



ANNUAL REPORT 2019

### About the Theme



#### Always ON. Always IN. Always HERE.

The banking industry is facing major disruptions and challenges. Those that cannot thrive in this operating environment are bound to wither and die on the vine. For EastWest Bank, to be successful in its chosen markets means being consistent — always.

ALWAYS ON, uncovering moments of opportunity, such as offering digital solutions to enable more Filipinos to access our products and services in the channel or on the time of their choosing.

ALWAYS IN, being innovative and entrepreneurial, staying relevant to rapidly evolving needs and customer preference, and being agile and flexible, especially as circumstances change.

ALWAYS HERE, assuring our customers that we will be their partner — in good times or in bad — to help them achieve their dreams. Customers can rely on our proven financial strength, soundness, and stability to assist them during periods of uncertainty.

#### **Brand Pillars**

- Insightful expertise directed towards your priorities
- Dedication to making banking easier for you
- Entrepreneurial spirit to realize our collective best potential

#### **Service Pillars**



**PERSONABLE:** Warm and positive attitude, genuine sentiment, and personal concern for the customer's well-being and business affairs



**DEPENDABLE:** Dedicated to making banking as easy as possible for the customer — taking the effort away whenever we can but with professional regard for due process



**PROACTIVE:** Actively listening, offering the right information at the right time, considering what the customer needs with thoughtful cross-selling

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### About EastWest

East West Banking Corporation (EastWest) is one of the largest universal banks in the Philippines today. We cater to the financial needs of consumers, middle-market clients, and the mass affluent.

Our multiple customer touch points include our **network of 467 stores**, of which **391 are EastWest parent bank stores** and **76 are stores of EastWest Rural Bank**, **584 ATMs nationwide**, internet banking for individuals and corporates (EastWest Online), mobile banking (EastWest Mobile), phone banking, and 24-Hour EastWest Customer Service.

EastWest is a subsidiary of Filinvest Development Corporation (FDC), one of the country's leading conglomerates with diverse interests ranging from real estate, banking, sugar, hospitality, power generation, to infrastructure.

Since 2012, EastWest has been trading under the symbol 'EW' in the Philippine Stock Exchange (PSE).

As of end-2019, EastWest had **6,317 full-time employees**. EastWest's subsidiaries have **1,050 employees**, bringing the combined manpower to **7,367**.

For more information, visit www.ewbanker.com.

### Vision

To be a world-class bank anchored on service excellence in our chosen markets

### Mission

To create value:

**For our chosen markets,** by providing them with excellent service in the delivery of integrated and innovative products, responsive to their current and future financial needs, at the best value

**For our employees,** by continuously providing them with opportunities to develop their full potential and by giving recognition and rewards commensurate to their contribution

**For our community,** by committing ourselves to improving the quality of life of those around us through the support for various charities and involvement in outreach activities

**For our regulators,** by uncompromisingly adhering to the highest standards of business ethics and corporate governance

**For our shareholders,** by managing the bank professionally and prudently to consistently achieve optimal possible returns

### Financial Highlights

Net Income in Billions Php

#### Assets

in Billions Php

406.3

#### Loans

in Billions Php

267.6

### **Deposits** in Billions Php

### **Capital** in Billions Php

#### Store Network



### Summary of Key Financial Ratios

	2019	2018
Profitability (in Millions Php)		
Net Interest Income	21,467	19,277
Trading Income	1,393	503
Fees & Other Income	5,838	5,717
Net Revenues	28,698	25,497
Operating Expenses	16,405	15,219
Provision for Losses	4,042	3,906
Provision for Taxes	1,669	1,468
Net Income	6,242	4,508
Balance Sheet Data (in Millions Php)		
Assets	406,324	367,339
Consumer Loans	197,772	173,251
Corporate Loans	71,333	73,482
Low-Cost Deposits (CASA)	186,785	145,527
High-Cost Deposits	117,941	142,712
Capital	49,067	42,657
Key Financial Ratios (in %)		
Return on Equity	13.7	11.0
Return on Assets	1.6	1.4
Net Interest Margin	6.9	7.4
Cost-to-Income Ratio	57.2	59.7
Capital Adequacy Ratio	12.9	12.8
Per common share data (in Php)		
Net Income Per Share:		
Basic	2.8	2.0
Diluted	2.8	2.0
Book Value Per Share	21.8	19.0
Others		
Cash Dividends Declared (in millions Php)	-	-
Stock Dividends Declared (in million Php)	_	7,500
Headcount	7,367	7,527
Officers	3,138	3,044
Staff	4,229	4,483

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Lingering tension between the United States and China weighed heavily on their major trading partners, including the tiger economies of Asia. A fresh wave of geopolitical tensions swept the European Union, with the impending exit of Britain (Brexit); Asia, with the political protests in Hong Kong and the unresolved territorial disputes of several Southeast Asian nations with China; and the Middle East, with the dispute between Iran and Saudi Arabia, and the war in Syria, among other things.

Not isolated from the rest of the world, the Philippines posted a slower GDP growth of 5.9% in 2019 versus 6.2% in 2018. Further dragging our momentum was the congressional impasse on the approval of the national budget, which curbed government spending for the year. Thanks to our hardworking overseas Filipino workers, who sent home a record \$33.5 billion in remittances, consumer spending remained our economy's growth driver. The Bangko Sentral ng Pilipinas (BSP) relaxed its monetary policies with a series of policy rate cuts to help stimulate the economy and prop up consumer confidence and household spending.

These challenges, however, pale in comparison to the unprecedented crisis that all nations are collectively facing because of the global coronavirus (COVID-19).

While there is no vaccine invented yet, we are already grappling with the economic fallout from this global pandemic. As we prepare this report, it is still unclear how the so-called "new normal" will impact our businesses, our employees, our workplace, and above all, our way of life. One thing, however, is certain: EastWest will always be here for you.

Message from the Chairman

Our confidence in our ability to serve you is based on our proven track record of financial strength and stability.

Before this pandemic, EastWest posted its highest recorded income ever of Php6.2 billion in 2019, a 38.0% surge from the previous year. Even as we faced a margin squeeze in the first half of 2019 due to the decline in interest rates, we quickly rebounded in the second half and continued to move from strength to strength due to higher consumer lending and trading gains. We stayed the course in our journey to be one of the top five players in the Philippine banking industry.

While our financial performance in the first quarter of 2020 remained robust, we are now more cautious and watchful of the external factors that could potentially cloud our growth horizon.

Prior to the pandemic, we were focused on making our people more competent and effective in their roles, training them to become more responsive to our customers' evolving needs. Given the new challenges in our operating environment, we now have to protect the health and safety of our employees and our wider communities.

From a business continuity aspect, we have comprehensive plans in place and a designated team mandated to prevent service disruption and sustain our operations. Immediately after the coronavirus broke out in the country, we took steps to implement company-wide measures to protect the health and safety of our employees, and are crucial in sustaining the seamless service we offer our customers. We have clearly defined steps to maintain critical processes during various threat levels. Like many of our peers, we have also implemented policies to enable work from multiple sites.

While the pandemic situation is fast-evolving, we assure our clients, shareholders, employees, and partners that EastWest is well positioned to respond to the challenges that may unfold. We have a strong capital position and our key priority is to maintain a healthy balance sheet in order to continue to safeguard the interests of all of our stakeholders. We have extensive hedging positions in place, and continuously monitor market and economic volatility. We have started to heighten our commitment to sustainability as we pivot to more paperless and digital initiatives that could save the planet, conserve resources, as well as enable people to manage their finances.

Times like these are a test to the strength of partnerships and EastWest is determined to be always here for you, through highs and lows.

We are confident that we will emerge from these straining times more resilient and stronger. Times like these are a test to the strength of partnerships and EastWest is determined to be always here for you, through highs and lows. Our primary responsibility as a financial institution is to protect the hard-earned money of our customers and to safeguard their financial security. The pandemic has not changed this commitment.

To our customers and business partners, thank you for your continued support. Our employees are doing all they can to support and serve you and we will do everything within our power to ensure that this continues throughout these trying times.

We are always here for you — today, tomorrow and far into the future.

JONATHAN T. GOTIANUN

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# Always in step with the changing times

Banks have a social obligation to customers and the economy at large. As one of the country's leading financial institutions, EastWest is in a unique position to enhance customer confidence, help meet financial commitments at a time of disruption, and take proactive measures to help the most vulnerable customers.

In this interview, **EastWest Vice Chairman**, **President**, **and Chief Executive Officer (CEO) Antonio C. Moncupa Jr.** shares how the Bank is taking this social obligation seriously to keep up with the demands of the changing times.

### Q: How would you describe the Bank's operations in 2019?

**A:** Every year has its own challenges but we managed to soldier on — and quite successfully.

In the first half of 2019, we faced a margin squeeze due to higher inflation and resulting higher interest rates and tight market liquidity. Interest expenses doubled while asset yields did not adjust as much. Market liquidity only started to normalize in the third quarter. Margins recovered to 7.6% in the last quarter from the 6.4% dip in the first quarter of 2019, when deposit costs skyrocketed.

Despite this, we are pleased to report that we performed relatively well. We are getting the benefit of economies of scale with revenues (excluding trading) going up by Php2.3 billion while operating expenses only grew by Php1.1 billion. We also had a better trading year, as trading gains improved by Php890.0 million. We are happy to note that we had our highest income ever in 2019. Net profit was up by 38.0% to a record-high Php6.2 billion, with return on equity of 14.0%, maintaining EastWest's top-tier industry position in profitability.

O&A with the Vice Chairman and CEO

# Q: How do you think you can sustain your record-breaking performance given the unprecedented challenges brought about by the COVID-19 global pandemic in 2020?

A: Sustaining good results is always about people.

Organizations that have the more engaged, competent, and productive workforce focused on the customer will have better results. We will continue this effort even as we navigate this pandemic. We were looking forward to another record year — generating at least Php8.0 billion in income for 2020 — until COVID-19 struck. Now we face the prospect of lower profits due to the higher loan loss provisions we may need to set aside as the economic damage to households and businesses from the virus-induced disruption unfolds.

This pandemic is unprecedented and is still playing out. With no historical guide to anchor on, it is difficult to estimate bad debts. A lot now depends on government policy interventions. Consumers and businesses, especially MSMEs (micro, small and medium enterprises), need assistance. Fortunately, the country has healthy fundamentals and programs to assist households and businesses to contain the damage.

Looking back, we see the wisdom of the BSP's move to enforce stricter capital adequacy regulations in the local banking industry. It has also been swift, proactive, and decisive in its policy adjustments during this pandemic, giving us confidence that the economic fallout from this health crisis could be managed.

This pandemic will come to pass, as all crises do. We are confident we have a good foundation to weather this crisis and resume growth. EastWestbankers will see to that.

### Q: How did this health crisis affect your business operations?

**A:** Even before the Enhanced Community Quarantine (ECQ) was announced on March 16, 2020, we have already activated our Business Continuity Plan. We focused on making sure we continue to honor our commitment to our depositors and make available their monies when they need it. We also ensured that our store operations will not contribute to the spread of the virus among our customers and employees. We are happy to note that we were able to resume operations on June 1, 2020 with zero COVID-19 infection.

We continue to be vigilant against the virus with the necessary hygiene and cleaning protocols in our stores and ATM areas to reduce the risk of transmission. We implemented body temperature screening for all our frontliners and visitors entering our store premises, as well as strict social distancing. Unfortunately, this means limiting the number of customers inside our stores at a given time for their safety and that of our staff. We provide hand sanitizers, face masks, and alcohol. We are also testing all our people who are reporting for work.

Banking operations are not expected to go back to pre-COVID days as customers also minimize their store visits and interaction with our staff. We have also adjusted and asked those who are not dealing with customers to work from home. We expect to continue providing transportation to our people who are reporting for duty.

### Q: There is now much talk about the use of digital in banking. How are you with it?

**A:** We always believe that digital is the way of the future. It is more cost efficient and convenient. To some degree, this pandemic has accelerated digital adoption, not only in what we offer customers, but also how we do our internal processes.

Fortunately, we have a convenient and user-friendly mobile and online banking platform for our customers. Our robust information technology infrastructure also makes the transition to work from home a bit easier. Before, we were looking at this as a response to the legendary Metro Manila traffic. We have several more projects to improve customer mobile and online experience and broaden the services we offer to lessen the need for physical interaction.

We also have some big initiatives. We recently announced our entry in the digital race with Komo, the first exclusively digital banking service to be offered by a local bank. Komo will be offered through our fully owned subsidiary, EastWest Rural Bank, under the EPFS license. With Komo, customers can only perform transactions through a secured mobile app. Since everything is done digitally with no need for branches, we return the savings from lower overhead cost to customers with "time deposit-like" interest rates on their savings.

## Q: Do you see EastWest becoming more and more a digital bank?

A: EastWest will always adapt to customers' needs. We are making investments in digital because we see the shift in some segments of the market towards digital channels. However, we also recognize that there will always be a customer segment that wants and needs the brick and mortar distribution model. Our efforts in digital banking allow us to serve these subsegments of the population whose needs fit a digital-centric model.

### Q: So what will be the real battleground for banks?

**A:** The immediate agenda now is to minimize the damage from COVID-19 and adapt our operations to the "new normal," characterized by social distancing and caution to avoid the disease.

Banks that are able to engage borrowers and respond to its borrowers will be ahead. This will require some effort to understand and help borrowers by tailor fitting repayment plans that will help them cope with the COVID-19 disruptions. With social distancing as a must, banks' offices will not be able to accommodate everyone as they used to. We have to learn to adjust processes to effectively work remotely.

But after all these, competition will go back to winning the hearts and minds of customers. As mentioned, only an engaged, competent, and productive workforce can sustain such effort. Customer service – speed, quality of service, and convenience – will continue to define who wins in retail banking.

### Q: What are the indicators that you're moving in this direction?

A: I guess success is not just a matter of claims and assertions. It is a matter of evidence. If you are growing and are profitable, you must be doing something right. So far, our growth and profitability have compared favorably with our competitors. We expect to remain among the more profitable banks in terms of return on equity. We intend to continue with the old-fashion formula: take care of our people and adapt to the needs of customers. This is also what will allow us to get through this pandemic.

Antonio C. Moncupa Jr.
Vice Chairman and Chief Executive Officer

# Operational Highlights



### **Sustaining Our Growth Momentum**

EastWest continues to aspire big: to be among the leading consumer-focused banks in the country, as well as a world-class bank known for having excellent customer service and relevant products.

Despite the increasingly challenging operating environment, we continued to make our presence felt in our chosen markets. In 2019, our business units embarked on various initiatives that enable us to sustain our growth momentum, as well as further enhance the customer experience we provide.

#### PERSONAL BANKING

#### Retail Banking

Our Retail Banking Group (RBG) serves the banking needs of thousands of individual and middle-market customers. In 2019, we grew our network to 467 stores with the addition of EastWest Il Corso inside Filinvest Lifemalls on the South Road Properties in Cebu City.

In the same year, our retail banking business achieved a milestone in deposit generation, with our low-cost (CASA)

deposits swelling to Php186.8 billion — the highest in the history of EastWest. This was 28.0% higher than in 2018.

We have been making significant progress in transforming Retail Banking over the years, sharpening our brand proposition and taking advantage of our powerful core banking system to offer tailor-fit solutions. Some of the major initiatives done in 2019 include the following:

- Enhancing our customer acquisition capability by refocusing our sales personnel and sales management process
- Intensifying EastWest's deposit generation efforts through Project Carbon, which involves enhanced customer segmentation; better products, services, and pricing; stronger marketing support; sales effectiveness; and higher customer engagement and retention
- Strengthening our governance by institutionalizing some changes in our day-to-day operations and re-training our people on basic Know Your Customer and Anti-Money Laundering Act requirements



#### **Consumer Lending**

With higher consumer confidence in 2019 due to the decline in interest rates and slower inflation, the operating environment proved very conducive for consumer-focused banks such as EastWest.

#### **Auto Loans**

In 2019, auto sales in the country bounced back with a slightly higher growth of 3.5% year-on-year, according to the Chamber of Automotive Manufacturers of the Philippines, Inc. and Truck Manufacturers Association. Auto Loans continued to comprise the largest share of the Bank's consumer loan portfolio, growing into a major player in the industry with a 29.0% growth in total amount financed in 2019 versus the previous year, and a cumulative growth rate of 21.0% in loan receivables.

Our Auto Loans business also got a boost when we acquired Philippine Bank of Communications' dealership-generated auto loan portfolio that are current and performing as of cut-off date, February 28, 2019. The portfolio involved 6,427 accounts that we acquired to the tune of Php3.5 billion. The Philippine Competition Commission approved the deal on June 18, 2019.

We continued to strengthen our Auto Loans business by forging exclusive dealer partnerships, expanding our satellite centers to invigorate our market reach in the provinces, mounting unique marketing and sales programs, and intensifying brand marketing. All these efforts enabled EastWest to become one of the leading providers in the auto loans business.

A testament to our market leadership is the accolade we received at the 2019 Asian Banking and Finance Retail Banking Awards. EastWest Auto Loan bagged the "Automobile Lending Initiative of the Year" and "Consumer Finance Product of the Year" awards for the Philippine category, given by the prestigious Singapore-based publication.



(Left to right): Alessandro L. Villaraza, First Vice President (FVP) and Marketing & Corporate Communications head; Josephine Vilma A. Abad, VP and Head of EastWest Consumer Lending Visayas & Mindanao Business Centers; Jocelyn C. Legaspi, FVP & Head, EastWest Auto Loan Sales; and Tim Charlton, editor-inchief of Asian Banking and Finance, during the 2019 Asian Banking and Finance Retail Banking Awards held at the Shangri-La Singapore.

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#### Operational Highlights

#### **Credit Cards**

Our Credit Cards business recorded a 14.0% growth in 2019, with total billings posting a 9.7% rise to Php53.0 billion versus 2018. We maintained our position as the 5<sup>th</sup> biggest credit card issuer in the country, with a cardholder base of over a million.

To remain competitive and gain more share of wallet, we continued to intensify our cross-selling and marketing efforts, respond to customers' need for increased credit limits, perform risk profiling, and offer targeted promotions aided by data analytics and other digital tools. Our online channels helped to further grow our cards business, enabling our customers to check their credit limits and pay their credit card bills online with utmost security and confidence.

In 2019, we partnered with KrisFlyer, the frequent flyer program of the world's most awarded airline Singapore Airlines, to offer the EastWest Singapore Airlines KrisFlyer Mastercard.

Available in Platinum and World variants, the premier travel card allows jetsetters to earn three KrisFlyer miles for every Php45 and Php36 spend, respectively, when they use their card to buy tickets from Singapore Airlines or for overseas and online purchases.

The cards were launched in a formal event on July 31, 2019, capped by a mesmerizing performance by EastWest brand ambassador, the multi-awarded and world-class performer, Ms. Lea Salonga. To sustain the buzz and excitement from the launch, EastWest also sponsored a familiarization tour where lifestyle media and social media influencers were invited to an experiential trip to Singapore with business class seating onboard Singapore Airlines. This aggressive marketing campaign boosted our Platinum and World cardholder base to almost 4,500 in just five months in 2019. Of the total newly issued and activated cards, the average monthly billings stood at Php152,000 per card, exceeding our target by 334.0%.



EastWest (EW), Singapore Airlines (SIA), and Mastercard executives celebrate the launch of the premier EastWest Singapore Airlines Krisflyer Mastercard. (Left to right) Mastercard Philippines Country Head Rowell del Fierro; EW President and Deputy CEO Jesus Roberto S. Reyes, EW Vice Chairman and CEO Antonio C. Moncupa Jr., EW SEVP and Chief Lending Officer Jacqueline S. Fernandez, and Filinvest Development Corporation (FDC) President and CEO Josephine Gotianun-Yap; Singapore Ambassador to the Philippines H.E. Gerard Ho; SIA VP Loyalty Marketing Ryan Pua, SIA Regional VP Southeast Asia WK Lim, SIA General Manager Philippines Lee Yong Tat, and SIA Head of Marketing and PR Aiza Soller-Garcia; and Mastercard Southeast Asia Market Development SVP Peter Chisnall



#### **Home Loans**

We continued to meet the demand for Home Loans in 2019, as our portfolio grew 10.0% from the previous year. We benefited from stronger partnerships with accredited real estate developers, as well as seized the growing market of overseas workers, first-time buyers from the middle class, and millennials who are starting to invest in housing.

#### **Personal Loans**

With growing disposable income, more Filipinos took advantage of the relatively lower interest rates and availed of personal loans (PL) in 2019. This enabled us to sustain our portfolio growth at 33.1% compared with the previous year's level, with Php8.4 billion in PL booked.

Despite stringent government regulations on data privacy and consumer protection, borrowers' demand for collateral-free loans to augment their spending power helped increase our PL sales volume by 23.0%. Aggressive customer acquisition, portfolio initiatives, superior service, and branding campaigns to improve product awareness helped solidify our position as one of the top PL providers in the country.

With tighter competition from new players that specialize in non-traditional financing and from the proliferation of new digital platforms, we plan to maintain our leadership position by:

- Further shortening the turnaround time for loan processing and approval
- Providing accessibility and ease in application through various channels
- Offering convenience in loan disbursement
- Extending customer-friendly service and affordable rates
- Making our customer care hotline even more dependable
- Continuing proven and effective best practices
- Tailor-fitting the PL product as customer needs evolve
- Staying relevant through innovative and market-first propositions and services



While we expect the economic contraction in the coming years to pose a challenging environment for borrowers, we will continue to grow our customer reach and solidify our leadership position in the country's highly competitive consumer lending business. Once the economy is on the recovery path, we expect more Filipinos to regain their spending power, and EastWest will continue to be here to fulfill their dreams and make good things happen.

#### Operational Highlights



#### Wealth Management

Strongly driven to deliver superior customer service and world-class investment alternatives, EastWest Priority achieved another banner year in 2019. Served by our Wealth Management team, the business recorded a 17.0% year-on-year growth in total assets under management (AUM). Given its sustained growth for the past two years since its official launch, EastWest Priority is poised to secure a place in the league of the top Wealth Management businesses in the local banking industry.

Fueling this growth were deepening initiatives and an effective client acquisition program that attracted new-to-bank customers, resulting in an 18.0% rise in total number of clients served. Total deposits generated from this customer segment alone jumped by over 30.0% while investments portfolio grew by 12.0% versus end-2018 levels. AUM via our Trust business rose by 23.0%.

To complement our thrust to deliver a holistic approach to portfolio management for our client base, EastWest Priority also offers protection and legacy planning alternatives through its bancassurance platform. This also delivered record numbers for 2019, with a threefold increase in total policies issued from year-ago results.

During the year, EastWest Priority brought its priority banking proposition closer to our chosen markets with the opening of a brand-new EastWest Binondo Priority Center located on Quintin Paredes Road in Binondo, Manila in February 2019. In less than a year, the new Binondo Priority team aggressively grew the business and established itself firmly in the Binondo market as a key player in the wealth space, contributing 37.0% of the total wealth portfolio in 2019.

EastWest Priority also became one of the few wealth management businesses in the country that boasts of a nationwide footprint. EastWest Priority Davao and Cebu began operations in mid-2019, contributing close to 15.0% of the overall growth of the business. More Priority Centers will be opened in other strategic locations in key cities across the Philippines.



(Left to right) EW Vice Chairman and CEO Mr. Antonio C. Moncupa Jr., EW Binondo Priority Client Relationship Officer Lyxen Ocampo-Tan; EW Binondo Priority Relationship Managers Katrina Chan and Kennesie To; VP & Head of Binondo Priority Center Christopher Lao; EW Binondo Priority Client Relationship Officer Tristen Chua; EW President & Deputy CEO Jesus Roberto S. Reyes; EW FVP and Head of Wealth Management Richard Chester C. Tamayo

#### **CORPORATE BANKING**

Lingering uncertainty over the direction of interest rates in 2019 made corporate borrowers skittish throughout the year. Some accounts were paid off ahead of maturity in anticipation of an uptick in loan rates while others with pending loan drawdowns opted to defer their borrowing plans until rates normalize. As a result, the Corporate Banking Group's loan portfolio slightly fell to Php71.3 billion from Php73.5 billion, or a 2.9% dip, year-on-year.

Corporate Lending accounted for the bulk of the portfolio at Php70.6 billion while Emerging Enterprise Lending contributed Php720.0 million. Our Cash Management Services (CMS), meanwhile, posted a robust 41.3% growth, ending 2019 with a portfolio of Php48.0 billion from year-ago's Php34.0 billion. This enabled CMS to contribute Php134.8 million in fee income, a 108.4% surge from Php64.7 million in 2018. We were able to enlarge our customer base after rolling out a CMS specialist training program in 2018 that enhanced our service standards and quality. CMS also introduced e-mail and onsite support to complement its existing remote support to clients.

#### **PRODUCT GROUPS**



#### Trust

In step with the double-digit growth in the local banking industry in 2019, our Trust business posted a 40.6% increase

in assets under management (AUM) to Php35.0 billion from Php24.8 billion, year-on-year. This enabled us to enlarge our market share and generate revenues of Php70.5 million, which translates to a 37.5% jump from 2018. The stellar performance can be attributed to increased synergy among our Trust unit, Wealth Management, and Retail Banking Group, bolstered by the aggressive cross-selling efforts with our insurance affiliate, Troo



### Fixed Income and Foreign Exchange Brokerage

We sustained our growth in this business through increased volume and trading activity in the secondary fixed income and foreign exchange markets.

The increased participation of our retail customers in fixed income transactions and the growing number of active clients in foreign exchange deals enabled us to boost our incomes by 62.0% from fixed income brokering and by 32.0% from foreign exchange transactions. The Fixed Income and Foreign Exchange Brokerage distribution unit also onboarded more than 1,000 new clients in 2019, generating USD450 million in incremental volume for the Bank.

The number of fixed income and FX deals almost tripled while the average transaction size more than doubled. This enabled us to move up in the Top Broker Rankings: to 9<sup>th</sup> out of 33 in 2019, from 15<sup>th</sup> of 31 in 2018.

#### Operational Highlights



#### **TREASURY & MARKETS**

In 2019, the Bangko Sentral ng Pilipinas (BSP) cut reserve requirements by 400 basis points to 14% to inject additional liquidity into the system. Moreover, its policy rate (overnight reverse repurchase rate) was cut by a total of 75 basis points to end at 4% in December 2019. Both monetary actions were done to encourage bank lending and to stimulate economic growth. The combined impact of the monetary policy actions drove yields down towards the second half of the year. EastWest's Treasury was well positioned for this market condition as the buildup of the portfolio happened much earlier when yields were still high.

#### **SUPPORT GROUPS**



#### **Customer Service**

We regard customer service as a vital component of a quality customer experience as it directly impacts how we engage our customers. Our Customer Service (CS) unit thus plays a critical role in our business, with our Customer Service Representatives (CSR) as our frontliners in creating pleasant interactions with our customers while addressing their pressing needs. To this end, our goal has always been to exceed customer service expectations.

2019 was a busy year for CS due to the surge in card scams and cybercrimes worldwide. These incidents resulted in a higher volume of client calls and emails as well as longer hours for our CSRs to talk to affected clients. As such, CSR productivity was lower in 2019 compared with the previous year. On the other hand, CS still managed to maintain its email service level at 100% and respond to 98% of the calls.

Our Telemarketing team achieved an all-time high sales record as sales productivity significantly improved.

CATEGORY	PARAMETER	2019	2018
Inbound Service Level	Response rate within 20 seconds	86%	88%
Email Service Level	Response rate within 24 hours	100%	100%
Inbound CSR Productivity	Number of daily emails handled per Customer Service Representative	59	62
Email CSR Productivity	Number of daily emails handled per Customer Service Representative	73	75
Abandoned Calls	Percentage of daily calls unattended	2%	2%
Anti-attrition/Win-back Save Rate	Success rate in preventing customer attrition	84%	78%
Quality Assurance Rating	Customer Satisfaction (CSAT) rating	95%	93%

Other CS initiatives in 2019 are the following:

- Implementation of several ticketing and tracking systems to ensure proper monitoring and fulfillment of various requests
- Setting up and providing customer service support for major Bank projects such as the EW Singapore Airlines KrisFlyer Mastercard and the PBCOM Auto Loan accounts
- Start of the CS application system upgrades for Talisma (email application system) and Workforce Management (operations application system) in 2019, with the full implementation in 2020. Other projects utilizing Consumer Lending's chatbot facility for CS-related services are scheduled for development in 2020.

#### Service Quality



In an era of increasing competitiveness and complexity, service quality has the potential to be the ultimate differentiating factor for service-oriented enterprises such as banks. At EastWest, our Service Quality (SQ) unit plays a vital role in determining our superior performance in terms of market share, customer loyalty, and improved profitability.

In 2019, SQ focused on these initiatives to improve our customer responsiveness:

- Automating manually tracked services of various groups in the Bank using Sharepoint as our Service Tracking Tool. This enabled groups to be notified real time of service requests, prompting earlier resolution. It also made it possible to track and report performance.
- Mandating all frontline groups to establish a Complaints
   Handling Process and providing them with a Complaints
   Tracking System to standardize the capture, recording,
   and reporting of complaints. This led to better complaints
   management and resolution as it is now easier for groups to
   discuss and take actions on resolving complaints.

- Extending our Video Mystery Shop program to our EastWest Rural Bank and Troo. Through this initiative, we were able to gain insights into the service quality in our subsidiary and affiliate.
- Intensifying our customer satisfaction (CSAT) initiatives, both for internal and external customers. For our external customers, we improved our Welcome Check for new-tobank credit card, personal loan, and auto loan customers.
   For our internal CSAT, we have expanded the survey coverage to more business teams of the Bank.

#### **Information Technology**

Technology has opened up new markets, products, and services for the Bank. It also offered limitless possibilities for us to differentiate ourselves in the market through excellent service.

We continued to invest in the enhancement of our IT infrastructure in 2019, which includes completing the successful upgrade of our General Ledger system to OneSum X, in partnership with Wolter Skluwer. This allows for better

turnaround time in delivery and accuracy of accounting reports, and helps improve operational efficiency for the Controllership group. This is the first of a suite of capabilities that we will be consolidating into OneSum X, with the Assets and Liabilities Management (New Market Risk) and Financial Reporting Package lined up for completion in 2020.

We also entered into several partnerships to strengthen the security and agility of our technology infrastructure. These partnerships include Bank Genie on mobile check deposit and lobby management system, Unscramble for ChatBot AI, and Microsoft for Azure cloud service.

We also completed the upgrade of our collection system and the implementation of an Integrated Insurance Brokerage System (IIBS) for our insurance brokerage group, providing more capability and resolving legacy issues to improve operational efficiency.

#### Information Security and Data Protection Office

Our Information Security and Data Protection Office (ISDPO) rolled out the following initiatives in 2019:

our morniacion occurrey and bata i rotection o	since (1991 6) Totted out the following initiatives in 2013.
Data Privacy Learning Module for Learning & Development	This is an online examination module that aims to provide continuous learning for all EastWestbankers. We launched the Data Privacy content to gauge and improve the awareness of data privacy protection rules among employees.
IS Awareness Roadshows (Bankwide)	This is a classroom-type discussion that aims to raise consciousness on potential risks of the rapidly evolving forms of information and threats.
Phishing Campaign	This campaign aims to raise information security awareness among employees by sending out phishing emails to targets and see how they handle the phishing attack.
Managed Security Operations Center (MSOC)	This centralized unit deals with security issues on an organizational and technical level. Various information security-related events are now being observed, investigated, and mitigated daily. Potential targeted phishing websites are proactively being addressed.
Privileged ID Tool	Privileged Access Management (PAM) is a solution that helps organizations restrict privileged access within an existing Active Directory environment. Through the use of PAM, EastWestbankers can now review and pinpoint who logs in where, and what activities they did on a particular endpoint.
Mobile Device Management	This cloud-based service focuses on mobile device management and mobile application management. Mobile Device Management allows our employees to use their own mobile device for productivity. Due to the growing demand of users looking to continue their business outside the Bank's network, a security solution was launched to protect Bank assets.
Data Leak Protection (DLP)	This data loss prevention software detects potential data breaches or data ex-filtration transmissions and prevents them by monitoring, detecting, and blocking sensitive data while in use, in motion, and at rest. This enables EastWest to see potential sources of data leaks outside the organization. ISDPO is also able to track groups that send out data.

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# Our People and the Community



### Always here to serve

To reach our journey to becoming one of the top five leaders in the local banking industry, EastWest invests in our people so they have the right knowledge and skills, supported by a healthy culture that is inclusive and collaborative.

Our commitment to provide our people with safer, more creative, and more efficient ways of working has become more paramount because of the ongoing coronavirus (COVID-19) global pandemic. To this end, we have started to shift to a flexible work policy so our office-based employees can continue to support the needs of the organization. We

have also provided some of our frontliners with the needed transportation and living accommodations so they can be physically present in select store operations during the Enhanced Community Quarantine in Luzon, which was imposed on March 16, 2020.

No matter if they are on the frontlines or are working earnestly in the background, our people are our most precious asset in our continuing commitment to be always here for our customers.

We believe our people should have the opportunity to fulfill their potential and thrive in an inclusive and collaborative workplace.

#### Our Roadmap

EastWest is the 5<sup>th</sup> biggest organization among Philippine banks with an employee base that is 7,367-strong as of end-2019, including those in our parent bank and subsidiaries. Our leadership – composed of 249 senior officers and bank executives along with 2,889 junior officers and senior managers – drives our people strategy that strikes a careful balance between taking care of people and achieving business results.

Under our Role clarity, Environment, Development (RED) framework, our Human Resources team leads the charge in translating our vision for EastWestbankers to become a sustainable model. The professional development of every EastWestbanker is our topmost priority.

On role clarity: We have an ongoing effort to define the Mandate, Activities, and Key Result Areas (MAKs) for each unit and job in the Bank. This is to ensure clarity in EastWestbankers' roles, functions, purpose, and their importance in the organization. The MAKs also aid in tracking job performance results based on our five-year business plan, our annual business goals, and our operating structure. Our key results areas (KRAs) are measured in a scorecard based on four pillars: Corporate, Functional, People, and Governance. All these govern our organization's overall performance — from top line to bottom line, and from customer service to employee engagement.

**On environment:** We continue to measure our employee engagement and satisfaction score to track the health of the organization and hear the voice of our employees. The results aid our management in undertaking the initiatives needed to achieve our workplace goals.

On development: We continue to enhance the competency of our people to help them achieve their professional development. Engaged employees lead to excellent customer service and naturally adhere to our governance standards. In line with this and together with our MAKs initiative, we are mapping the competency requirement of each job in the Bank to ensure that all jobs have the necessary competencies to do their function effectively.

We remain steadfast on our HR principles. As the market changes, we know that our methods of work will have to adjust accordingly. Organizational development efforts, particularly on performance management, will have to be attuned to the challenges of the times. Our HR Group seamlessly delivers HR services to the organization while liaising with Senior Management and various business units on the execution of the overall HR strategy.

#### **Rewards Philosophy**

We provide competitive remuneration to reward employees for meritocracy and commitment to our business strategy and long-term success. Our remuneration approach is designed to inspire our employees to embrace our core objectives and values. Performance against key performance indicators drives our employees' variable reward outcomes.

To remain competitive, we monitor trends and movements in the labor market to make sure we are offering remuneration and rewards packages that stay at par with industry standards. We abide by a distinct rewards philosophy that emphasizes fairness and contribution to the Bank.

We always strive to make every EastWestbanker a valued member of our organization. Thus we go beyond salary grade and structure and offer EastWestbankers:

- · Merit increase and profit share
- Health insurance coverage
- Tools for professional development and career satisfaction

Our systems, processes and practices are designed to empower fair treatment. We do not tolerate any form of unlawful discrimination, bullying or harassment.

Our People and the Community

#### Health and Safety

Our highest priority is the safety of our operations, including our employees and the communities in which we operate. We have heavily invested in our employees' health and well-being, which leads them to feel, think, and perform better for a more robust work environment and satisfying customer service.

In 2019, we focused on the following health and safety initiatives:

- Emergency medical care
- Over-the-counter medicines for employees, as closely monitored in on-site clinics with access to physician and nurse services
- Annual physical examination (APE) of employees and their dependents, alongside executive check-ups for Bank officers
- Continuing occupational H&S programs including fire and earthquake safety, emergency preparedness, and prompt advisories on long weekends
- Health alerts, wellness fairs, and medical specialists' talks and orientation on clean workplaces, eco-friendliness, responsible smoking, and medical consultation, to name a few
- Compliance with relevant H&S rules and regulations to the Department of Labor and Employment (DOLE)
- ERC-led events, clubs, and programs for body-mind awareness, sports, and camaraderie within the Bank

#### **Employee Engagement**

We believe our people should have the opportunity to fulfill their potential and thrive in an inclusive and collaborative workplace. In our experience, these promote productivity and wellbeing, which are critical to building a high-performance organization. We regularly benchmark our employee engagement performance using a third-party global search firm that evaluates our strengths and areas for improvement as an organization.

The culture of care and trustful relationships is a fundamental principle of our employee relations strategy. Through our Employee Relations Council (ERC), we are able to ensure the well-being, enjoyment, and engagement of our people. Established in the mid-1990s, the ERC is an independent committee composed of representatives from the rank and file and is led by the ERC Chairman. It currently maintains a stable of leaders and coordinators from 42 different units within the organization. The Bank allocates a meaningful budget for the ERC to mount programs and activities that nurture an engaging environment and a collaborative mindset among our employees.

The ERC emblem signifies the group's commitment as a partner of all units of the Bank that provides employee programs anchored in the ERC Blueprint. Unveiled in 2017, the emblem features the following elements:

- Gold Signifies wealth and represents employees as the Bank's most valuable assets
- Shield Stands for the strength and stability of EastWest
- People Embodies EastWest's service pillars: Personable, Dependable, and Proactive
- Laurel leaves Represent service excellence, the focus area that supports and helps realize the Bank's full potential

To cater to and ignite individual passions and interests, ERC formed seven personal interest clubs: the Click camera club, Milers run club, Voices choral group, Racquets badminton club, Hoops basketball team, Motion dance group, and Positivity financial literacy club.

These clubs elect their own set of officers to spark common interests inside and outside of the Bank. The ERC commits to engage, support, and spearhead activities to cultivate organizational harmony and growth at every level.

The ERC is also instrumental in mobilizing EastWestbankers' participation in the Bank's CSR and volunteerism activities, which center on health, education, and environment.

### The ERC Blueprint has six talent-focused programs:



myVoice – Employee feedback and suggestions



myCareer – Opportunities for improvement and due recognition of hardwork and service loyalty



**myShare** – A chance to make a difference by leading the Bank's corporate social responsibility (CSR)



**myPlaytime** – An environment of fun, creativity, and enhanced learning





**myWelfare** – Well-being, comfort, and safety in the workplace



**myWellness** – Best practices for a healthy balance of the body, mind, and spirit

#### EastWestbankers in the Community

By sharing our time, skills, and resources, we aspire to make a positive difference in our community. ERC mobilizes our volunteer force to make these things happen. Below are the ERC initiatives in 2019:

- Philippine Red Cross Blood Drive: In a drive dubbed #BleedForACause, EastWestbankers participated in a blood donation activity in partnership with the Philippine Red Cross. This blood drive is part of the "myShare" blueprint which conducts corporate social responsibility activities. A total of 65 units of blood were collected from 81 employees, potentially saving 195 lives.
- Brigada Eskwela: We sustained our commitment to the Department of Education's Brigada Eskwela adopt-a-school program. In 2019, EastWestbankers generously offered their time, effort, and creativity to repaint blackboards and classroom doors at Kapitan Eddie T. Reyes Integrated School in Taguig City before the start of the academic year in June 2019. Employee volunteers also donated fresh paint and other materials to the effort.
- HIV/AIDS Awareness: In support of the Philippine HIV and Aids Policy Act of 2018, the ERC, together with the HIV & AIDS Support House, Inc., conducted an awareness seminar which was attended by bank employees.

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#### Our People and the Community





Volunteers from EastWest Bank Retail Banking Group - Division 17, led by Ms. Bick-Bick Jaucian, sustained their partnership with the Department of Education (DepED) with the Brigada Eskwela initiative at the City of Bacoor National High School in Bacoor City, Cavite.













As part of EastWest's 25th anniversary celebration, the Employee Relations Council (ERC) distributes a commemorative Personal Go-Bag to all EastWestbankers. ERC visited the Pasong Tamo office to personally deliver the Go Bags for emergency preparedness.





The ERC invited key speakers to conduct one-hour Lunch & Learn talks on topics about stress management and HIV & AIDS awareness where employees can sit and learn while having lunch.

# Sustainability at EastWest

EastWest publishes its first environmental, social, and governance (ESG) report. This details our non-financial performance across the economic, environmental and social aspects of our business for the reporting period from 1 January 2019 through 31 December 2019.

This section satisfies the "comply or explain" provisions in accordance with the Sustainability Reporting Guidelines for Publicly Listed Companies (SEC Guidelines) issued by the Philippine Securities and Exchange Commission (SEC) and set forth in SEC Memorandum Circular No. 4, series of 2019. It was prepared with reference to the Global Reporting Initiative (GRI) Standards Reporting Guidelines.

#### Scope

The scope of this section covers EW and one of its primary subsidiaries, East West Insurance Brokerage, Inc. (together, the Group). East West Rural Bank, Inc. (EWRB), an EW subsidiary, and EW affiliate, East West Ageas Life Insurance Corporation (Troo), a joint venture with Ageas International Insurance, Inc., are excluded from the scope of this section.

#### Materiality

In accordance with the SEC Guidelines, the content of this section is guided by the principle of materiality and focuses on economic, environmental, and social impacts of our operations and activities in the Philippines, as well as our approaches to customer management, employee training and development, and resource management.

Moving forward, we intend to conduct a materiality assessment that will enable us to focus our energy and resources on a sustainability agenda that is strategic to our business, promotes growth, manages impacts and minimizes risks, and contributes to our sustainable development as one of the fastest growing banks in the Philippines.

We also plan to work closely with Filinvest Development Corporation, our parent company and controlling shareholder, to align our approaches with ESG and to drive sustainability initiatives and programs.

#### Approach to ESG

2019 was a milestone year for us as we marked our 25<sup>th</sup> anniversary and celebrated our achievements and growth. As we embark on our next chapter, we remain committed to growing our business in the long term and forging customer relationships that last.

We also recognize that our customers and other stakeholders have increasing expectations about the environmental and social performance of our business. We are committed to improving our overall sustainability performance without compromising our economic performance and our record of excellent customer service.

Within our own operations, we are working to strengthen our data collection systems to better understand and manage our environmental and social impacts. In the coming years, we intend to establish strategic priorities and initiatives for our ESG performance. These initiatives will be guided by our materiality assessment and our core values including, among others, Integrity, Excellence, Mutual Concern, Sense of Urgency, and Leadership.

As we work to strengthen and further integrate sustainability into our corporate culture, we remain committed to ensuring that all our employees conduct business in a responsible and ethical manner. Our Code of Discipline and Ethics (Code of Conduct), Whistle-Blowing Policy, Ethics-Direct initiative, Equal Opportunity Policy, Consumer Protection Program and Grievance Procedures are observed across the Group.

#### **Sustainability Governance**

EastWest is committed to responsible corporate governance built on a solid foundation of integrity and accountability to our stakeholders. We maintain strong governance practices to ensure proper monitoring of risk management, internal controls, and other compliance matters. The Board is responsible for setting our overall ESG strategy, evaluating ESG-related risks, implementing sustainability initiatives, and measuring their impacts. It is supported by our senior management team, including our Risk Management Division, which implements risk management and internal control systems.

We are working to strengthen our sustainability governance structures and mechanisms and to integrate economic, social, and environmental structures into our business decisionmaking processes at all levels.

For more information on our corporate governance and risk management practices, please refer to the Corporate Governance and Risk Management sections of this Annual Report.

#### **Anti-Corruption**

Bribery and corruption are significant ESG risks that can undermine trust in a company and have direct impacts on its performance. We take corruption seriously and are committed to ensuring compliance with applicable laws and regulations on anti-corruption, anti-bribery and money laundering, among others. We also adhere to standards of conduct to prevent or regulate the offer or receipt of gifts or other advantages that may induce dishonest, improper or illegal conduct, or which may create an actual or potential conflict of interest.

In 2019, no Directors were found to be involved in incidents of corruption, and were removed or disciplined.

All employees are mandated to follow our Code of Conduct that provides a framework for all EastWest's operations and sets out standards of behavior, including day-to-day business conduct and customer service interactions. Implementation of the Code of Conduct's guidance on anti-bribery and anti-corruption is supported by our Whistle-Blowing Policy, which is described in detail in the Corporate Governance section of this Annual Report.

All new employees are provided with a copy of the Code of Conduct to accept and sign during their induction, ensuring that they fully understand the Bank's ethical standards. In 2019, EastWest experienced 20 incidents of fraud or misconduct by employees. These incidents were promptly investigated and the concerned employees were disciplined with the penalty of suspension or terminated.

#### **KPI: Anti-Corruption Training**

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% Employees who have received written communication on anti-corruption policies and procedures	100%
% of business partners who have received written communication about corporate anti-corruption policies and procedures	None
% of directors and management who have received anti-corruption training	100%
% of employees who have received anti-corruption training	97%

Our anti-corruption efforts are supported by the following related policies:

- Conflict of Interest Policy
- Insider Trading Policy
- Anti-Money Laundering Policy
- Related Party Transactions Policy

For more information on these policies and our corporate governance practices, please refer to the Corporate Governance section of this Annual Report.

### Social

#### **Our People**

We have an ingrained corporate culture that is customercentric, focused on delivering high-quality banking services to our customers with honesty and integrity. We recognize that our employees are essential to the success of our business and we deeply value their contributions. We aim to cultivate an environment where they will be healthy, engaged and productive. To accomplish this, we invest in our employees and provide them with rewarding career paths.

#### **Employee Profile**

As of December 31, 2019, the Group has 6,381 permanent, full-time employees in its head offices, rural bank branches, and the insurance brokerage. Most of our people are employed full-time on a permanent basis in our Retail Banking Group. The lowest salary in the Bank is 7.0% higher than the statutory minimum wage. The attrition rate in 2019 is 23.1%.

#### **KPI: Permanent Employees, by gender**

Male	Female
2,081	4,300

#### **KPI: Employment Type**

Consultant	4
Consultant	
Contractual	26
Rank & File	3,501
Supervisor	2,044
Manager	560
Executive	246

#### Hiring and Benefits

Our full-time employees receive competitive remuneration packages with a variety of benefits, including medical care, group life and accident insurance and retirement benefits. In addition, we provide the following benefits to our employees:

- Paid Leave for vacation, illness, maternity and paternity, solo parent, emergency, birthday and other special circumstances
- Salary, housing and car loan funds for eligible employees
- Funeral assistance
- Rice and medicine allowance

There are no collective bargaining agreements in place within the Group.

#### Learning and Development

We believe that cultivating a highly skilled workforce and supporting employees' long-term career goals is an integral part of sustaining and strengthening our economic performance. Through our Learning and Development Team, we offer a wide array of professional development programmes that aim to nurture talent and help employees build skills and capabilities so that they can fulfill their potential. We have specific learning and development programs in place to train candidates to become Store Managers, Service Managers, Business Development Sales Officers and Account Officers.

Our other learning and development programs include:

- On-the-job training
- Internal job rotations and transfers
- Mentoring opportunities

Training program	Description
New Employees Orientation Program (NEOP)	A three-day orientation for new employees, designed to introduce to them the Bank, its vision, mission and core values, and equip them with the fundamental knowledge needed to perform their tasks.
Store Manager's Development Program (SMDP)	A program that aims to help internal candidates develop the operational and management skills required to become a Store Manager.
Business Development Sales Officer Development Program (BDSODP)	A program that provides internal candidates with targeted training in customer service and management to prepare them for the Service Manager position.
Account Officer Development Program	A program that aims to equip Account Associates with the knowledge and skills necessary for career development. Includes eight, part-time study modules focused on tailored skills development.

Beyond training, all regular employees take part in an annual performance evaluation. In addition, we recognize employees, based on their years of service and the results of their performance reviews, with merit increases and profit-sharing.

#### **KPI: Total Hours of Training**\*, by gender

	0, 10
2019	
Male	93,640
Female	255,014
Total	348,654

#### **KPI:** Average Hours of Training per Employee\*, by gender

2019	
Male	45.74
Female	60.59
Total	106.33

\*Permanent employees

#### **Diversity and Inclusion**

The Group does not discriminate against any person based on gender, age, and ethnic, political, religious, or cultural backgrounds and complies with applicable laws related to the same. We are proud of our record in promoting diversity in the workplace, with female employees representing 67.0% of our workforce. In addition, as of December 31, 2019, 53.0% of our senior management positions were held by women and 27.0% of our Board of Directors were women, reflecting our strong commitment to gender diversity and fair hiring practices.

Additional information about our Board members is available in the Board of Directors section of this Annual Report.

#### **Employee Engagement**

We deeply value our employees and work to further engage them through a variety of events and activities in and out of the office. These events not only contribute to overall employee wellbeing, they create stronger connections among employees and increase employee satisfaction and productivity. Our Employee Relations Council (ERC) organizes and hosts a wide range of employee engagement activities such as sports and family days, which promote camaraderie, teamwork, and physical wellbeing for employees and their families.

For more information on our employee engagement programs, please refer to the Our People and The Community section of this Annual Report.

#### Health, Safety, and Wellbeing

We value our employees' health and wellbeing and are committed to providing all employees with a safe, secure and healthy working environment. In accordance with our Policy and Data Relating to Health, Safety and Welfare of Employees (HSW Policy), we strive to ensure that all work and work-related activities are performed in a responsible and safe manner in compliance with applicable laws and regulations.

Our Health and Safety Committee (HSC) is responsible for overseeing implementation of the HSW Policy and ensuring that the HSW Policy and guidelines are fully observed across the Group in accordance with applicable laws. The HSC meets monthly, reviews the HSW Policy regularly, and develops new guidelines for implementation as required.

All employees are expected to comply with the requirements of our HSW Policy and receive mandatory training on HSW through our Learning Everywhere Anytime Platform (LEAP), the Group's online training portal.

#### **Health and Safety: By the Numbers**

- **14,239** health and safety training hours
- **3** health and safety training programs
- **4** safety drills related to earthquake and fire preparedness
- **7,304** emergency Go Bags distributed to employees for disaster preparedness, Php1,556,200 invested
- workplace fatalities
- **0** lost-person days due to work-related injuries
- **0** lost-person days due to work-related illness

#### Sustainability at EastWest

In compliance with Republic Act No. 7877, EW is committed to maintain a work environment that is free from all forms of sexual harassment which can result in an intimidating, hostile or offensive environment for the employee.

The Employee Relations (ER) team also operates an employee telephone hotline to answer employee queries regarding employee relations policies and guidelines. All consultations and cases are treated in strict confidence to protect employee privacy. On the average, the ER team receives 2-3 calls each day with the most common issues relating to disciplinary process, performance of direct reports, attendance and tardiness.

#### **Our Customers**

We put our customers first and work hard to earn their trust. As a primarily retail-focused bank, we strive to build long-lasting relationships and cultivate a loyal customer base by delivering the products and services our customers need in as warm, efficient and seamless a manner possible. We recognize that conducting our business with integrity and high standards is central to our long-term success and underpins our ability to serve and retain our customers.

#### **Protecting Privacy**

We strive to protect the personal data, information and privacy of all of our customers. As a starting point, we limit the collection and use of personal information to that which is necessary for our business, and we apply strict standards of security and confidentiality.

Our Consumer Protection Program (CPP), updated in 2017, sets forth a framework for ensuring that risks associated with consumer protection are identified, assessed, monitored, mitigated and controlled in compliance with the Financial Consumer Protection program of BSP (BSP Circular No. 857 (2014)). The CPP establishes specific procedures and guidelines on consumer protection that are embedded in the policies and procedures of all business groups and aims to ensure that Company officers and employees clearly understand their respective responsibilities in protecting the interest of our customers.

#### **Consumer Protection Program**

- EW Consumer Protection Standards of Conduct
- EW Consumer Protection Standards Monitoring and Reporting
- EW Consumer Protection Training Program
- EW Consumer Protection Internal Control and Procedures

The CPP is supported by our Consumer Protection Manual, which provides more detailed guidance on specific issues relevant to different functions within the Bank.

Our Service Quality Unit is responsible to reviewing, updating and implementing the CPP and is supported by the Corporate Governance and Compliance Committee, Senior Management, and the Board of Directors.

We also strive to provide our customers with more transparency and control over how we use and manage their information and have adopted a bank-wide policy of not sharing any customer information without consent.

We have established a robust framework for safeguarding customer data and records and securing our operational and e-commerce systems against cyber-security threats. To protect our customers, we have implemented a suite of data protection systems to prevent data loss, including:

- E-mail data loss protection systems, which block unauthorized attempts to acquire data
- USB access limitations, which prevent use of USB devices within bank offices and copying of sensitive information
- Data encryption systems, which encrypt data in motion and at rest to safeguard data and prevent disclosure in the event of unauthorized or illegal activities
- Access to client data is closely monitored and restricted to only those approved users who need access to specific client information.

Through our Bank-wide Information Security Awareness campaign, we work to raise awareness among employees regarding customer security and data privacy issues and regularly provide employees with guidance and training on the latest procedures and systems for handling customer data.

In 2019, we received 179 substantiated complaints related to customer privacy, all of which were promptly addressed and resolved. During the reporting period, there were no data breaches, including leaks, thefts, or losses of data.

For more information on our consumer protection programs, please refer to the Consumer Protection section of this Annual Report.

#### Serving Our Customers

We pride ourselves on excellent customer service and place great importance on listening to our customers. We continually seek and respond to customer feedback through a variety of channels, including via our website, social media, direct interaction, a customer service hotline, e-mail, and SMS, among others.

We consider our employees to be bank ambassadors. In order to improve customer service and enhance interpersonal skills, frontline personnel are required to undergo regular training on topics such as improving listening and verbal and written communication skills, problem solving, and conflict resolution.

All employees are also expected to abide by our Basic Customer Service Standards manual, which aims to instill best practices to enable us to deliver excellent service that goes above and beyond for our customers. In addition, our Service Quality training program includes nine modules totaling 4.5 hours of training that are designed to teach in-person and telephone customer service quality standards, expectations and performance goals. These standards are continuously being reviewed, approved and supported by the President and CEO of the Bank and all members of our Senior Management Committee to ensure we serve our customers better.

At EastWest, we strive to create a culture of consumer protection and aim to operate our business in a way that will help ensure our customers are treated fairly and respectfully. We work to provide customers with accessible, fair, accountable, timely and efficient means for resolving complaints.

Our Manual of Customer Assistance provides employees with detailed guidance on customer assistance processes and timelines, including on receiving, acknowledging, investigating and resolving customer complaints. This ensures that complaints are acknowledged and attended to within one banking day and are dealt in a courteous and professional manner. All complaints are entered in our complaint register and confidentiality of customer information and details of complaint are maintained at all stages of complaint investigation.

We have established a Customer Assistance Group (CAG), comprised of a team of dedicated personnel, that handles customer inquiries and aims to provide customers with effective recourse in a timely and satisfactory manner. The CAG, which reports to Senior Management, is responsible for tracking, identifying, and analyzing the nature of complaints and recommending solutions to avoid recurrence. It also ensures immediate escalation of any significant complaint to the relevant unit of the Bank.

We have customer satisfaction programs to help us better understand our customers and improve our products and services. In 2019, the programs included e-mail-based satisfaction surveys on different topics, with rates of customer satisfaction ranging from 84% to 98%. Our Service Quality team is using customer feedback from these surveys for developing programs on customer service.

Mindful of the risks posed by the rapidly evolving digital environment, we work to educate and empower our customers to be more risk-aware and to provide them with requisite skills and know-how to avoid fraud, scams, and cybercrimes when using our products and services.

For more information on our approach to data privacy and consumer protection, please refer to the Consumer Protection section of this Annual Report.

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#### Sustainability at EastWest

#### **Our Community**

We have a longstanding commitment to giving back to our community and focus our efforts in the areas of health, education and the environment. We aspire to make a positive impact on our communities and are committed to contributing to their long-term prosperity.

In 2019, we contributed to local charities and non-government organizations in our communities. We also work with our partners and stakeholders to support local causes and help provide relief in incidents of natural disaster.

Through our ERC, we encourage our employees to participate in volunteer and community service programs. In 2019, 119 of our employees participated in three volunteer service events across the Philippines, dedicating a total of 582 volunteer hours to community service.

For detailed information on our community and volunteer initiatives, please refer to the Our People and The Community section of this Annual Report.

#### **Our Environmental Footprint**

At EastWest, we understand that we have a responsibility to minimize the environmental impacts of our operations and we are working to identify and mitigate our impacts through improved resource management.

We also recognize that growing stakeholder demands for transparency have led to more stringent environmental reporting requirements, including the SEC Guidelines. To our knowledge, we comply with all applicable local environmental laws and regulations. In 2019, no monetary fines, nonmonetary sanctions or disputes arose for non-compliance with environmental laws and/or regulations.

We are committed to further developing and strengthening our data collection systems and procedures over the coming years so that we can adopt a systematic approach to data collection across the Group, which will enable us to better identify, disclose and manage our environmental impacts.

At this time, we are able to provide limited data on electricity consumption for our head office. Energy data for EastWest regional offices and branches and East West Rural Bank, Inc. is not included due to the unavailability of data from our network. We are also unable to provide data for our operations relating to water consumption, air emissions or waste generation at this time. We will work to expand our disclosures in these areas for future reporting periods.

#### **Electricity Consumption**

Beaufort Head Office

~2,587,284 kwh\*

covers headquarters of EastWest and entirety of East West Insurance Brokerage, Inc.

\* Estimate calculated from kwh consumed during the month of December applied across a 12-month period.

We have established several environmental initiatives to effectively manage the Bank's facilities and resources. In 2012, we introduced eStatement of Account (eSOA) to our credit cardholders to reduce paper consumption. By 2019, approximately 65% of our credit cardholders had enrolled in eSOA, forgoing paper bank statements and reducing paper waste worth Php 9.8M in cost savings for 2019. We anticipate that enrollment in eSOA will continue to grow and with a commensurate reduction in paper consumption.

In 2019, as part of our continuing efforts to promote sustainability among our employees, we launched the Bring Your Own (BYO) program. The program, which aims to reduce single-use plastics, establishes discounts and incentives at our head office cafeteria to encourage employees to bring their own food containers, mugs, and utensils. By raising awareness of environmental issues such as single-use plastics, we hope to instill in our employees an ethos of sustainability and strengthen our corporate culture beyond our offices.

In the coming years, we aim to improve our understanding of the impact our operations have on the environment in accordance with the SEC's sustainability reporting requirements. Moving forward, we plan to explore strategies to address air quality, climate change, resource efficiency and waste and to identify and assess ESG-related risks and opportunities so that we can better manage our resources and reduce our impacts on the natural environment.

#### **Our Suppliers**

EastWest respects and values the mutually beneficial relationship we have with the communities in which we operate and aims to support local enterprises and local populations. Our branch network is designed to encourage banking locally. We also aim to invest in the local market, through our suppliers, and support small and medium enterprises (SMEs).

When vetting new suppliers, we consider the supplier's environmental performance, efforts to avoid any forced or child labor in their operations, their approach to labor and human rights issues, and their mechanisms to ensure that bribery and corruption do not occur in their company or in relation to ours.

We mainly achieve this by adhering to our Supplier Accreditation Program, which is overseen by our parent company, Filinvest's Purchasing Department. The program outlines ways we can maintain quality management by checking for various certifications or programs in place. All legal documentary requirements listed in the accreditation form should be complete.

Sustainability at EastWest

### **Sustainability Performance Metrics**

A. Economic Disclosures	
Economic Performance	2019
Direct Economic Value Generated and Distributed	Total (in thousands Php)
Direct economic value generated (Revenue)	28,697,661
Direct economic value distributed	16,405,135
Procurement Practices	
Proportion of Spending on Local Suppliers	%
Percentage of procurement budget used for significant locations of operations that is spent on local suppliers	
<b>Anti-Corruption</b>	
Training on Anti-Corruption Policies and Procedures	%
Percentage of employees who have received written communication about corporate anti-corruption policies and procedures	100%
Percentage of business partners who have received written communication about corporate anti-corruption policies and procedures	None
Percentage of directors and management who have received anti-corruption training	100%
Percentage of employees who have received anti-corruption training	97%
Incidents of Corruption	Number
Number of incidents in which directors were removed or disciplined for corruption	0
Number of incidents in which employees were dismissed or disciplined for corruption	20
Number of incidents when contracts with business partners were terminated due to corruption	

B. Environment Disclosures*		2019
Resource Management		Total (in PHP)
Energy consumption within the organization and Reduction of Energy Consumption	Unit	Amount
Energy consumption - by fuel type - Gasoline	Liters	
Energy consumption - by fuel type - Diesel	GJ	
Energy consumption - by fuel type - Electricity	kwh	2,587,284**
Energy reduction - by fuel type - Gasoline		
Energy reduction - by fuel type - Diesel		
Energy reduction - by fuel type - Electricity		
Water consumption within the organization		
Water consumption within the organization		
Water withdrawal		
Water consumption		
Water recycled and reused		
Materials Used by the Organization		
Materials used by weight or volume - rebar		
Materials used by weight or volume - cement		
Percentage of recycled input materials used to manufacture the organization's primary products and services		

Ecosystems and Biodiversity	
Operational sites owned, leased in, or adjacent to, protected areas and areas of high biodiversity value outside protected areas	
Habitats protected or restored	
IUCN Red List species and national conservation list species with habitats in areas affected by operations	
Environmental Impact Management	

Environmental impact management		
Air Emissions - Green House Gasses (GHG)	Unit	Amount
Direct (Scope 1) GHG Emissions		
Energy indirect (Scope 2) GHG Emissions		
Emissions of ozone-depleting substances (ODS)		

#### Air Pollutants

Nitrogen oxides (NOx)

Sulfur oxides (SOx)

Persistent organic pollutants (POPs)

Volatile organic compounds (VOCs)

Hazardous air pollutants (HAPs)

Particulate matter (PM)

#### **Solid Waste**

Reusable

Recyclable

Composted

Residuals/Landfilled

TOTAL

Hazardous Waste

Total weight of hazardous waste generated

Total weight of hazardous waste transported

TOTAL

#### Effluents

Total volume of water discharges

Percent of wastewater recycled

#### **Environmental Compliance**

#### ${\bf Non-compliance\ with\ environmental\ laws\ and\ regulations}$

Total amount of monetary fines for non-compliance with environmental laws and/or regulations

None

37

<sup>\*</sup>Except for electricity, we do not currently collect environmental data for our operations so this data is not available for disclosure.

<sup>\*\*</sup> Covers headquarters of EastWest and entirety of East West Insurance Brokerage, Inc. Estimate calculated from kwh consumed during the month of December applied across a 12-month period.

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### Sustainability at EastWest

### **Sustainability Performance Metrics**

C. Social Disclosures			
Employee Management		2019	
Employee Hiring and Benefits	Total	Male	Female
Total number of employees	6,381	2,081	4,300
Attrition rate	23.1%		
Ratio of lowest paid employee against minimum wage	+7.0%		
Employee Training and Development			
Total training hours provided to employees (by male/female)	348,654	93,640	255,014
Average training hours provided to employees (by male/female)	106.33	45.74	60.59
Labor Management Relations			
% of employees covered by Collective Bargaining Agreements	0		
Number of consultations conducted with employees concerning employee-related policies	0		
Diversity and Equal Opportunity			
% of workers in the workforce by gender		33.0%	77.0%
Number of employees from indigenous communities and/or vulnerable sector			
Workplace Conditions, Labor Standards, and Human Rights Occupational Health and Safety			
Safe Man-Hours			
No. of work-related injuries	0		
No. of work-related fatalities	0		
No. of work-related ill-health	0		
No. of safety drills	4		
Labor Laws and Human Rights			
Policies that explicitly disallow violations of labor laws and human rights (e.g. harassment, bullying) in the workplace	1		
No. of legal actions or employee grievances involving forced or child labor	0		
Relationship with Community			
Significant Impacts on Local Communities			
For operations affecting IPs, total number of Free and Prior Informed Consent (FPIC) consultations and Certification Preconditions (CPs) secured			

Customer Management		
Customer Satisfaction		
Customer Satisfaction Score(s)	Range from 84.0-98.0%	 
Health and Safety		
Number of substantiated complaints on product or service health and safety		 
Number of complaints addressed		 
Marketing and Labelling		
Number of substantiated complaints on marketing and labelling		 
Number of complaints addressed		 
Customer Privacy		
Number of substantiated complaints on customer privacy	179	 
Number of complaints addressed	179	 
Number of customers, users and account holders whose information is used for secondary purposes	Data not tracked at this time	 
Data Security		
No. of data breaches, including leaks, thefts and losses of data	0	 

### Sustainability at EastWest

### SEC Content Index

Disclosures		Reporting location	Remarks/ explanation
Company details			
			East West Banking Corporation
	Location of Headquarters  Location of Operations	Content Index	Bonifacio Global City, Taguig, Metro Manila Philippines
	Report Boundary: Legal entities included in this report Business Model Reporting Period	About this Section	East West Rural Bank, Inc. and Eas West Insurance Brokerage, Inc. Banking and Insurance January 1 – December 31, 2019
	Highest Ranking Person for this report	Q&A with Vice Chairman and CEO	Antonio C. Moncupa Jr. Vice Chairman, President & CEO
A. Economic disc	losures	Reporting location	Remarks/ explanation
Economic Performance			
Direct Economic Value Ge			
General Disclosures	Management Approach The Impact and Where it Occurs Stakeholders Affected ESG Risks and Opportunities	Approach to ESG	
KPIs	Direct economic value generated (Revenue)  Direct economic value distributed	Audited Financial Statement	
Climate-Related Risks and	d Opportunities		
	Governance		
General Disclosures	Strategy Risk Management Metrics and Targets		Omitted – Data not available at tin of reporting.
<b>Procurement Practices</b>	- U		
Proportion of Spending o	n Local Suppliers		
General Disclosures	Management Approach The Impact and Where it Occurs Stakeholders Affected ESG Risks and Opportunities	Our Suppliers	
KPI	Percentage of procurement budget used for significant locations of operations that is spent on local suppliers		Omitted – Data not available at tin of reporting.
Anti-Corruption			
Training on Anti-Corrupti	on Policies and Procedures		
General Disclosures	Management Approach The Impact and Where it Occurs Stakeholders Affected ESG Risks and Opportunities Percentage of employees who have received	About this Section/Approach to ESG	
KPIs	written communication about corporate anti-corruption policies and procedures Percentage of business partners who have received written communication about corporate anti-corruption policies and procedures Percentage of directors and management	Approach to ESG	
	who have received anti-corruption training Percentage of employees who have received anti-corruption training	Anti-Corruption	

Disclosures		Reporting location	Remarks/ explanation
Incidents of Corruption			
General Disclosures	Management Approach The Impact and Where it Occurs Stakeholders Affected ESG Risks and Opportunities	Approach to ESG	
	Number of incidents in which directors were removed or disciplined for corruption	Approach to ESG	
KPIs	Number of incidents in which employees were dismissed or disciplined for corruption	Anti-Corruption	
	Number of incidents when contracts with business partners were terminated due to corruption		Omitted – Data not available at time of reporting.
B. Environment D	isclosures³	Reporting location	Remarks/ explanation
Resource Management			
	n the organization and Reduction of Energy Consum	ption	
_	Management Approach	About this Section/Our Environmental Footprint	
General Disclosures	The Impact and Where it Occurs	·	
	Stakeholders Affected		
	ESG Risks and Opportunities	Our Environmental Footprint	
I/DI-	Energy consumption - by fuel type		
KPIs	Energy reduction - by fuel type		
Water consumption within	the organization		
General Disclosures	Management Approach The Impact and Where it Occurs Stakeholders Affected ESG Risks and Opportunities		Omitted – Data not available at time
KPIs	Water consumption within the organization Water withdrawal Water consumption Water recycled and reused		of reporting.
Materials Used by the Org	ganization		
General Disclosures	Management Approach The Impact and Where it Occurs Stakeholders Affected ESG Risks and Opportunities		Omitted – Data not available at time of reporting.
KPIs	Materials used by weight or volume Percentage of recycled input materials used to manufacture theorganization's primary products and services		orreporting.

<sup>&</sup>lt;sup>3</sup>Except for electricity, we do not currently collect environmental data for our operations so this data is not available for disclosure.

Sustainability at EastWest

### **SEC Content Index**

Disclosures		Reporting location	Remarks/ explanation
Ecosystems and Biodive	rsity		
General Disclosures	Management Approach The Impact and Where it Occurs Stakeholders Affected ESG Risks and Opportunities		
KPIs	Operational sites owned, leased in, or adjacent to, protected areas and areas of high biodiversity value outside protected areas		Omitted – Data not available at time of reporting.
N 13	Habitats protected or restored IUCN Red List species and national conservation list species with habitats in areas affected by operations		
Environmental Impact Ma	nagement		
Air Emissions - Green Hous	se Gasses (GHG)		
General Disclosures	Management Approach The Impact and Where it Occurs Stakeholders Affected ESG Risks and Opportunities Direct (Scope 1) GHG Emissions		
KPIs	Energy indirect (Scope 2) GHG Emissions Emissions of ozone-depleting substances (ODS)		Omitted – Data not available at time of reporting.
Air Pollutants	(,		5 op 5
General Disclosures	Management Approach The Impact and Where it Occurs Stakeholders Affected ESG Risks and Opportunities Nitrogen oxides (NOx) Sulfur oxides (SOx)		
KPIs	Persistent organic pollutants (POPs)  Volatile organic compounds (VOCs)  Hazardous air pollutants (HAPs)  Particulate matter (PM)		Omitted – Data not available at time of reporting.
Solid Waste			
General Disclosures	Management Approach The Impact and Where it Occurs Stakeholders Affected ESG Risks and Opportunities		
KPI	Total solid waste generated - by type		Omitted – Data not available at time of reporting.
Hazardous Waste			or reporting.
General Disclosures	Management Approach The Impact and Where it Occurs Stakeholders Affected ESG Risks and Opportunities		
KPIs	Total weight of hazardous waste generated  Total weight of hazardous waste transported		Omitted – Data not available at time of reporting.

	Reporting location	Remarks/ explanation
	-	
Management Approach		
The Impact and Where it Occurs		
Stakeholders Affected		
ESG Risks and Opportunities		
Total volume of water discharges		Omitted – Data not available at time
		of reporting.
Percent of wastewater recycled		
onmental laws and regulations		
Management Approach		
The Impact and Where it Occurs		
Stakeholders Affected		
ESG Risks and Opportunities		Omitted – Data not available at time of reporting.
Total amount of monetary fines for non-		0.1000.16
compliance with environmental laws and/or		
regulations		
Number of non-monetary sanctions for non-	Our Environmental Footprint	
_		
Number of cases resolved through a dispute resolution mechanism		
res	Reporting location	Remarks/ explanation
fits		
Management Approach		
The Impact and Where it Occurs	About this Section/Social	
ESG Risks and Opportunities		
Total number of employees	Our People	
Attrition rate		
Ratio of lowest paid employee against	Our People	
minimum wage		
	Our People	
•	About this Section/Social	
• •		
Total training hours provided to employees (by male/female)	Our People	
Average training hours provided to employees (by male/female)	Our People	
	The Impact and Where it Occurs Stakeholders Affected ESG Risks and Opportunities Total volume of water discharges  Percent of wastewater recycled  Tonmental laws and regulations  Management Approach The Impact and Where it Occurs Stakeholders Affected ESG Risks and Opportunities  Total amount of monetary fines for noncompliance with environmental laws and/or regulations Number of non-monetary sanctions for noncompliance with environmental laws and/or regulations Number of cases resolved through a dispute resolution mechanism  Tes  Fits  Management Approach The Impact and Where it Occurs ESG Risks and Opportunities Total number of employees Attrition rate Ratio of lowest paid employee against minimum wage List of employee benefits  Telopment  Management Approach The Impact and Where it Occurs ESG Risks and Opportunities Total training hours provided to employees (by male/female) Average training hours provided to	The Impact and Where it Occurs Stakeholders Affected ESG Risks and Opportunities Total volume of water discharges  Percent of wastewater recycled  Tommental laws and regulations Management Approach The Impact and Where it Occurs Stakeholders Affected ESG Risks and Opportunities  Total amount of monetary fines for noncompliance with environmental laws and/or regulations Number of non-monetary sanctions for noncompliance with environmental laws and/or regulations Number of cases resolved through a dispute resolution mechanism  Tes  Reporting location  Fits  Management Approach The Impact and Where it Occurs ESG Risks and Opportunities Total number of employees Attrition rate Ratio of lowest paid employee against minimum wage List of employee benefits  Velopment  Management Approach The Impact and Where it Occurs ESG Risks and Opportunities Total ratining hours provided to employees (by male/female) Average training hours provided to  Our People  Our People  Our People  Our People  Our People

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### Sustainability at EastWest

### **SEC Content Index**

Disclosures		Reporting location	Remarks/ explanation
Labor Management Relati	ons		
	Management Approach		
General Disclosures	The Impact and Where it Occurs	About this Section/Social	
	ESG Risks and Opportunities		
	% of employees covered by Collective Bargaining Agreements	Our People	
KPIs	Number of consultations conducted with employees concerning employee-related policies		Omitted – Data not available at time of reporting.
Diversity and Equal Oppo	rtunity		
	Management Approach		
General Disclosures	The Impact and Where it Occurs	About this Section/Social	
	ESG Risks and Opportunities		
	% of female workers in the workforce	Our People	
1/01	% of male workers in the workforce	·	
KPIs	Number of employees from indigenous communities and/or vulnerable sector		
Workplace Conditions, La	bor Standards, and Human Rights Occupational He	alth and Safety	
	Management Approach		
General Disclosures	The Impact and Where it Occurs	About this Section/Our People	
	ESG Risks and Opportunities		
	Safe Man-Hours	Our People	
	No. of work-related injuries	·	
KPIs	No. of work-related fatalities	Health and Safety: By the Numbers	
	No. of work-related ill-health		
	No. of safety drills		
Supply Chain Managemen	ıt		
Supplier Accreditation an	d Screening		
	Management Approach		
General Disclosures	The Impact and Where it Occurs	About this Section/Social	
	ESG Risks and Opportunities		
1/01	Supplier Accreditation Policy	Our Suppliers	
KPIs	Sustainability Topics Considered When Selecting/Screening Suppliers		
Relationship with Commu	<u> </u>		
Significant Impacts on Loc			
-	Management Approach		
General Disclosures	ESG Risks and Opportunities		
	Operations with significant impacts on local communities (by location, vulnerable group/indigenous people (IPs))	Our Community	
KPIs	Mitigating measures (if negative) or enhancement measures (if positive)	Our Suppliers	Omitted – Data not available at time of reporting.
	For operations affecting IPs, total number of Free and Prior Informed Consent (FPIC) consultations and Certification Preconditions (CPs) secured	Our Suppliers	Omitted – Data not available at time of reporting.

Disclosures		Reporting location	Remarks/ explanation
Customer Management			
Customer Satisfaction			
General Disclosures	Management Approach The Impact and Where it Occurs ESG Risks and Opportunities	About this Section/Social	
KPI	Customer Satisfaction Score(s)	Our Customers	
Health and Safety			
General Disclosures	Management Approach The Impact and Where it Occurs ESG Risks and Opportunities Number of substantiated complaints on product or service health and safety	Our People	
KPIs	Number of complaints addressed		Omitted – Data not available at time of reporting.
Marketing and Labelling			
General Disclosures	Management Approach The Impact and Where it Occurs ESG Risks and Opportunities Number of substantiated complaints on marketing and labelling		
KPIs	Number of complaints addressed		Omitted – Data not available at time of reporting.
<b>Customer Privacy</b>			
General Disclosures	Management Approach The Impact and Where it Occurs ESG Risks and Opportunities Number of substantiated complaints on customer privacy	Our Customers	
KPIs	Number of complaints addressed  Number of customers, users and account holders whose information is used for secondary purposes	Protecting Privacy	
Data Security			
General Disclosures	Management Approach The Impact and Where it Occurs ESG Risks and Opportunities	Our Customers	
KPI	No. of data breaches, including leaks, thefts and losses of data	Protecting Privacy	

## **Consumer Protection**

### **Ensuring Your Protection**

Financial consumer protection has been a growing priority for financial institutions as it contributes to the healthy development of the banking system, the promotion of financial inclusion, and broader economic growth.

At EastWest Bank, we regard customer rights and protection as our primary duty, conducting business with utmost fairness, trust, and transparency.

We adhere to the Bangko Sentral ng Pilipinas' belief that the banking system becomes safer and more robust if an apt and timely consumer protection policy is in place. Thus, we have designed our Consumer Protection policy that is fully compliant with the Financial Consumer Protection program of the BSP, as embodied in BSP Circular No. 857 issued in 2014.

Our Consumer Protection framework is consistent with the five standards the BSP had set:

- Disclosure and Transparency
- Protection of Client Information
- Fair Treatment
- Effective Recourse
- Financial Education and Awareness

We designed Our Consumer Protection Manual, duly approved by our Board of Directors and Senior Management, to operationalize the framework. An organization unit has also been formed to implement, coordinate, and track proper adherence to the Manual.

#### Disclosure and Transparency

We make it a point to always provide correct, complete, accurate, and understandable information about all EastWest products and services. This information can be accessed on our

stores, corporate website, customer service hotlines, and social media channels, helping our customers and the public make smarter and more informed banking decisions.

EastWest follows the highest standards of fair disclosure with the following:

- Materials: All marketing materials, website, social media accounts, and customer communications we publish and maintain contain clear, simple, and easy-to-digest information about EastWest products and services;
- Customer Updates: We provide regular updates, advisories, and correspondence to customers and notify them of any changes and new promos and products we are offering;
- Manpower: We constantly train our frontliners to be knowledgeable, responsive, and constantly attuned to customers' need for information about our products and services;
- Communication: We have multiple channels of customer touchpoints that enable our customers and the banking public to get in touch with the Bank. Our contact center runs our 24-Hour Customer Service hotline, email, Facebook and Twitter accounts, as well as Viber and SMS channels.

#### **Protection of Client Information**

As a financial institution, we abide by banking regulations and laws that protect customer data and the security, integrity, and confidentiality of the information that comes with it. But we act beyond compliance and view client data confidentiality and privacy as a crucial component of people's trust-based relationship with the Bank.

In recent years, more EastWest customers are using digital platforms and technologies in their banking transactions, and expect the Bank to provide a satisfying digital experience in customer service. As such, one of our ongoing challenges is to



provide a multi-channel customer experience, as more Filipinos now demand convenience, faster or instant response times, and better results in keeping pace with technological advances.

It takes time and a significant amount of resources for the Bank to meet this surging demand and be at par with the level of digital readiness of peer banks. But in the immediate present, while laying the groundwork for a more digital-savvy customer service, we will ensure high-quality service and responsiveness. This is partly made possible by seamless coordination among our critical Bank units such as Marketing, Sales, Operations, and Customer Service.

We also focus on ensuring that we have the right security measures in place. As more of our customers become digitally linked, we continually step up our efforts toward client data privacy and secure account information at any given time. IT security at EastWest maintains a three-level approach:

- People We regularly assess the skills and competencies
  of EastWestbankers and fill gaps in their awareness around
  data security. We inform everyone of the vulnerabilities,
  exploits, and security weaknesses that can penetrate our
  systems, training and educating them in these different
  aspects of IT and data security.
- **Processes** We stick to the principle of business-driven security which aligns our policies with the Bank's business requirements. This is also aligned with local regulations on handling customer data.
- Technology We defend, protect, respond, and recover from both potential and actual threats and breaches through advanced tools and capabilities. Security is built into the design of EastWest products.

#### Consumer Protection

Our Chief Information Security Officer (CISO) oversees governance and proactively faces cybersecurity threats such as Advanced Persistent Threats (APTs), while we maintain a team of penetration testers and conduct threat intelligence around the security perimeter of the Bank and its store network. We also have a leadership position in industry groups for interbank collaboration on threat identification and combat of criminal activities.

Our in-house IT Security policy provides a solid framework to protect client data and information at all times, along with the following:

- A written privacy policy to safeguard customer records;
- Established processes and systems to protect customer data confidentiality and security against any threat or hazard, online or otherwise;
- Regular stream of policy communications on the organizational level as well as continuing education of personnel on the value of guarding customer data;
- Adherence to customer data protection, in accordance with the provisions of the Manual of Regulations for Banks; and
- A bank-wide policy governing the acquisition of customer consent before sharing any information

#### Fair Treatment

We take to heart the fair treatment of our customers and other stakeholders. At the minimum, every EastWestbanker is trained in fair and responsible treatment — from recruitment to the onboarding process.

We craft recommendations of banking products and services based on a customer's financial goals as well as risk appetite, and we recommend based on actual data and responsible profiling. Our statements issued on our promotions, the media, and public platforms are true, correct, accurate, complete, and fair.

We equip our customers with the necessary documents, such as bank statements, passbook, certificates, and terms and conditions. We confirm all customer requests via written or digital means within an acceptable period of time.

Our customers expect to obtain satisfying customer service assistance from the Bank anytime, anywhere, so we harness digital or electronic channels such as email, social media, and direct messaging to get it done. This also gives them personalized service and the flexibility to smoothly shift from one channel to another and expect the same satisfactory result regardless of the channel used.

We also began to more intensively invest in and develop a dedicated and full-time Training Team and Quality Assurance Team to make sure that our Customer Service Representatives and Sales Associates are properly trained to give personalized service to customers, and assure that the level of quality of their customer engagements meets standards. If there are any lapses or opportunities, these should be immediately addressed.

#### **Effective Recourse**

In our continuing pursuit of service excellence, we established systems and controls to properly and promptly tackle customer inquiries, concerns, or complaints.

Our records reflect an increase in customer complaints to 149,469 in 2019 as a result of our drive to ensure that all customer complaints received at the frontlines are logged, recorded, monitored, and resolved. Despite the increase, we improved our resolution time by 7.85 basis points to 99.87% in 2019 from 91.83% in 2018.

In 2019, banks faced a growing number of bank identification number (BIN) attacks, scamming, and phishing scams. We recorded 122,375 in ATM or debit card concerns, accounting for more than 80% of the total complaints received in 2019. In response, we launched a communication campaign to remind

our customers to be wary of suspicious activities concerning their account and made available the "on-off facility" in our mobile and internet banking platforms.

On service quality, we constantly train our front liners to become more attentive, responsive, and empathetic to our customers in their time of need. We ensure strict adherence with the policies and procedures detailed in our Customer Assistance Management System (CAMS), which is aligned with the prescriptions of BSP Circular 857. We ensure that we have dedicated resources and personnel to handle customer queries and resolve complaints in a timely, reliable, and highly personable manner.

We welcome customer feedback in all our channels and continuously conduct customer satisfaction surveys. Our overall customer satisfaction rating for 2019 was 84.0% for our Customer Service Survey, 87.0% for our Welcome Check Survey, and 97.0% for our Telemarketing Survey. We are the only local Bank equipped with Happy or Not's Smiley terminals that enable us to capture customer satisfaction and temperament in real time.

In addition, we also initiated the use of the Net Promoter Score (NPS) to gauge the sentiment of our clients, starting with Priority Banking as a pilot. To widen the reach of our customer feedback programs, we have started sending out SMS-based surveys for our new-to-bank customers and have started with transaction-based surveys.

To further improve customer experience, we are eyeing the use of virtual assistance or artificial intelligence (AI) channels, such as an online chatbot, to provide customers instant two-way or interactive communication for their customer service needs.

#### **Financial Education and Awareness**

Besides protection, we also empower our customers to make sound financial decisions. Our Customer Education Program is an ongoing initiative towards providing the customer with critical know-how to avoid fraud, scams, and cybercrimes when using their EastWest debit, prepaid, and credit cards, whether they are online, at an ATM or point-of-sale terminal, or transacting with Visa/Mastercard-affiliated merchants.

Our customers can access relevant brochures, social media campaigns, our constantly updated and revisited website, and multiple channels that help them dodge ATM skimming, fraudulent activities, and other money-related schemes.

We send out electronic mails that contain tips on password protection, how to regularly update security questions, fight malware and phishing scams, and use Secure Sockets Layer (SSL) and other site security layers.

With increasing financial awareness and education, we are also compelled to increase the level of competency of our workforce to meet the expectations of our customers. We strive to regularly update our employees' skills in this area, sponsoring enterprise-wide fraud control training as well as seminars on security-related issues in banking.

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# Risk Management



The ability to effectively identify and manage risk is a vital element of EastWest Bank's success. Over the years, we have been fortifying our internal risk management and control framework to identify risks and opportunities that may impact us and to take mitigation actions as needed.

Risk management takes place in many different processes and operations throughout the organization. Our Board of Directors is ultimately responsible for the governance of risk management while our Senior Management ensures there is a common and efficient process in place. Part of the Board's requirements are clear and transparent information about our enterprise risks and mitigating activities from all parts of our business operations.

In 2019, our risk exposures remain well managed, with losses kept within expectations and set limits. Credit risk remains to be the principal risk exposure in our business, followed by operational risk, interest rate risk in the banking book, and market risk in the trading book. We also recognized marginal risk exposures to liquidity, credit concentration, compliance, reputational, and strategic risks.

#### Risk Factors

Combined with risks inherent in banking, we also consider other risks borne out by more stringent industry regulations.

#### **Capital Risk**

This is the risk faced when a company loses the value on its capital, which consequently puts it into a situation of having inadequate capital to cover for its risk exposures. We mitigate this risk by implementing capital risk management to ensure capital is preserved and shareholder value is maximized while maintaining capital ratios above the minimum prescription of the Bangko Sentral ng Pilipinas (BSP).

#### Credit Risk

This arises when borrowers fail to meet credit obligations based on agreed terms, may it be repaying a loan or meeting a contractual obligation. In recent years, credit risks were classified based on the age of the loan portfolio or their doubtfulness, but under Philippine Financial Reporting Standards 9, banks should produce models on estimating losses on the portfolio. This obliges banks to forecast potential loss up to the entire life cycle of a loan account or portfolio.

Our credit risk remains manageable in 2019, underpinned by the satisfactory levels of asset quality, credit concentration, collateral, and loss rate levels. Likewise, operational losses, including compliance-related fines and penalties, are kept within financial loss limits, and liquidity remained ample as liquidity surplus was maintained and regulatory minimum prescriptions were exceeded.

We mitigate this risk by applying credit scorecards and minimum acceptance criteria for every customer product, and the Internal Credit Risk Rating System (ICRRS) for corporate clients. We also use a Board-approved Credit Risk Management Manual as guidance in performing credit evaluation for retail customers and credit underwriting for corporate clients. We regularly monitor key credit risk indicators and conduct stress tests based on internally determined and BSP-prescribed stress scenarios.

#### **Liquidity Risk**

This risk pertains to a bank's inability to service its liabilities via sufficient funds, or when the maturity of its termed assets spans longer than those liabilities. This means the Bank may either have a shortage of available financial resources or can only access such resources at excessive cost.

We mitigate this risk by:

- Periodically tracking liquidity risk within the realm of the Treasury Group's responsibility, obtaining an accurate knowledge of our future cash flows every time;
- Adopting a Maximum Cumulative Outflow (MCO) model, a cash flow analysis tool that projects our cash flow under normal operations and includes off-balance sheet commitments;
- Using a Liquidity Risk Management Manual for setting risk appetite, as well as observing regulator- and internally determined liquidity risk limits;
- Adhering to a Funding Contingency Plan to assure readiness in case a liquidity issue emerges – a plan that the Treasury Group regularly updates; and
- Foreseeing stress scenarios identified to get a precise insight into our ability to respond to our liabilities.

#### Risk Management

#### **Relevant BSP Regulations in 2019**

BSP CIRCULAR NO. 1064 - Report on Intraday Liquidity of Universal and Commercial Banks (UBs/KBs) and their Subsidiary Banks/Quasi-Banks (QBs) to take effect in 2021

This prescribes banks and QBs to have policies, procedures, and systems that will enable them to measure and track intraday inflows and outflows to ultimately ensure that the institution's large payments are adequately covered and properly earmarked. It also requires intraday risk limits to be set. The Bank has decided to not define an intraday liquidity risk limit on the merit that historical volume of intraday outflows is not material relative to cross-border and multi-currency settlements that move the market. The materiality of intraday outflows is contingent upon the established excessive coverage of high-quality liquid assets, proactive earmarking of significant outflows, and available credit lines of the Bank.

#### Interest Rate Risk

Interest rate risk is the risk to current or anticipated earnings or capital arising from movements in interest rates. This can potentially hurt the financial results and capital of the bank arising from positions in the banking book. Interest rate risk arises due to changes in market interest rates, which have an impact on profitability. An interest rate rise puts financial pressure on the client, which may in turn result in default

of loan payments. The major factors that lead to increased interest rate risk are the volatility of interest rates and mismatches between the interest reset dates on assets and liabilities.

Interest rate movement was more pronounced in 2019. Heightened Inflation was observed in 2018 that compelled the BSP to adjust its policy rates. This policy response led to the pricing of deposits in the banking system, resulting in increased cost of funding.

#### **Relevant BSP Regulations in 2019**

BSP CIRCULAR NO. 1051 - Amendments to the Framework for Dealing with Domestic Systematically Important Banks (D-SIBs)

In the internal capital adequacy assessment processes, the assessment of the prospects of being a DSIB is performed on the basis of the Bank's market share growth relative to the total banking system's. This is because the heavily weighted indicators pertain mainly to bank size, e.g. total exposures based on Basel III leverage ratio with 40% weight, intra-financial system assets and liabilities, and outstanding investments in securities with more than 40% weight as well.

#### **Moving Forward**

We continue to strive towards our goal of embedding a risk management culture in EastWest — a culture where units understand the risks in their businesses and are able to manage them. The implementation of a proactive and ondemand risk assessment, the availability of centralized, streamlined, and clean database, and the removal of silo-based thinking in risk owners and control units are the key challenges in strengthening the Bank's risk management culture.

As a result of the COVID-19 global pandemic and the actions taken by governments and businesses around the world to help mitigate the impact, financial institutions face major challenges in managing their liquidity positions and funding capabilities. Regulations put in place in recent years were all designed to improve banks' ability to meet funding obligations by establishing liquidity buffers, and to implement contingency funding plans (CFPs) to guide banks during times of crisis. However, the recent financial market volatility, liquidity tightening, widening funding spreads, operational fails, and other challenges have been unprecedented and put significant pressure on bank liquidity risk management.

Still, we are confident that our robust risk management will enable us to manage these risks within internal and regulatory limits. Our capital adequacy is more than adequate to meet our financial targets with sufficient capital buffers for low probability but high impact risk events (i.e., unexpected losses). Continued improvements in methodologies to estimate expected and unexpected losses also provide more precise and reliable risk measures while enhancements in risk-adjusted performance measures are expected to improve our capital optimization initiatives.

We have also made significant investments in our technology infrastructure and seamless management information and risk systems. We believe this will pave the way for a centralized information source and dynamic risk impact analysis, as well as connecting front- and back-office processes. Clearly defined roles through governance policies, continued governance caravans, and the shift towards risk-adjusted performance measures are designed to inculcate to all units the interrelationship among risks and the fact that each unit's output is impactful to another. This remains a crucial piece in the Bank's overall risk management and sustainability.

# Capital Adequacy Reconciliation

CAPITAL ADEQUACY RECONCILIATION		CONSOLIDATED		
(Php in millions, except percentages)	-	For year ended December 31		r 31
		2019		
		Tier 1 Capital	Audited Financial Statement	Reconciling Item
Tier 1 capital				
Paid up common stock		22,499.75	22,499.75	-
Additional paid-in capital		5,065.06	5,065.06	-
Retained earnings		14,150.00	14,150.00	-
Undivided profits		6,183.82	6,183.82	-
Other Comprehensive Income:				-
Net unrealized gains or losses on AFS Securities		56.68	56.68	-
Actuarial Gains (Losses) on Retirement Benefits Plan		(82.27)	(82.27)	-
Cumulative foreign currency translation		89.56	89.56	-
Total		47,962.60	47,962.60	-

(Php in millions, except percentages)	For year ended December 31		
		2019	
	Tier 1 Capital	Audited Financial Statement	Reconciling Item
Tier 1 capital			
Paid up common stock	22,499.75	22,499.75	-
Additional paid-in capital	5,065.06	5,065.06	-
Retained earnings	14,150.07	14,150.07	-
Undivided profits	6,183.82	6,183.82	-
Other Comprehensive Income:			-
Net unrealized gains or losses on AFS Securities	60.17	60.17	-
Actuarial Gains (Losses) on Retirement Benefits Plan	89.56	89.56	-
Cumulative foreign currency translation	(75.03)	(75.03)	-
Total	47,973.40	47,973.40	-

CAPITAL ADEQUACY RECONCILIATION

CAPITAL ADEQUACY RECONCILIATION	CONSOLIDATED		
(Php in millions, except percentages)	For year ended December 31		er 31
	2018		
	Tier 1 Capital	Audited Financial Statement	Reconciling Item
Tier 1 capital		_	
Paid up common stock	22,499.75	22,499.75	-
Additional paid-in capital	5,209.06	5,065.06	144.00
Retained earnings	9,818.66	10,767.40	(948.74)
Undivided profits	4,464.61	4,508.06	(43.46)
Other Comprehensive Income:			-
Net unrealized gains or losses on AFS Securities	(10.29)	(10.29)	-
Actuarial Gains (Losses) on Retirement Benefits Plan	31.65	(77.99)	109.64
Cumulative foreign currency translation	(94.82)	(94.82)	-
Total	41,918.62	42,657.17	(738.56)

CAPITAL ADEQUACY RECONCILIATION SOLO				
(Php in millions, except percentages)	For year ended December 31			
		2018		
	Tier 1 Capital	Audited Financial Statement	Reconciling Item	
Tier 1 capital		_		
Paid up common stock	22,499.75	22,499.75	-	
Additional paid-in capital	5,209.06	5,065.06	144.00	
Retained earnings	9,792.10	10,767.40	(975.30)	
Undivided profits	4,491.47	4,508.06	(16.60)	
Other Comprehensive Income:				
Net unrealized gains or losses on AFS Securities	(10.29)	(10.29)	-	
Actuarial Gains (Losses) on Retirement Benefits Plan	31.65	(77.99)	109.64	
Cumulative foreign currency translation	(94.82)	(94.82)	-	
Total	41,918.92	42,657.17	(738.26)	

## Capital Adequacy Reconciliation

	(Php in millions, e	xcept percentages)	
	For year ended December 31, 2019		
	SOLO	CONSOLIDATED	
Tier 1 capital			
Paid up common stock	22,499.75	22,499.75	
Additional paid-in capital	5,065.06	5,065.06	
Retained earnings	14,150.07	14,150.00	
Undivided profits	6,183.82	6,183.82	
Other Comprehensive Income:			
NUGL on AFS Securities	60.17	56.68	
Actual gains/losses	(75.03)	(82.27)	
Cumulative foreign currency translation	89.57	89.57	
camatative foreign currency translation	47,973.40	47,962.61	
Deduction from Tier 1 capital	,	,	
Total outstanding unsecured credit accommodation to a DOSRI	1.15	1.15	
Investments in equity securities	4,718.85	910.67	
Defined benefit asset	_	_	
Deferred income tax	2,294.57	2,720.59	
Goodwill and other intangible assets	6,857.99	6,890.26	
CET1 capital	34,100.85	37,439.94	
Total Tier 1 capital	34,100.85	37,439.94	
Tier 2 capital			
General loan loss provision	2,553.46	2,827.54	
Unsecured subordinated debt / Instruments eligible as Tier 2 capital	4,979.34	6,218.92	
Total Tier 2 capital	7,532.80	9,046.46	
Total qualifying capital	41,633.66	46,486.40	
Capital ratios:			
CET1 capital adequacy ratio	10.65%	10.65%	
Tier 1 capital adequacy ratio	10.65%	10.65%	
Capital conservation buffer	4.65%	4.65%	
Total capital adequacy ratio	13.00%	13.22%	
Risk-weighted Assets			
On balance sheet accounts			
20%	1,241.54	1,242.06	
50%	19,886.73	19,886.73	
75%	11,068.59	11,071.01	
100%	211,515.47	236,163.60	
150%	11,633.97	14,390.72	
Off balance sheet exposures			
20%	-	-	
50%	-	-	
100%	3,557.32	3,557.32	
Counter party risk weighted assets in banking books	7,007.52	7,007.52	
Counter party risk weighted assets in trading books	-	-	
Total credit risk-weighted assets	265,911.14	293,318.96	
Total market risk-weighted assets	13,675.29	13,675.29	
Total operational risk-weighted assets	40,694.21	44,636.29	
Total risk-weighted assets	320,280.64	351,630.54	

	ABSOLUTE	
	For year ended De	cember 31, 2019
	SOLO	CONSOLIDATED
Tier 1 capital		
Paid up common stock	22,499,754,110.00	22,499,754,110.00
Additional paid-in capital	5,065,058,589.66	5,065,058,589.66
Retained earnings	14,150,069,476.91	14,150,001,921.39
Undivided profits	6,183,816,993.27	6,183,816,993.27
Other Comprehensive Income:		
NUGL on AFS Securities	60,167,861.55	56,677,246.07
Actual gains/losses	(75,033,983.05)	(82,267,842.15)
Cumulative foreign currency translation	89,565,248.05	89,565,247.93
	47,973,398,296.39	47,962,606,266.16
Deduction from Tier 1 capital		
Total outstanding unsecured credit accommodation to a DOSRI	1,145,644.54	1,145,644.54
Investments in equity securities	4,718,847,058.32	910,670,797.82
Defined benefit asset		
Deferred income tax	2,294,566,929.42	2,720,592,954.10
Goodwill and other intangible assets	6,857,985,128.32	6,890,255,304.13
CET1 capital	34,100,853,535.78	37,439,941,565.57
Total Tier 1 capital	34,100,853,535.78	37,439,941,565.57
Tier 2 capital	2 552 462 663 62	
General loan loss provision	2,553,462,967.93	2,827,541,174.30
Unsecured subordinated debt / Instruments eligible as Tier 2 capital	4,979,340,226.92	6,218,920,513.59
Total Tier 2 capital	7,532,803,194.85	9,046,461,687.89
Total qualifying capital Capital ratios:	41,633,656,730.63	46,486,403,253.46
CET1 capital adequacy ratio	10.65%	10.65%
Tier 1 capital adequacy ratio	10.65%	10.65%
Capital conservation buffer	4.65%	4.65%
Total capital adequacy ratio	13.00%	13.22%
Risk-weighted Assets		
On balance sheet accounts	1 241 520 525 57	1 2 4 2 0 5 5 0 6 2 4 7
20%	1,241,539,636.57	1,242,055,863.47
50%	19,886,732,384.30	19,886,732,384.30
75%	11,068,589,931.03	11,071,009,604.96
100%	211,515,465,578.46	236,163,603,793.12
	11,633,969,262.94	14,390,715,784.17
150%	,,,	
Off balance sheet exposures	,,	
Off balance sheet exposures 20%		
Off balance sheet exposures 20% 50%		2 557210 425 02
Off balance sheet exposures 20%	3,557,318,435.03	3,557,318,435.03
Off balance sheet exposures 20% 50% 100%	3,557,318,435.03	
Off balance sheet exposures 20% 50% 100%  Counter party risk weighted assets in banking books		3,557,318,435.03 7,007,522,203.73
Off balance sheet exposures 20% 50% 100%  Counter party risk weighted assets in banking books Counter party risk weighted assets in trading books	3,557,318,435.03 7,007,522,203.73	7,007,522,203.73
Off balance sheet exposures 20% 50% 100%  Counter party risk weighted assets in banking books Counter party risk weighted assets in trading books  Total credit risk-weighted assets	3,557,318,435.03 7,007,522,203.73 - 265,911,137,432.06	7,007,522,203.73 - 293,318,958,068.78
Off balance sheet exposures 20% 50% 100%  Counter party risk weighted assets in banking books	3,557,318,435.03 7,007,522,203.73	7,007,522,203.73

# Risk Exposure

•	CONSOLIDATED 2019 - ABSOLUTE AMOUNT						
	0%	20%	50%	75%	100%	150%	TOTAL
Cash on Hand	7,723,806,266.05						7,723,806,266.05
Checks and Other Cash Items		46,865,832.50					46,865,832.50
Due from Bangko Sentral ng Pilipinas	35,076,191,311.70						35,076,191,311.70
Due from Other Banks		124,504,570.50	2,803,359,258.52		214,938,044.62		3,142,801,873.64
Financial Assets Designated at Fair Value through Profit or Loss							10,343,201.33
Debt Securities							-
Equity Securities					10,343,201.33		10,343,201.33
Available-for-Sale (AFS) Financial Assets							4,722,854,218.78
1. Debt Securities							4,722,853,078.82
Sovereign	4,722,853,078.82						4,722,853,078.82
2. Equity Securities					1,139.96		1,139.96
Held-to-Maturity (HTM) Financial Assets							50,521,995,143.89
1. Non Defaulted Exposures							50,149,572,525.27
Sovereign	8,520,227,291.76	2,421,578,322.95	26,629,408,543.95		414,862,557.30		37,986,076,715.96
Multilateral Agencies							-
LGU and Public Sector Entities							-
Government Corporation					1,479,231,415.27		1,479,231,415.27
Banks			389,821,268.36		8,621,745.81		398,443,014.17
Corporates		2,317,461,653.91			7,968,359,725.95		10,285,821,379.87
2. Defaulted Exposures						372,422,618.62	
Loans and Receivables							251,200,766,945.45
1. Interbank Loans Receivable		1,299,868,937.50					1,299,868,937.50
2. Loans and Receivables -Others							249,900,898,007.95
2.1 Non defaulted exposures							241,563,230,482.94
Sovereign							-
LGU and Public Sector Entities					767,406,411.62		767,406,411.62
Government Corporation							-
Corporates					45,806,141,350.87		45,806,141,350.87
Microfinance/Small and Medium Enterprises				14,761,346,139.95			14,761,346,139.95
Loans to individual for housing purposes			9,950,875,697.77				9,950,875,697.77
Loans to Individuals					170,277,460,882.72		170,277,460,882.72
2.1 Defaulted exposures							8,337,667,525.01
Housing Loans					795,840,965.03	7541 005 550 00	795,840,965.03
Other than housing loans						7,541,826,559.98	7,541,826,559.98
Loans and Receivables Arising from Repurchase Agreements, Certificates of Assignment/Participation with Recourse, and Securities Lending and Borrowing Transactions							1,392,086,045.00
Sovereign	1,392,086,045.00						1,392,086,045.00
Sales Contract Receivable							136,248,661.38
1. Non Defaulted Exposures					126,891,033.08		126,891,033.08
2. Defaulted Exposures					.,,	9,357,628.29	9,357,628.29
Real and Other Properties Acquired						1,670,203,715.88	1,670,203,715.88
Total Exposures Excluding Other Assets							355,644,163,215.60
Other Assets					8,293,505,319.54		8,293,505,319.54
Total Exposures Including Other Assets	57,435,163,993.33	6,210,279,317.36	39,773,464,768.61	14,761,346,139.95	236,163,603,793.11	9,593,810,522.78	363,937,668,535.14
Total Risk weighted On-Balance Sheet Assets not covered by CRM		1,242,055,863.47	19,886,732,384.30	11,071,009,604.96	236,163,603,793.11	14,390,715,784.17	282,754,117,430.02
	-						
Total Risk weighted On-BaLance Sheet Assets	-	1,242,055,863.47	19,886,732,384.30	11,071,009,604.96	236,163,603,793.11	14,390,715,784.17	282,754,117,430.02

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# Risk Exposure

	CONSOLIDATED 2018 - ABSOLUTE AMOUNT						
	0%	20%	50%	75%	100%	150%	TOTAL
Cash on Hand	7,126,114,045.02						7,126,114,045.02
Checks and Other Cash Items		59,126,997.90					59,126,997.90
Due from Bangko Sentral ng Pilipinas	40,577,383,017.43						40,577,383,017.43
Due from Other Banks		237,760,467.80	9,919,064,453.12		166,581,695.20		10,323,406,616.12
Financial Assets Designated at Fair Value through Profit or Loss							10,329,701.33
Equity Securities					10,329,701.33		10,329,701.33
Available-for-Sale (AFS) Financial Assets							251,769,396.85
1. Debt Securities							251,768,106.89
2. Equity Securities					1,289.96		1,289.96
Held-to-Maturity (HTM) Financial Assets							37,419,275,825.96
1. Non Defaulted Exposures							37,419,275,825.96
Sovereign	6,741,731,371.96	1,996,610,084.27	15,085,351,972.28		429,930,419.74		24,253,623,848.25
Multilateral Agencies							-
LGU and Public Sector Entities							-
Government Corporation					2,454,704,964.59		2,454,704,964.59
Banks			409,176,835.52		9,077,067.80		418,253,903.31
Corporates		2,633,960,348.15			7,658,732,761.66		10,292,693,109.81
2. Defaulted Exposures							
Loans and Receivables							227,644,134,803.78
1. Interbank Loans Receivable		5,862,670,000.00					5,862,670,000.00
2. Loans and Receivables -Others							221,781,464,803.78
2.1 Non defaulted exposures							213,811,054,133.74
Sovereign							-
LGU and Public Sector Entities					810,947,540.05		810,947,540.05
Government Corporation							-
Corporates		2,770,801,020.82			50,438,845,873.92		53,209,646,894.74
Microfinance/Small and Medium Enterprises				12,814,255,095.95	339,073,634.43		13,153,328,730.38
Loans to individual for housing purposes			7,565,036,658.59				7,565,036,658.59
Loans to Individuals					139,072,094,309.98		139,072,094,309.98
2.1 Defaulted exposures							7,970,410,670.04
Housing Loans					777,116,317.60		777,116,317.60
Other than housing loans						7,193,294,352.44	7,193,294,352.44
Sales Contract Receivable							129,201,619.07
1. Non Defaulted Exposures					103,914,831.62		103,914,831.62
2. Defaulted Exposures						25,286,787.45	25,286,787.45
Real and Other Properties Acquired						1,477,393,634.20	1,477,393,634.20
Total Exposures Excluding Other Assets							325,018,135,657.66
Other Assets					14,316,395,330.13		14,316,395,330.13
Total Exposures Including Other Assets	54,696,996,541.30	13,560,928,918.94	32,978,629,919.50	12,814,255,095.95	216,587,745,738.02	8,695,974,774.09	339,334,530,987.80
Total Risk weighted On-BaLance Sheet Assets	-	2,712,185,783.79	16,489,314,959.75	9,610,691,321.96	216,587,745,738.02	13,043,962,161.14	258,443,899,964.66

# Risk Exposure

	SOLO 2019 - ABSOLUTE AMOUNT						
	0%	20%	50%	75%	100%	150%	TOTAL
Cash on Hand	7,626,236,008.50						7,626,236,008.50
Checks and Other Cash Items		44,284,697.98					44,284,697.98
Due from Bangko Sentral ng Pilipinas	34,379,374,951.25						34,379,374,951.2
Due from Other Banks		124,504,570.50	2,803,359,258.52		135,414,201.21		3,063,278,030.23
Financial Assets Designated at Fair Value through Profit or Loss							10,343,201.33
Debt Securities							-
Equity Securities					10,343,201.33		10,343,201.33
Available-for-Sale (AFS) Financial Assets							4,722,854,218.78
1. Debt Securities							4,722,853,078.82
Sovereign	4,722,853,078.82						4,722,853,078.82
2. Equity Securities					1,139.96		1,139.96
Held-to-Maturity (HTM) Financial Assets							50,521,191,691.56
1. Non Defaulted Exposures							50,148,769,072.94
Sovereign	8,519,423,839.43	2,421,578,322.95	26,629,408,543.95		414,862,557.30		37,985,273,263.63
Multilateral Agencies							
LGU and Public Sector Entities							
Government Corporation					1,479,231,415.27		1,479,231,415.2
Banks			389,821,268.36		8,621,745.81		398,443,014.17
Corporates		2,317,461,653.91			7,968,359,725.95		10,285,821,379.87
2. Defaulted Exposures						372,422,618.62	372,422,618.62
Loans and Receivables							225,276,727,822.87
1. Interbank Loans Receivable		1,299,868,937.50					1,299,868,937.50
2. Loans and Receivables -Others							223,976,858,885.37
2.1 Non defaulted exposures							217,475,720,192.64
Sovereign							
LGU and Public Sector Entities					767,406,411.62		767,406,411.62
Government Corporation							
Corporates					45,806,141,350.87		45,806,141,350.8
Microfinance/Small and Medium Enterprises				14,758,119,908.04			14,758,119,908.04
Loans to individual for housing purposes			9,950,875,697.77				9,950,875,697.7
Loans to Individuals					146,193,176,824.33		146,193,176,824.3
2.1 Defaulted exposures							6,501,138,692.7
Housing Loans					795,840,965.03		795,840,965.03
Other than housing loans						5,705,297,727.70	5,705,297,727.70
Loans and Receivables Arising from Repurchase Agreements, Certificates of Assignment/Participation with Recourse, and Securities Lending and Borrowing Transactions							1,392,086,045.00
Sovereign	1,392,086,045.00						1,392,086,045.00
Sales Contract Receivable	1,332,000,043.00						136,248,661.38
1. Non Defaulted Exposures					126,891,033.08		126,891,033.08
2. Defaulted Exposures					.,,	9,357,628.29	9,357,628.29
Real and Other Properties Acquired						1,668,901,534.01	1,668,901,534.0
Total Exposures Excluding Other Assets							328,841,526,862.89
Other Assets					7,809,175,006.68		7,809,175,006.68
Total Exposures Including Other Assets	56,639,973,923.00	6,207,698,182.84	39,773,464,768.61	14,758,119,908.04	211,515,465,578.45	7,755,979,508.63	336,650,701,869.57
Total Risk weighted On-Balance Sheet Assets not covered by CRM	-	1,241,539,636.57	19,886,732,384.30	11,068,589,931.03	211,515,465,578.45	11,633,969,262.94	255,346,296,793.30
	-						
Total Risk weighted On-BaLance Sheet Assets	-	1,241,539,636.57	19,886,732,384.30	11,068,589,931.03	211,515,465,578.45	11,633,969,262.94	255,346,296,793.30

# Risk Exposure

		SOLO 2018 - ABSOLUTE AMOUNT						
	0%	20%	50%	75%	100%	150%	TOTAL	
Cash on Hand	7,054,219,061.02						7,054,219,061.02	
Checks and Other Cash Items		43,432,525.88					43,432,525.88	
Due from Bangko Sentral ng Pilipinas	39,968,275,214.34						39,968,275,214.34	
Due from Other Banks		237,760,467.80	9,919,064,453.12		21,903,859.94		10,178,728,780.86	
Financial Assets Designated at Fair Value through Profit or Loss							10,329,701.33	
Equity Securities					10,329,701.33		10,329,701.33	
Available-for-Sale (AFS) Financial Assets							251,769,396.85	
1. Debt Securities							251,768,106.89	
2. Equity Securities					1,289.96		1,289.96	
Held-to-Maturity (HTM) Financial Assets							37,419,275,825.97	
1. Non Defaulted Exposures							37,419,275,825.97	
Sovereign	6,741,731,371.96	1,018,174,381.87	16,063,787,674.68		429,930,419.74		24,253,623,848.25	
Multilateral Agencies								
LGU and Public Sector Entities								
Government Corporation					2,454,704,964.59		2,454,704,964.59	
Banks			409,176,835.52		9,077,067.80		418,253,903.32	
Corporates		2,633,960,348.15			7,658,732,761.66		10,292,693,109.8	
2. Defaulted Exposures								
Loans and Receivables							204,083,867,081.44	
1. Interbank Loans Receivable		5,862,670,000.00					5,862,670,000.00	
2. Loans and Receivables -Others							198,221,197,081.44	
2.1 Non defaulted exposures							191,273,879,026.40	
Sovereign								
LGU and Public Sector Entities					810,947,540.05		810,947,540.0	
Government Corporation								
Corporates		2,770,801,020.82			50,438,845,873.92		53,209,646,894.74	
Microfinance/Small and Medium Enterprises				12,814,255,095.95	339,073,634.43		13,153,328,730.38	
Loans to individual for housing purposes			7,565,036,658.59				7,565,036,658.59	
Loans to Individuals					116,534,919,202.64		116,534,919,202.6	
2.1 Defaulted exposures							6.947,318,055.04	
Housing Loans					777,116,317.60		777,116,317.60	
Other than housing loans						6,170,201,737.44	6,170,201,737.44	
Sales Contract Receivable							129,201,619.0	
1. Non Defaulted Exposures					103,914,831.62		103,914,831.62	
2. Defaulted Exposures						25,286,787.45	25,286,787.4	
Real and Other Properties Acquired						1,476,322,756.95	1,476,322,756.9	
Total Exposures Excluding Other Assets							300,615,421,963.7	
Other Assets					14,044,974,621.36		14,044,974,621.36	
Total Exposures Including Other Assets	54,015,993,754.21	12,566,798,744.52	33,957,065,621.91	12,814,255,095.95	193,634,472,086.64	7,671,811,281.84	314,660,396,585.0	
Total Risk weighted On-BaLance Sheet Assets	-	2,513,359,748.90	16,978,532,810.95	9,610,691,321.96	193,634,472,086.65	11,507,716,922.76	234,244,772,891.22	

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# Corporate Governance



Good corporate governance is the cornerstone for a successful and sustainable business.

In 2019, EastWest continued to strictly adhere to its Corporate Governance Manual which was revised on May 24, 2018. The Manual outlines the definitions of corporate governance, nomination and election, meetings and quorum requirements. It also enumerates the duties of Board members, Board committees, and key officers and employees. It also features a disclosure system which highlights adherence to the principles of transparency, accountability and fairness.

#### Governance Structure

At EastWest, corporate governance starts at the top. Our Board of Directors and Senior Management team foster critical exchange of views and objective judgement. They set the tone and ensure that mechanisms for full disclosure, and protection of the rights and equitable treatment of shareholders are in place.

#### **Board of Directors**

As the highest governing body in EastWest, the Board of Directors provides stewardship, sets the direction, and performs general oversight of our management and operations. It approves the Bank's overall strategy and makes decisions based on our core values and principles, emphasizing long-term performance.

The Board is also responsible for fostering the long-term success of the Bank and securing its sustained competitiveness in a manner consistent with its fiduciary responsibility. The Board is committed to conduct itself with utmost honesty, integrity, and transparency in the discharge of its duties, functions, and responsibilities. It holds regular and special meetings to discuss the Bank's strategic direction and performance, as well as policies and developments in the areas of risk management, IT, governance, and relevant operational functions.

The Board is composed of nine directors, majority of whom are non-executive directors. Nominated and voted by shareholders every year, each director serves a one-year term until the election of another set of directors. In 2019, the Board increased its membership to 11 directors.

Through the Board's Corporate Governance and Compliance Committee, the Bank ensures that all directors are qualified for election based on their integrity, physical fitness, competence, education, moral standing in the community, and relevant business or banking experience, among others. The Bank does not discriminate against gender, age, and ethnic, political, religious, or cultural backgrounds.

#### **Independent Directors**

Four of the 11 Board members are independent directors whose role is to provide independent judgment, outside experience, and objectivity to the Board. They have not served as independent directors for a maximum cumulative term of nine years from the reckoning period rule and do not have more than five board seats in other publicly listed companies. In 2019, the Bank increased to four the number of independent directors.

#### **Executive and Non-Executive Roles**

The roles of the Chairman, Mr. Jonathan T. Gotianun, and the Vice Chairman and CEO, Mr. Antonio C. Moncupa Jr., are clearly distinct and separate. Being a non-executive director, Mr. Gotianun is not involved in the day-to-day operations of the Bank but advises Senior Management on matters related to strategy and policy. Providing leadership in the Board of Directors, he presides over the Board and stockholders' meetings, ensuring that the Board takes an informed decision in all matters affecting the Bank and its shareholders.

As Vice Chairman and CEO, Mr. Moncupa ensures that the strategic goals set by the Board are met. He has direct and immediate supervision over the long-term and daily operations and management of EastWest and executes the administrative and operational policies approved by the Board.

#### **Board Self-Evaluation**

All directors undergo a regular self-evaluation to allow them to assess their conduct in accordance with their mandate and

responsibilities as a member of the Board, as well as of their respective Board-level committees. This ensures the continued effectiveness of the Board in contributing to the Bank's long-term sustainability and success. In aid of proper self-evaluation, each director is required to accomplish at least three self-assessment sheets: one as an individual director, for the Board, and for the Board Committee as a member. Each sheet delves into specifics, such as the clarity and relevance of the Board and committee functions, as well as their effectiveness in conducting meetings, making constructive use of available reports, and discussing concerns, which may impact on their responsibilities as Director and member of a committee.

#### **Board Training**

Our directors need to be adequately qualified, individually and collectively, and have a good understanding of both the business and regulatory environments. To ensure that each member contributes effectively to the Board, new directors receive appropriate induction training and all directors attend an annual training on Corporate Governance. Directors also receive regular updates on regulatory changes and market developments, and are encouraged to attend relevant training programs to develop and refresh their knowledge and skills.

#### **Board Remuneration**

Our model for compensating directors and executives follows best practices for good governance. We establish formal and transparent procedures for the development of a policy on executive remuneration or determination of remuneration levels for individual directors, depending on the Bank's particular needs.

No director is allowed to participate in deciding on his remuneration. Each director receives a monthly professional fee for attending Board and committee meetings. This is also in consideration of their valuable contributions in the formulation and continuing review of the Bank's overall strategy and performance. Remunerations given to directors which were approved by the Board Remuneration Committee amounted to Php20.8 million in 2019, Php20.1 million in 2018, Php19.1 million in 2017, and Php12.0 million in 2016. Executive Directors and FDC-affiliated Directors continue to waive their professional fees.

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#### Corporate Governance

#### **Retirement and Succession**

EastWest directors are elected by our shareholders and thus should not be removed simply because of their age. As long as board directors are able to effectively perform their functions, the Bank considers them eligible to stay in the board. In line with this, the Bank's retirement policy for its Board of Directors is not based on age but one that is based on their capabilities to carry out their function. The Corporate Governance and Compliance Committee evaluates the fitness of the nominees for the Board of Directors. Upon election, a director serves for a term of one year subject to re-election the following year. Independent directors shall serve a maximum cumulative term of nine years (reckoned from 2012), after which the independent directors can no longer be re-elected as such in the Bank. However, they may continue to qualify for nomination and election as a regular director. Notwithstanding the term limit for the independent directors, there is no fixed term limit for the regular directors.

#### **Shareholder Communication**

Our Board and Senior Management keep our shareholders abreast of developments in the Bank through our annual shareholders' meeting, annual report, general information sheet, quarterly financial reports, news releases, and our corporate disclosures. Our website provides extensive

information about the Board, its mandate, the Board committees and their charters, and our directors.

#### **Board Meetings**

The Board holds a meeting for organizational purposes immediately after election every calendar year and have regular meetings once a month. Special meetings of the Board may be called at any time by the Chairman or by the Vice Chairman, or upon written request of at least a majority of the directors.

We have seven Board-level committees created to assist the Board in performing its duties and responsibilities and ensure efficiency and focus.

#### **Board Attendance**

The Bank held twelve (12) Regular Board Meetings from January to December 2019; and one (1) Organizational Meeting of the Board held on April 22, 2019 or a total of Thirteen (13) Board Meetings.

The following are the attendance of the Directors of the Bank who attended the Board Meetings from January to December 2019:

#### **Board of Directors' Attendance in Meetings in 2019**

Members	Position/ Designation in Committee	No. of Meetings Attended	Percentage of Attendance to the Board Meetings
Jonathan T. Gotianun	Chairman	12	92%
Antonio C. Moncupa, Jr.	Vice Chairman & CEO	12	92%
L. Josephine G. Yap	Director	11	85%
Mercedes T. Gotianun	Director	13	100%
Jesus Roberto S. Reyes	Director	13	100%
Isabelle G. Yap	Director	12	92%
Wilson L. Sy	Director	12	92%
Carlos R. Alindada	Director	13	100%
Paul A. Aquino	Independent Director	13	100%
Jose Maria G. Hofileña **	Independent Director	10	77%
Gregorio U. Kilayko **	Independent Director	10	77%
Jose S. Sandejas *	Independent Director	4	31%

<sup>\*</sup> resigned April 2019

#### **Board Committees**

Pursuant to the Bank's Corporate Governance Manual, its Board created each of the following committees and appointed Board members thereto.

Each member of the respective committees named below has been holding office as of the last Annual Stockholders' Meeting which was on April 22, 2019 and will serve until his successor shall have been elected and qualified.

#### **Executive Committee**

The Executive Committee is empowered to direct the business of the Bank vested by law in the Board of Directors insofar as such powers and authority may be lawfully delegated to the Executive Committee, including the power to review and approve proposals and transactions related to credit in amounts within the limits of its delegated authority.

The Executive Committee is composed of five (5) directors and meets weekly or as often as it may be necessary to address all matters referred to it. In 2019, 33 regular and special meetings were conducted and attended by at least a majority of the Committee members.

Members/ Position/ Designation in Committee	No. of Meetings Attended	No. of Meetings Required to Attend	Percentage of attendance to the board meetings (total of meetings)
Jonathan T. Gotianun, <i>Chairman</i>	32	33	97%
Lourdes Josephine T. Gotianun – Yap, <i>Member</i>	29	33	88%
Antonio C. Moncupa, Jr., <i>Member</i>	31	33	94%
Mercedes T. Gotianun, Member	10	33	30%
Jesus Roberto S. Reyes, Member	32	33	97%

#### **Corporate Governance and Compliance Committee (CGCC)**

The Corporate Governance and Compliance Committee leads the Bank and assists the Board of Directors in defining and fulfilling the corporate governance policies and attaining best practices while overseeing the implementation of compliance programs, money laundering prevention programs and ensuring that regulatory compliance issues are resolved expeditiously. In addition to its governance role, the CGCC also assumes the nomination function whereby it reviews and evaluates the qualifications of all persons nominated to the Board, all direct reports of the CEO and the President, regardless of rank, heads of Governance Units and other positions of the Bank requiring appointment by the Board of Directors.

The Committee oversees the annual performance evaluation of the Board, its committees, and individual directors and conducts an annual self-evaluation of its performance as prescribed under and in accordance with the Corporate Governance Manual and the SEC Code of Corporate Governance for Publicly Listed Companies and BSP Manual of Regulations for Banks (MORB).

The Committee, composed of four members, three of whom are independent directors, including the Chairperson, meets every other month or when necessary. In 2019, 12 meetings (regular and special) were conducted and attended by Committee members.

Corporate Governance and Compliance Committee (CGCC)					
Members/ Position/ Designation in Committee	No. of Meetings Attended	No. of Meetings Required to Attend	Percentage of Attendance to the Committee Meetings		
Paul A. Aquino, Chairman	12	12	100%		
Jonathan T. Gotianun, <i>Member</i>	8	12	67%		
Jose S. Sandejas, <i>Member</i> *	5	5	100%		
Carlos R. Alindada, Member*	5	5	100%		
Jose Maria Hofileña, <i>Member**</i>	7	7	100%		

<sup>\*</sup>Until April 2019

<sup>\*\*</sup> joined April 2019

<sup>\*\*</sup>Starting May 2019

## Corporate Governance

## Related Party Transactions Committee (RPT Committee)

The RPT Committee assists the Board in ensuring that transactions with related parties of the Bank are handled in a sound and prudent manner, with integrity and in compliance with the applicable laws and regulations to protect the interest of depositors, creditors and other stakeholders. It also ensures that related party transactions are conducted on an arm's length basis and that no stakeholder is unduly disadvantaged by such transactions.

The RPT Committee is composed of three members, three of whom are independent directors, including the Chairperson. It meets every other month or whenever necessary to discuss and agree on matters to be endorsed to the Board of Directors for approval or confirmation. In 2019, 8 meetings (regular and special) were conducted and attended by Committee members.

Related Party Transactions Committee (RPT Committee)			
Members/ Position/ Designation in Committee	No. of Meetings Attended	No. of Meetings Required to Attend	Percentage of Attendance to the Committee Meetings
Paul A. Aquino, Chairman	8	8	100%
Jonathan T. Gotianun, <i>Member</i>	5	8	63%
Jose S. Sandejas, <i>Member*</i>	4	4	100%
Carlos R. Alindada, Member*	4	4	100%
Jose Maria Hofileña, <i>Member**</i>	4	4	100%

<sup>\*</sup>Until April 2019 \*\*Starting May 2019

## **Audit Committee**

The Audit Committee assists the Board of Directors in overseeing the Bank's financial reporting process, system of internal controls and the process for monitoring compliance with laws and regulations, and the code of conduct. It also provides reasonable assurance to the Board on the overall management of risks of the Bank. It is responsible for setting

up the Internal Audit Division, and for appointing the Chief Audit Executive and an independent external auditor who both report to the Audit Committee. It monitors and evaluates the effectiveness and accuracy of the internal control system established throughout the Bank, through the Internal Audit Division.

The Internal Audit Division provides independent, objective assurance and consulting services designed to add value and improve the Bank's operations. It helps the organization accomplish its objectives by bringing a systematic, disciplined approach in evaluating and improving the effectiveness of risk management, internal control and governance processes. It functionally reports to the Audit Committee and administratively to the CEO. Internal Audit Division is independent to the Bank's other organizational units as well as of the personnel subject of the audit.

The Audit Committee, which consists of four members, all of whom are independent directors, meets once a month. In 2019, 12 regular meetings were conducted and attended by all the Committee members.

Audit Committee			
Members/ Position/ Designation in Committee	No. of Meetings Attended	No. of Meetings Required to Attend	Percentage of Attendance to the Committee Meetings
Carlos R. Alindada, Chairman	12	12	100%
Paul A. Aquino, Member*	12	12	100%
Gregorio U. Kilayko, <i>Member*</i>	7	8	88%
Atty. Jose Maria G. Hofileña, <i>Member*</i>	5	8	63%
Jose S. Sandejas, <i>Member</i>	4	4	100%

<sup>\*</sup>Starting May 2019

## Risk Management Committee (RMC)

The Risk Management Committee assists the Board in fulfilling its responsibilities in managing the Bank's risk-taking activities. The RMC reviews and approves principles, policies, strategies, processes, and control frameworks pertaining to risk management. It also recommends to the Board any necessary modification or amendment to strategies and policies relative to risk management. Its functions include identifying and evaluating the Bank's risk exposures, estimating its impact to the organization and assessing the magnitude, direction and distribution of risks across the Bank, which it uses as basis in determining risk tolerances that it subsequently recommends to the Board for approval. RMC reports to the Board the overall risk exposures as well as the effectiveness of its risk management practices and processes while recommending further policy revisions when necessary.

The RMC, which meets every month, is composed of three members, of which two are independent directors, including the Chairperson. Members of the Committee possess adequate knowledge and understanding of the institution's risk exposures and expertise in developing appropriate risk policies and strategies. In 2019, 12 regular meetings were conducted and attended by all the Committee members.

Members/ Position/ Designation in Committee	No. of Meetings Attended	No. of Meetings Required to Attend	Percentage of Attendance to the Committee Meetings
Jose Sandejas, Chairman*	3	3	100%
Paul Aquino, <i>Member*</i>	3	3	100%
Wilson Sy, <i>Member</i>	11	12	92%
Gregorio Kilayko, Chairman**	9	9	100%
Carlos Alindada, Member**	9	9	100%

<sup>\*</sup>Until April 2019

## **Compensation Committee**

The Compensation Committee is composed of six members including the Bank's CEO, the President and one independent director. It ensures that the compensation policies and practices are consistent with the corporate culture, strategy and the business environment under which it operates. It evaluates and recommends to the Board incentives and other equity-based plans designed to attract and retain qualified and competent individuals.

The Committee meets at least once a year and provides overall direction on the compensation and benefits strategy of the Bank. In 2019, one meeting was conducted and attended by all the Committee members.

Compensation Committee			
Members/ Position/ Designation in Committe	No. of Meetings Attended	No. of Meetings Required to Attend	Percentage of attendance to the board meetings (total of 1 meeting)
Lourdes Josephine T. Gotianun – Yap, <i>Chairman</i>	1	1	100%
Jonathan T. Gotianun, <i>Member</i>	1	1	100%
Antonio C. Moncupa, Jr., <i>Member</i>	1	1	100%
Paul A. Aquino, Member	1	1	100%
Carlos R. Alindada, Member	1	1	100%

<sup>\*\*</sup>Starting May 2019

## Corporate Governance

## **Trust Committee**

The Trust Committee assists the Board in fulfilling its responsibilities to oversee the proper management and administration of the Bank's trust and other fiduciary businesses. Duly constituted and authorized by the Board, the Committee acts within the sphere of authority as provided in the Bank's By-laws and/or as may be delegated by the Board. It undertakes such responsibilities but not limited to the following:

- acceptance and closing of trust and other fiduciary accounts;
- initial review of assets placed under the trustee's fiduciary custody;
- investment, reinvestment and disposition of funds or property;
- review and approval of transactions between trust and/or fiduciary accounts; and
- review of trust and other fiduciary accounts to determine the advisability of retaining or disposing of the trust or fiduciary assets and/or whether the account is being managed in accordance with the instrument creating the trust or other fiduciary relationship.

The Trust Committee also presides over the proper conduct of the Bank's Trust business, periodically reviewing the business development initiatives such as staffing and delineation of responsibility/accountability, proactive development and implementation of strategies for the cultivation of revenue streams and cost management, and application and monitoring of the proper performance benchmarks.

The Trust Committee is composed of five members, namely the President, Trust Officer and three directors. It meets once every quarter or more frequently as circumstances may warrant. In 2019, 5 regular meetings were conducted and attended by all the Committee members.

Trust Committee			
Members/ Position/ Designation in Committe	No. of Meetings Attended	No. of Meetings Required to Attend	Percentage of Attendance to the Committee Meetings
Jonathan T. Gotianun, Chairman	5 (4 regular and one special meeting)	5	100%
Jesus Roberto S. Reyes, Member/ President	5	5	100%
Lourdes Josephine Gotianun-Yap, Member	5	5	100%
Wilson L. Sy, Member	5	5	100%
Robert B. Ramos, Member/Trust Officer	5	5	100%

## Independent Audit

Audit is an essential part of our governance framework and internal control system. Our Internal Audit, which performs year-round audits to check operational efficiency, and our external audit firm, which validates annually the accuracy of financial statements, work independently and collaboratively to examine and evaluate the controls in place and determine if they are working as intended.

## Internal Audit

Internal Audit (IA), which provides functional support to the Audit Committee, is mandated to evaluate the effectiveness as well as recommend appropriate courses of action to senior management and the Board to improve the Bank's risk management, compliance, internal controls, and corporate governance processes.

## **Cascading Compliance**

It is our firm belief that compliance with corporate governance standards and regulatory guidelines and directives is a shared responsibility of everyone in the organization. Each employee is expected to have a working knowledge of all relevant laws, rules and regulations applicable to his assignment and must fulfill his tasks in compliance with the Bank's policies, code of conduct and standards of good governance.

The Compliance Office, headed by the Chief Compliance Officer, is vested with the role of designing the Bank's Compliance Program and overseeing and coordinating its effective implementation towards the sound management of compliance risks. It is also its responsibility to propagate the right compliance culture across the organization.

We have appointed Business Compliance Officers (BCOs) in every unit of the Bank responsible for ensuring the consistent implementation in his unit of the Bank's Compliance Program and cascaded regulatory issuances. As designated by the Vice Chairman & CEO, the heads of our business units are automatically assigned to perform this role, having the sole responsibility for efficiently running the day-to-day operations in his unit. The BCOs are each tasked to appoint a Deputy Business Compliance Officer (DBCO) to serve as their eyes on the ground and facilitate faster and easier coordination with the Bank's Compliance Division.

In addition, our governance units, namely Compliance, Risk Management, and Internal Audit, coordinate and work together in meeting the common governance, risk management and internal control goals of the Bank.

## Making Good Governance Work

It is important for all our stakeholders that we act with integrity, transparency, and accountability in the Bank. And our commitment goes beyond the close of every banking day. We strive to earn trust in the way we manage our business responsibly at every encounter.

## Corporate Governance Manual

Our strong focus on upholding the highest corporate governance principles is enshrined in our Corporate Governance Manual. The Manual was designed to define the framework of rules, systems, and processes governing the performance of the Board and EastWest management. It establishes the structure by which we carry out corporate governance and serves as reference for all the members of the Board and Senior Management in the conduct of their duties and responsibilities.

Every member of our organization is made aware of these policies, and the Board of Directors and Senior Management commit themselves to the principles and best practices contained in this manual.

An electronic copy of the manual is available in EastWest's corporate website, www.ewbanker.com.

## **Evaluation System and Compliance**

As part of its system for monitoring and assessing compliance with the Corporate Governance Manual and the SEC Code of Corporate Governance, each Board Committee is required to report regularly to the Board of Directors. In addition, the Corporate Governance Manual is subject to annual review or when necessary as mandated by law or regulation.

The Chief Compliance Officer is responsible for determining and measuring compliance with the Corporate Governance Manual and the SEC Code of Corporate Governance. Any violation of the Bank's Corporate Governance Manual shall subject the responsible officer or employee to the penalties in accordance with the Bank's Code of Discipline and Ethics.

## **Conflict of Interest**

We seek to ensure transparency and fairness in all our dealings with stakeholders and our public. We have established policies to prevent potential conflict of interest, which we have defined as any situation wherein our directors, officers, and employees have a competing interest against the Bank or our customers.

Corporate Governance

All our directors, officers, and employees are prohibited from engaging in any transaction where their personal interests could compromise their judgement or ability to act in the best interest of the Bank or our customers.

The Code of Discipline and Ethics governs conflict of interest in all employees, and any inquiry into this matter is coursed through the Human Resources Group and duly discussed with the employee's direct supervisor and the Chief Compliance Officer.

## **Dividend Policy**

Dividends may be declared from the surplus profits arising from the business of the Bank at such time and in such percentage as the Board of Directors may deem proper. No dividends may be declared that will impair the Bank's capital below regulatory prescriptions. Stock dividends shall be declared in accordance with the law. The Board has set 20% to 30% of earnings will be declared as dividends. This policy has been put on hold in the meantime that the Bank is in a 'full speed' growth plan. The decision was made in lieu of making a capital call.

## **Insider Trading**

As a publicly listed company, we are governed by the rules of the Philippine Stock Exchange (PSE) and the Securities and Exchange Commission (SEC) in disclosing trading transactions from directors to principal officers. Our internal policy requires all these individuals to secure prior clearance in any trading transaction, as well as to inform our Investor Relations Office and the Office of the Corporate Secretary on such trading transactions within one banking day after transaction execution. Information is deemed properly disseminated via disclosures in the form of SEC filings, PSE disclosures, press releases, or placements on our website. We prohibit any of the Bank's directors, officers, and employees privy to sensitive or material information about our company, products, or services to pursue agreements or transactions involving those products or services on his or another person's behalf.

## **Related Party Transactions**

We have formulated and implemented policies and procedures that would ensure the integrity and transparency of related party transactions (RPT) between and among the Bank and our parent company, joint ventures, subsidiaries, affiliates, major stockholders, officers, and directors, and relevant parties. As these transactions may give rise to a conflict of interest, we keep them at an arm's length basis and afford such related party no special favor or treatment.

Our RPT Committee conducts a periodic review of RPT policies and procedures, including materiality thresholds and internal limits and endorses revisions, if necessary, for Board approval and confirmation of the majority vote of stockholders.

## **Anti-Money Laundering**

EastWest sees current policies to combat money laundering as an opportunity to increase our vigilance and our knowledge of our customers. We continue to comply with the provisions of the Anti-Money Laundering Act (AMLA), with our Compliance Division overseeing our overall direction in this area. We continued to strengthen our AML program in 2019 and further enhanced transaction monitoring and keeping in touch with news and developments in the market that could create huge reputational risks apart from actual financial damage.

We take pride in having 100% awareness of our anti-money laundering policy in our ranks, as it is a foundational training course for each member of the organization. Even those who are not in the frontlines are required to take the course to know the basic rules and protect the business. In our EastWest stores, we conduct specialized AML courses and briefings during service and sales clinics to reinforce proper client identity process from onboarding to continuous monitoring of account activity and all other controls that ensure the Bank's protection against unlawful activity.

## Whistle-Blowing Policy

Our ethical culture is supported by an environment where concerns can be raised without fear of retaliation. We provide various means for raising concerns, including the ability to report them on an anonymous basis. All reports are investigated, and breaches of the Code of Discipline and Ethics are dealt with swiftly and decisively.

Our program, Ethics-Direct, encourages employees, clients, shareholders, and third-party partners to report any incident or knowledge of misconduct, irregularity, or breach of ethics that can go against the interest of the Bank and its stakeholders. Each whistleblower's identity is well-protected.

Various channels of communication – including direct supervisors and managers, a designated officer, and the Whistle Blowing committee – are open and ready to accommodate complaints and reports of undesirable acts and behavior.

## **Employee Health, Safety, and Wellness**

We treat the health, safety, and well-being of our employees as a benchmark for the success of our corporate governance. We provide health insurance, group life insurance, and retirement benefits to all full-time employees to help guard their wellness. In addition, we built and continue to improve the EastWest Learning & Development to form a learning community where EastWestbankers hone their skills and build competencies in their specific disciplines. We also organized unit representatives into an Employee Relations Council to address employee concerns and grievances.

## **Ecological Protection**

We uphold the pressing responsibility of protecting the environment through water and energy conservation programs we have put in place. We do our share in carbon reduction and ensuring socioeconomic stability through policies that make our value chain eco-friendly, socially responsible, and consistent with the sustainability goals that other banks and industries have purposely set to achieve going forward.

## **Retirement of Senior Officers**

The retirement age of Senior Officers is generally the same as with all other bonafide EastWestbankers as embodied in the Plan Rules and Regulations of the EastWest Employees' Retirement Plan. The normal retirement date for our employees is attainment of age 60 but there may be cases that calls for late retirement, which the Board will approve.

# Material Related Party Transactions For the year 2019 (Php in thousands)

Category	Amount/ Volume	Outstanding Balance	Terms and Conditions/ Nature
Subsidiaries			
Receivables purchased	-	1,977,981	Receivables purchased by the Parent Company from EWRB
Receivable sold	-	381,995	Employee loans sold by the Parent Company to EWRB
Accounts receivable	-	91,930	Amount collected by EWRB from borrowers on behalf of the Parent Company that remained unremitted and other related expenses shouldered by the Parent Company on behalf of the Subsidiaries
Accounts receivable	-	99,179	Receivables from subsidiaries which represent expenses shouldered by Parent Company
Deposit liabilities	-	759,108	Earns interest at the respective bank deposit rates
Deposits	129,333,782	-	
Withdrawals	128,976,890	-	
Accounts payable	-	105,791	Cash reloading transactions between EWRB and the Parent Company
Interest expense	935	-	Interest expense on deposits of EWRB and EWIB
Interest income	1,134	-	Interest income on loans receivable
Service fee expense	30,439	-	Service fees paid to EWRB for account servicing equivalent to 0.37% of loan amounts collected by EWRB on behalf of the Parent Company for the receivables purchased and for collection of credit card payments
Service fee income	776	-	Service fees paid by EWRB for account servicing equivalent to 0.37% of loan amounts collected by the Parent Company on behalf of EWRB for the receivables sold
Commission expense	232,191	-	Commission expense paid by the Parent Company to QMIS
Rent income	306	-	Rent of office space leased to subsidiaries

Always ON. Always IN. Always HERE. EastWest Annual Report 2019

# **Board of Directors**



Left to right:

Front: MERCEDES T. GOTIANUN, Director; ANTONIO C. MONCUPA JR., Vice Chairman, President and CEO

Back: PAUL A. AQUINO, Independent Director; NELSON JOHN M. BONA, Director;

CARLOS R. ALINDADA, Independent Director; WILSON L. SY, Director



Front: JONATHAN T. GOTIANUN, Chairman; LOURDES JOSEPHINE GOTIANUN-YAP, Director

Back: GREGORIO U. KILAYKO, Indpendent Director; ATTY. BENEDICTO M. VALERIO JR., Corporate Secretary; ATTY. JOSE MARIA G. HOFILEÑA, Independent Director; ISABELLE GOTIANUN YAP, Director

## Directors' Profiles

## **JONATHAN T. GOTIANUN**

67 years old, Filipino Chairman of the Board since 2007

#### Committees

Chairman, Executive and Trust committees Member, Corporate Governance & Compliance, Compensation, and Related Party Transaction Committees

#### **Concurrent Positions**

Chairman of Filinvest Development Corp., Filinvest Land, Inc., Cotabato Sugar Central Co., Inc., Davao Sugar Central Co., Inc., CountryWide Water Services, Inc., East West Rural Bank, Inc., East West Ageas Life Insurance Corp., and East West Leasing and Finance Corp.; Director of Filinvest Alabang, Inc., FDC Misamis Power Corp., FDC Utilities, Inc., and FDC Hotels Corp.; Director and Vice President of Pacific Sugar Holdings Corp.

#### **Past Positions**

Vice Chairman and Director of EastWest Bank from 1994 to 2007

## **Education**

Commerce degree from the Santa Clara University in California and Masters in Management degree from the Kellogg School of Management, Northwestern University in Evanston, Illinois, USA

## ANTONIO C. MONCUPA JR.

62 years old, Filipino
Director and Chief Executive Officer since
2007 and Vice Chairman since 2017

## Committees:

Member of the Executive and Compensation Committees

#### **Concurrent Positions:**

Director of Pasberfund Realty Holdings, Bancnet, Philippine Rural Reconstruction Movement, East West Leasing & Finance Corp., LGU Guaranty Corp., Bankers Association of the Philippines, and Philippine Payments Management, Inc.; ViceChairman/ Director of East West Rural Bank, Inc.

#### **Past Positions**

President of EastWest Banking Corp.; Director of East West Ageas Life Insurance Corporation; Executive Vice President and Chief Financial Officer of the International Exchange Bank

## **Education**

Double degree in Economics and Accounting from the De La Salle University and Masters in Business Administration degree from the University of Chicago

### **MERCEDES T. GOTIANUN**

92 years old, Filipino Director since 1995

#### Committee

Member of the Compensation Committee

#### **Concurrent Positions**

Chairman of Filinvest Alabang, Inc.; Chairman, President & CEO of Andremerc Holdings Corp.; Director of Filinvest Development Corp., Filinvest Land, Inc., A. L.Gotianun, Inc., Davao Sugar Central Corp., Cotabato Sugar Central Company Inc., High Yield Sugar Farm Corp., FDC Misamis Corp., Team Gladiola, Inc., and FDC Utilities, Inc.; Vice Chairman of Pacific Sugar Holdings Corp.

#### Education

Pharmacy degree, Magna cum laude, from the University of the Philippines

### **LOURDES JOSEPHINE GOTIANUN - YAP**

65 years old, Filipino Director since 2000

## Committees

Chairman of the Compensation Committee Member of the Executive and Trust Committees

## **Concurrent Positions**

President and Director of Filinvest Land, Inc., Filinvest Alabang, Inc., Filinvest Development Corp., Mimosa Cityscapes, Inc., Festival Supermall, Inc.; Director of Chroma Hospitality, Inc., High Yield Sugar Farm Corp., Cotabato Sugar Central Company Inc., Davao Sugar Central Corp., Pacific Sugar Holdings Corp.

#### Education

Accounting degree from the University of the East and Masters in Business Administration in Corporate Finance degree from New York University; finished an Advance Management Program at Harvard University

#### **CARLOS R. ALINDADA**

84 years old, Filipino Independent Director since 2002

#### Committees

Chairman of the Audit Committee Member of the Risk Management Committee

### **Concurrent Positions**

Independent Director of Tanduay Distillers, Inc., Bahay Pari Solidaritas Fund, Datem, Inc., and Home Credit Philippines

#### **Past Positions**

Chairman and Managing Partner of SGV & Co.; Director of the National Power Corp.; Commissioner of the Energy Regulation Commission; Chairman of Review Oil Deregulation Law and Committee - SSS

## Education

Accounting degree from the University of the East and Masters in Business Administration in Corporate Finance degree from New York University; finished an Advance Management Program at Harvard University

## **PAUL A. AQUINO**

77 years old, Filipino Independent Director since 2009

#### Committees

Chairman of the Corporate Governance & Compliance Committee Member of the Related Party Transactions and Risk Management Committees

## **Concurrent Positions**

Independent Director of East West Ageas Life Insurance Corp.; Director of Skycable, Inc.; President/Trustee of Keitech (Kananga EDC Institute of Technology); Honorary Consul of the Government of Malta; Consultant of Energy Development Corp.; Trustee of Tanging Yaman

### **Past Position**

President/CEO of PNOC- Energy Dev. Corp.

#### Education

Electrical Engineering degree and a Masters in Business Administration degree from Santa Clara University in California; conferred a Doctor of Management Science (Honoris Causa) degree by the Philippine School of Business Administration

### **WILSON L. SY**

68 years old, Filipino Director since 2016

#### Committees

Member of the Risk Management and Trust Committees

### **Concurrent Positions**

Chairman & Director of Wealth Securities, Inc.; Chairman of Manila Stock Exchange Found, Inc.; Director of The Philippine Stock Exchange; Vantage, Securities, Inc.; Philequity Management, Inc.; Asian Alliance Holdings Corp.; Pacific Online Systems Corp.; Xcell Property Ventures, Inc.; Monte Oro Resources & Energy, Inc.; Vantage Financial Corp.; Leisure & Resorts World Corp.; MORE Coral Corp.; MORE Minerals Corp.; MORE Reedback Corp.; MORE Oil & Gas Corp.; Sinag Energy Philippines, Inc.; Member, Board of Trustee at Ateneo De Manila University Corp.

## **Past Positions**

Chairman of The Philippine Stock Exchange from 1996-1998 and Director of Yehey! Corporation and International Exchange Bank

#### **Education**

Management Engineering degree from the Ateneo de Manila University

## ATTY. BENEDICTO M. VALERIO JR.

62 years old, Filipino Corporate Secretary since 2007 and Director from 2012 to 2017

#### **Concurrent Positions**

Corporate Secretary of East West Ageas Life Insurance Corp., Ardent Development Corp., Hospitality Int'l., Inc., Lodging Concepts, Inc., Tribal DDB, Inc., Monserrat Holdings, Inc., and Hospitality Innovations, Inc.

### **Past Positions**

Assistant Corporate Secretary and General Counsel of International Exchange Bank

#### Education

Commerce degree from the De La Salle University, Bachelor of Laws degree from the Ateneo de Manila University, and Masters in Business Administration degree from the Ateneo Graduate School of Business

#### **ISABELLE GOTIANUN YAP**

32 years old, Filipino Director since 2019

### **Concurrent Position**

Special Projects officer of EastWest Bank

#### **Past Positions**

Previously worked in multinational companies such as McKinsey & Company, SingTel, and HSBC

#### Education

Business Management, Double Major Finance and Marketing degree from Singapore Management University, with a Masters degree in Business Administration from Harvard Business School

## **GREGORIO U. KILAYKO**

65 years old, Filipino Independent Director since 2019

#### Committees

Chairman of the Risk Management Member of the Audit Committee

## **Concurrent Positions**

Independent Director of Belle Corporation, SM Prime Holdings, Inc., Philequity Funds

#### **Past Positions**

Country Representative of James Capel Securities (Philippines); President of ING Baring Securities (Philippines) and ABN-Amro Securities (Philippines); Chairman and CEO of ABN-Amro Bank (Philippines); Manager of NCRD, Bureau of Energy Development, Treasury, Philippine National Oil Company

## Education

B.S. Industrial Management Engineering degree at De La Salle University, with a Masters Degree in Energy Management and Business Administration from University of Pennsylvania

## ATTY. JOSE MARIA G. HOFILEÑA

59 years old, Filipino Independent Director since 2019

## Committees

Chairman of the Related Party Transactions Committee Member of the Audit Committee Member of the Audit and Corporate Governance Committees

#### **Concurrent Positions**

Dean at Ateneo de Manila School of Law; Director of Vitasoy-URC, Inc.

## **Past Position**

Partner in Sycip Salazar Hernandez & Gatmaitan

#### **Education**

Bachelor of Arts degree with Honors from Ateneo de Manila University, and Bachelor of Laws at Ateneo de Manila School of Law; Masters of Laws from Harvard University Law School

#### **NELSON JOHN M. BONA**

69 years old, Filipino Director since 2020

## **Concurrent Positions**

EVP, Chief Financial Officer & Compliance Officer of Filinvest Development Corp. (FDC); Compliance Officer of Filinvest Land, Inc. (FLI); Director of CPI, FAC, TSNC, FAII Phils., Inc. and FDC Forex. Concurrently holds various positions in other Filinvest subsidiaries and affiliates.

## **Past Positions**

Held officer/executive positions since 1972 in various banks and institutions including Rizal Commercial Banking Corporation, Security Bank, Family Bank, Bank of the Philippine Islands, Morgan Guaranty Bank of New York, Filinvest Capital Inc., EastWest Bank, Millenia Communications, and Filinvest Land Inc.

#### **Education**

Graduate of AB-Commerce at University of Sto. Tomas. Attended MBA Program at De La Salle University and training programs at Morgan Guaranty Bank of New York

# Senior Management



**RAFAEL S. ALGARRA, JR** SEVP & Head of Treasury, Markets and Off-Balance Sheet

- 51 years old, Filipino
- Over 27 years of banking experience
- Former EVP & Head of Financial Markets in Security Bank
- Graduate of Ateneo de Manila University, BS Management Engineering and Asian Institute of Management, Masters in Business Management



**JACQUELINE S. FERNANDEZ SEVP & Chief Lending Officer** 

- 57 years old, Filipino
- Over 33 years of banking experience
- Former Head of Consumer Credit of Standard Chartered Bank
- Graduate of the University of the Philippines Diliman, AB Economics, Cum Laude and Masters in Business Administration



## EVP & Head, Technology & Productivity

- 51 years old, Filipino
- Over 23 years of evolving experiences in Information Technology with strong emphasis in the Software development modelling and implementation, Infrastructure analysis and architecting, risk mitigation, digital transformation
- Former SVP and Chief Information Officer of Security Bank
- Graduate of California Polytechnic University Pomona, Bachelor of Science, Business Administration/ Computer Information Systems



**GRACE N. ANG SVP & Chief Risk Officer** 

- 44 years old, Filipino
- 20 years of banking experience
- Former Senior Manager of International Exchange Bank
- Graduate of De La Salle University, B.S. Accountancy
- Certified Public Accountant



**GERARDO SUSMERANO** SEVP & Head, Retail Banking

- 55 years old, Filipino
- Over 22 years of banking experience
- Former Center Head of International Exchange Bank
- Graduate of the University of Sto. Tomas, BS Accounting, and Asian Institute of Management, Masters in Business Administration



C. DAVID T. ESCARDA **EVP & Group Head, Human Resources** 

- 56 years old, Filipino
- Over 30 years of experience in Human Resources Management
- Former Director of People and Culture at Philip Morris (Pakistan) Limited, former Director for HR Sales and Marketing and Director for HR Operations at PMFTS
- Graduate of Cornell University, Human Resources Development Program; and graduate of De La Salle University, Manila, Bachelor of Science Major in Industrial Management Engineering



**ERIBERTO LUIS S. ELIZAGA SVP & Head, Corporate Banking** 

- 56 years old, Filipino
- Over 20 years of banking experience focusing on corporate banking
- Former Corporate and Commercial Banking Head of PBCom
- Graduate of A.B. Economics, Ateneo de Manila University, Masters in Business Administration in Ateneo Graduate School of Business



**ELOIDA F. OOUIALDA** 

## **SVP & Chief Audit Executive**

- 57 years old, Filipino
- Over 25 years of banking experience
- Former FVP & Department Head of the Internal Audit Division of Rizal Commercial Banking Corporation
- Graduate of the Polytechnic University of the Philippines, B.S. Accountancy,
- Certified Public Accountant, Certified Information Systems Auditor, Certified Internal Auditor, and Certified Risk and Information Systems

## Senior Management



**DR. ROBERT B. RAMOS** 

### **SVP & Trust Officer**

- 47 years old, Filipino
- Over 20 years of finance and banking experience
- Former First Vice-President and Trust Officer of UnionBank of the Philippines
- Graduate of B.S. Management Engineering, Ateneo de Manila University, Asian Institute of Management, Masters in Business Management, and University of Asia and the Pacific (UA&P), Masters in Business Economics
- Chartered Financial Analyst, CFA Institute



**ATTY. ELEANOR B. RIVERA** 

## **SVP & Chief Compliance Officer**

- 54 years old, Filipino
- Over 20 years of experience in the financial markets area covering specific areas of securities regulation
- Former Managing Director of Philippine Dealing & Exchange Corp. for almost 12 years
- Graduated Accounting at the University of the Philippines Diliman, Cum Laude



**SALVADOR R. SERRANO** 

### SVP & Head, Central Branch Operations 1

- 54 years old, Filipino
- Almost 30 years of banking experience, specifically on audit and bank operations
- Former SVP & Head of Operations in One Network Bank
- Graduate of University of Sto. Tomas, Bachelor of Science in Commerce, major in Accounting, Master in Business Administration from De La Salle University
- Certified Public Accountant



IVY B. UY

## SVP & Head, Regional Branch Banking

- 47 years old, Filipino
- 24 years of banking experience
- Former Center Head-Manila Area of International Exchange Bank
- Graduate of the University of Sto. Tomas, Hotel and Restaurant Management, and Asian Institute of Management, Management Development Program



**MINDA L. CAYABYAB** 

## **FVP & Financial Controller, Director of EW Rural Bank**

- 48 years old, Filipino
- Over 26 years of accounting and banking experience
- Former Head, PSBank Financial Accounting Services Division; Former Senior Auditor, Isla Lipana & Co., Philippine member firm of PriceWaterhouse Coopers
- BS Business Administration major in Accounting with honors, Pamantasan ng Lungsod ng Maynila, Cum Laude.
- Certified Public Accountant; Member of Bankers Institute of the Philippines



**ANNA MARIA V. GONZALES** 

## **FVP & Head, Human Resources**

- 62 years old, Filipino
- Over 25 years of extensive HR experience
- Former SVP & Country Head of Human Resources Philippines, Standard Chartered Bank
- Graduate of St. Paul College Manila, BS Psychology and Ateneo de Manila University, Clinical Psychology



**ATTY. LOURDES A. ONA** 

## **FVP & Head, Legal Services**

- 59 years old, Filipino
- Over 25 years of experience in the law practice, the last 13 years of which is with the banking industry
- Former Legal Counsel of Union Bank of the Philippines
- Graduate of Manuel L. Quezon College of Law, Bachelor of Laws
- Certified Public Accountant



**RENATO P. PERALTA** 

### **FVP & Head, Credit Management**

- 60 years old, Filipino
- Over 30 years experience in credit, account management, FX trading, and stock brokerage
- Former Securities Head of United Coconut Planters Bank
- Graduate of Ateneo de Manila University, A.B. Economics

## Senior Management



**RAMONCITO PEDRO R. PICHAY** 

## **FVP & Head, Bank Operations**

- 59 years old, Filipino
- Over 31 years of work experience in Treasury and Financial
- Former First Vice President and unit Head of the Retail Sales Unit Distribution Group in UnionBank
- Graduate of Philippine School of Business Administration, Bachelor in Science in Business Administration, Major in Accounting, Cum Laude



**MANUEL JOEY A. REGALA** 

## **FVP & Chief Information Security & Data Protection Officer**

- 61 years old, Filipino
- More than 30 years of management experience in Information Technology
- Former VP & Information Security Department Head and Data Protection Officer of United Coconut Planters Bank
- Graduate of Philippine School of Business Administration, BSBA Major in
- Certified Public Accountant, Certified Information Systems Auditor



**ARNOLD STEPHEN H. SANIANO** 

## **VP & Head, Customer Service**

- 49 years old, Filipino
- Over 25 years of banking experience
- Former AVP and Card Sales Department Head of Equitable Cardnetwork,
- Graduate of University of the Philippines (Los Banos), Bachelor of Science in Economics, Cum Laude, Master in Economics from University of the Philippines (Diliman)



**RICHARD CHESTER C. TAMAYO** 

## **FVP & Head, Wealth Management**

- 42 years old, Filipino
- Over 20 years of banking experience
- Former Vice President and Head of Ortigas Branch of Standard Chartered
- Graduate of Ateneo de Manila University, Bachelor of Arts, Major in



**ALESSANDRO L. VILLARAZA** 

## **FVP & Head, Bank Marketing & Corporate Communications**

- 51 years old, Filipino
- Over 20 years of banking experience focusing on credit cards marketing
- Former Vice President of AIG
- Graduate of University of Sto. Tomas, Bachelor of Science in Commerce, Major in Business Administration



**PAUL JOHN B. LOPEZ** 

## **SAVP & Head, Corporate Planning**

- 49 years old, Filipino
- Over 15 years of experience in finance
- Former Banking Head of Business Finance at EastWest, Former Financial Analyst at UnionBank
- Graduate of De La Salle University, Manila, Bachelor of Science Major in Industrial Management Engineering and Minor in Mechanical Engineering

Organizational Chart

## Senior Officers List

## Chairman

Gotianun, Jonathan T.

## Vice Chairman

Moncupa, Antonio Jr. C.

## **Senior Executive Vice Presidents**

Algarra, Rafael Jr. S. Fernandez, Jacqueline S. Susmerano, Gerardo

## **Executive Vice Presidents**

Escarda, C. David T. Pusag, Cecilio Frederick M.

## **Senior Vice Presidents**

Ang, Grace N.
Elizaga, Eriberto Luis S.
Oquialda, Eloida F.
Ramos, Robert Rol Richard
Raymond B.
Rivera, Eleanor B.
Serrano, Salvador R.
Uy, Ivy B.

## First Vice Presidents

Abrogar, Gerald K.
Butalid, Armin C.
Cayabyab, Minda L.
Ching, Adrian S.
De Guzman, Raul Victor M.

Gonzales, Anna Maria V.
Jao, Glenn Conrad N.
Legaspi, Jocelyn C.
Ona, Lourdes A.
Peralta, Renato P.
Pichay, Ramoncito Pedro R.

Dela Cruz, Efren Jr. O.

Regala, Manuel Joey A.
Solosa, Patrick Dennis L.
Tamayo, Aylwin Herminia P.
Tamayo, Richard Chester C.
Villaraza, Alessandro L.

## **Vice Presidents**

Co, Ruth G.

Coloma, Ma. Teresa A.

Crisologo, Alexander Phillippe D.

De Lara, Alastair S.

Abad, Josephine Vilma A.
Alviar, Jennifer E.
Atienza, Jason Anthony V.
Beltran, Maria Margarita C.
Bersamina, Julius P.
Cabahug, Doli D.
Caisido, Randy M.
Caliwan, Mary Jane D.
Castañeda, Marie Perpetua
Socorre H.
Chan, Aurora Socorro O.
Charvet, Rosalie D.
Chua, Paulina L.

Garcia, Eduardo S.
Gomez, Claude Lorenz D.
Guzman, Ires C.
Landrito, Ivah Marizol D.
Lao, Christopher S.
Laqueo, Maela D.
Lazo, Macrina P.
Lim, Steve L.
Locsin, Raul Raymund Jr. C.
Lorenzana, Stephanie Belina F.
Lozon, Renato D.
Lucio, Eva Joyce B.
Macalintal, Anna Lynn E.
Manalastas, Manuel L.
Mulimbayan, Maria Cecilia A.

Nonato, Herman D.
Obias, Angelo Karol P.
Raval, Assissi C.
Reboredo, Raymond T.
Rodriguez, Ben Valentino Jr. U.
Rodriguez, Paulo Jose L.
Roque, Carmina Jeanne D.
Ruiz, Ian Jericho Nazareth E.
Salcedo, Paolo M.
Saniano, Arnold Stephen H.
Sison, Rafael Jr. Z.
Tanlapco, Trina Maria A.
Valera, Valerie Mariflor G.
Velez, Rodrigo Thelmo S.

## **Board of Directors** Corporate Related Party Risk Trust Audit Governance Executive Compensation Transaction Management Committee Committee & Compliance Committee Committee Committee Committee Committee Risk **Internal Audit** Compliance Trust Management Vice Chairman, **President and CEO Execeutive Management Office** Treasury, Retail Bank Loans Customer Technology & Human Markets and Off Finance Banking Cluster Service **Operations Productivity** Resources **Balance Sheet EW Rural EW Leasing EW Insurance** Bank Information **Bank Marketing** Credit Legal Services Security and & Corporate Management **Data Protection** ommunications Safety and **Business** Administrative Corporate Security Intelligence Services Planning

## **Subsidiaries**



EastWest Rural Bank (EWRB) scored several milestones in 2019.

The wholly owned rural bank arm of EastWest was recognized by the Social Security System (SSS) for being the "Best Paying Partner" after posting the highest number of pensioners and members served in SSS benefit disbursements, compliant with the Social Security Law.

The award was conferred during SSS' Balikat ng Bayan Awards, an annual recognition that aims to show appreciation to banks that showed commitment to fulfilling the program's mandate of providing social security protection to its members and their beneficiaries.

The recognition strengthens the quality of partnership between EWRB and SSS, as the institution that acknowledges the value

of participating financial institutions in pursuit of its mandate to provide universal, equitable and viable social security protection

EWRB was also cited for being the "2019 Best Private Stakeholder" in the Brigada Eskwela program of the Department of Education in CARAGA Region. As the sole bank recipient of the award, EWRB has shown its consistency and commitment to aid in nation building through its active and consistent participation in the Brigada Eskwela initiative.

From left to right: Cristy G. Hurtado, People Support Group Leader; Veronica G. Acuña, Cash Operations Group Leader; Jo Ann S. de Asis, Customer Experience Cluster Leader; Edgardo I. Isagon, Corporate Governance Group Leader; Elpidio F. Masbad III, President; Joseph Jay S. Loayon, Administrative Services Group Leader; Hera A. Duka, Loan Operations Group Leader; JackJohn P. Torrejos, Relationship Management Group Leader; Sheila M. Bajado, Operations Support Cluster Leader



EastWest Insurance Brokerage, Inc. (EWIB), the wholly owned subsidiary of EastWest, posted ₱52.6 million in 2019, 53.1% year-on-year.

EWIB's stellar performance was largely due to robust commission income, which amounted to ₱109.2 million or 44.4% more than the ₱72.5 million in 2018.

Intensified cross-selling efforts such as offering free first-year insurance for Auto Loans in EastWest stores and select dealerships, competitive rates, sales incentive program, as well as growing its salesforce, helped boost EWIB's portfolio size by 17.0% during the period.

EWIB expects to forge stronger synergy with EastWest stores and other Filinvest Group businesses in the coming years. It also strives to continue being proactive in the generation of new businesses, renewing and bolstering incentive programs within EastWest's top-performing units.

From left to right: Rowena S. Zialcita, Finance & Accounting Head; Raymund R. Baloto, Admin & Operations Head; Gilbert F. Estigoy, Corporate Sales Head; Peter Roy R. Locsin, President & CEO; George W. Villafuerte, Claims Head; Racquel Lourdes L. Mendoza, AVP & FDC & Direct Marketing; Emilia P. Viernes, Retail & Commercial Sales Head





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## **Affiliate**



## Troo delivers another year of strong growth

EastWest celebrated the 4th anniversary of its bancassurance joint venture with international insurance group Ageas in 2019. Troo posted an insurance premium income of Php2.2 billion, up by 53% from 2018.

The growth propelled Troo in the most recent market rankings published by the Insurance Commission to 15th out of 31 life insurance companies in the Philippines (from full-year 2018 to third quarter 2019 based on New Business APE), climbing two notches from the 17th spot. Its assets under management stood at Php3.6 billion and contributed Php360 million to EastWest's fee income, 21% higher than 2018.

Supported by higher activity ratios and average premiums, insurance sales through EastWest's Retail Bank channel reached all-time highs despite a drop in single premium sales across the insurance market.

EastWest's Priority Banking contribution further increased driven by the launch of BuildWealth Limited Pay Variable Unit Linked and the expansion of its wealth center network.

In addition, several projects were initiated to tap into new EastWest channels such as Corporate Banking, Credit Cards and Consumer Lending, whereas 94% of the home loan borrowers of EastWest were covered by a credit life insurance from Troo.

Committed to further developing innovative products and offering services that answer its customers' needs and preferences, Troo successfully launched its GoTroo portal. This digital customer engagement platform provides customers 24/7 access to their policies. To ensure its customers experience seamless and personalized service, the company will continue to develop digital applications and advanced data analytics capabilities.

EastWest and its joint venture partner Ageas fully support the company's ambition to become a top 10 industry player by 2022 and made an additional capital infusion of Php700 million in 2019.

Troo will continue to help Filipinos plan for a better tomorrow so they can live their best lives today and increase its support to sustainable development projects.



## From left to right:

Front: Lois Dalida, Chief Human Resources Officer; Milot Valencia, Chief Bancassurance Officer; Bee Tan, Chief Strategy & Business Development Officer; Rowena Empalmado, Chief Investment Officer

Back: Calvin Kohchet-Chua, Chief Legal and Compliance Officer; Hans Van Wuijckhuijse, Chief Operating Officer; Dominik Smeets, President & CEO; Glenn Williams, Chief Financial and Risk Officer; Carlo Licuanan, Chief Marketing Officer

## **Products and Services**

## **DEPOSITS**

## **Peso Checking**

- Regular Checking
- Cheque Max
- ChequeMax Rewards
- ChequeMax Plus (Family Ties)

## **Peso Savings**

- Passbook Savings
- Account Passbook Savings with Debit Card
- Regular Savings with Debit Card
- Super Saver
- Kiddie Savings
- Family Ties

## **Time Deposits**

- Peso Time Deposit
- Long Term Negotiable Certificates of Deposit

## **Foreign Currency**

- Savings USD, RMB, EUR, JPY, SGD, GBP, AUD, HKD, NZD
- Time Deposit USD, RMB, EUR, JPY, SGD, GBP, AUD

## **Prepaid Cards**

- General Purpose Prepaid Card
- Gift Card
- Travel Money Card
- Family Ties

## **CONSUMER LOANS**

## **Auto Loan**

- Auto Financing
- Fleet Financing
- Refinancing

## Home Loan

- Home Acquire/Condo Acquire
- Lot Acquire
- Top-up Loan
- Home Construct
- Home Improvement
- Reimbursement Refinancing
- Home Equity

## Personal Loan

## **Credit Cards**

- EastWest Priority Banking Visa Infinite
- EastWest Platinum Mastercard
- EastWest Visa Platinum
- EastWest Dolce Vita Titanium Mastercard
- EastWest EveryDay Titanium Mastercard
- EastWest Gold & Classic Mastercard
- EastWest Gold & Classic Visa
- EastWest Practical Mastercard
- EastWest Singapore Airlines
   KrisFlyer Platinum Mastercard
- EastWest Singapore Airlines
   KrisFlyer World Mastercard
- Hyundai Mastercard
- DLSAA Mastercard

## CORPORATE CREDIT FACILITIES

## Working Capital Loans and Facilities

- Short Term Loan
- Revolving Promissory Note
- Revolving Credit Facility
- Trade Check Discounting Facility
- Export Advance Line Inventory
- Financing Floor Stock
   Financing Facility

## Trade Finance

- Domestic Letters of Credit
- Import Letters of Credit
- Other Types of Documentary Credits
- Trust Receipt Facility
- Export Bills Purchase Facility

## Guarantees

- Standby Letters of Credit (SBLC) – Domestic and Foreign
- Bank Guarantees
- Committed Credit Line

## Bills Purchase

- Line Domestic Bills Purchase
   Line
- Foreign Bills Purchase Line Term Financing
- Term Loans
- Project Financing

## TREASURY PRODUCTS

## Foreign Exchange

- Spot
- Forwards
- Swaps

## Fixed Income

- Peso-denominated Government and Corporate Securities
- USD-denominated Government and Corporate Securities

## TRUST PRODUCTS

## Corporate Solutions

 Employee Benefit Trust / Retirement Account Fund Management

### Personal Investment

- Personal Management Trust
- Investment Management Account

## Investment Funds

- EastWest Peso Money Market Fund
- EastWest Peso Short Term Fund
- EastWest Peso Intermediate
   Term Bond Fund
- EastWest Dollar Intermediate
   Term Bond Fund
- EastWest Peso Long Term
   Bond Fund
- EastWest PSEi Tracker Fund
- EastWest PhilEquity Feeder Fund

## Other Fiduciary Accounts

- Escrow Agency
- Mortgage Trust Indenture

## CASH MANAGEMENT SERVICES

## **Collection Services**

- Auto Debit Arrangement
- Bills Collect
- Check Warehousing

## **Disbursement Services**

- Check Writing
- Electronic Invoice
   Presentment & Payment
- Supplier Payments

## **Liquidity Management**

- Services Account
- Sweeping

## Payroll Services

- Payroll Crediting Services
- Payroll with Human Resource Information System (HRIS)
- Payroll with Timekeeping

## Other Services

- Government Payments
- Emerging Enterprise Lending
- Revolving Credit Facility
- Trade Check Discounting
- Line Revolving Promissory
   Note
- Line Term Loan

## **Electronic Banking Services**

- Automated Teller Machine
- Cash Acceptance Machine
- EastWest Online PersonalEastWest Online Corporate
- EastWest Mobile

## **EASTWEST RURAL BANK**

## **DEPOSITS**

## **Current Accounts**

- Regular CA Individual
- Regular CA Corporation

## Savings Accounts

- ATM Savings
- Passbook Savings
- Special Savings

## **LOANS**

- Teachers' Salary Loan
- Micro and Small Business Loan
- SSS Pensioners Loan

## eastwest

### **METRO MANILA**

#### 168 Mall

4/F, Unit 4H 09-11, 168 Mall Bldg. 5 Soler St., Binondo, Manila Tel: (02) 8708-4488; 8708-4595 8708-4596

## 999 Shopping Mall

3/F, Unit 10 & 3C-2 999 Shopping Mall 2, C.M. Recto St. Tondo, Manila Tel: (02) 8516-7194; 8516-7182 8516-2120

## A. Bonifacio - Balingasa

G/F, 2/F & 3/F, Units D & E Winston Bldg., 880 A. Bonifacio Ave. Brgy. Balingasa, Quezon City Tel: (02) 8361-0192; 8361-0632 8361-0637

### A.Mabini - R. Salas

G/F & 2/F, Jesselton Tower 1453 A. Mabini cor. R. Salas Sts. Brgy. 668, Zone 72, Ermita, Manila Tel: (02) 3450-1083; 3450-1257

## Acropolis

Unit 1B, G/F, Richmond Centre Bldg. Lot 46, Block 11, E. Rodriguez Jr. Ave. Brgy. Bagumbayan, Acropolis Quezon City Tel: (02) 8696-5995; 8696-5997

## Alabang - Frabelle

Frabelle Alabang Bldg. 1100 Madrigal Business Park Alabang Zapote Rd., Alabang Muntinlupa City Tel: (02) 8850-8483; 8807-4481

## **Alabang Entrata**

Units G3 & G4 Entrata Filinvest Corporate City Alabang, Muntinlupa City Tel: (O2) 8856-0685; 8519-6407 8553-4295

## Alabang Hills

Don Gesu Bldg., Don Jesus Blvd. Brgy. Cupang, Muntinlupa City Tel: (02) 8551-0983; 8551-0980

## Alabang Madrigal

G/F, CTP Alpha Bldg. Investment Drive, Madrigal Business Park Ayala Alabang, Muntinlupa City Tel: (02) 8850-8092; 8850-8094 to 95

### Alabang - Commerce Ave.

Spectrum Center, Block 28 Commerce Ave. cor. Filinvest Ave. Filinvest City Alabang, Muntinlupa City Tel: (02) 8524-0875; 8524-0879

## Alabang - Westgate

Westgate, Filinvest Corporate City Alabang, Muntinlupa City, 1770 Tel: (02) 8771-0813 to 14; 8771-0816

### Amorsolo - Queensway

G/F, Queensway Bldg., 118 Amorsolo St. Legaspi Village, Makati City Tel: (02) 8511-1933; 8511-7107 8511-7006

### Annapolis

G/F, The Meriden Condominium Bldg. Unit 1A, Annapolis St., North East Greenhills, San Juan City Tel: (O2) 8705-1517; 8722-6830

#### Anonas

94 Anonas St. cor. K-6<sup>th</sup> East Kamias, Quezon City Tel: (02) 3434-0057; 3434-0058 3924-3402

## Aurora Blvd. - Anonas

Rosario Bldg., 999 Aurora Blvd. near cor. Lauan and Anonas Sts. Brgy. Duyan-duyan, Project 3, Quezon City Tel: (02) 8291-3376: 8294-6402

## Ayala Ave. - Herrera

G/F, PBCom Tower, 6795 Ayala Ave. cor. V. Rufino St. (formerly Herrera St.) Salcedo Village, Makati City Tel: (02) 8784-5642 to 46; 8815-1685

#### Avala Ave. - Makati Sky Plaza

G/F, Makati Sky Plaza Bldg. 6788 Ayala Ave., Makati City Tel: (02) 8844-1599; 8887-6223 8886-7019: 8886-7047

## Ayala Ave. - Rufino

G/F, Unit 1, Rufino Bldg., 6784 Ayala Ave. cor. V. A. Rufino St., Makati City Tel: (02) 8845-0096; 8844-74643 8511-8274

## Ayala Ave. - SGV

SGV 1 Bldg., 6760 Ayala Ave., Makati City Tel: (02) 7621-9811; 7550-2538 7550-2539

#### Baclaran

2/F, New Galleria Baclaran Shopping Mall LRT South Terminal, Taft Ave. Ext. Pasay City Tel: (02) 8851-3429; 8851-3488 8851-3584

#### Baesa Town Center

Baesa Town Center Retail Store #4 232 Quirino Highway, Baesa, Quezon City Tel: (02) 8990-4537 to 39

## **Bagumbayan**

184-B, E. Rodriguez, Jr. Ave. Bagumbayan, Libis, Quezon City Tel: (02) 8709-1729; (02) 8709-1730 8911-3601

## Balintawak - A. Bonifacio

659 A. Bonifacio Ave. Balintawak, Quezon City Tel: (02) 8442-1802; 8442-1728 8442-1634

## Banawe - Kaliraya

Titan 168 Bldg., 126 Banawe near cor. Kaliraya Sts., Brgy. Tatalon Quezon City Tel: (02) 8711-0925; 8521-4749

## Banawe - N. Roxas

42 Banawe Ave. cor. Nicanor Roxas Quezon City Tel: (02) 8354-4980; 8354-5978 8354-5024

## Banawe - Sct. Alcaraz

Unit ABC, G/F, #740 Banawe Ave. near cor. Scout Alcaraz, Quezon City Tel: (02) 8354-5042; 8354-5043 8354-5044

## Benavidez

Unit 103, One Corporate Plaza Benavidez St., Legaspi Village San Lorenzo, Makati City Tel: (02) 8812-0263; 8812-0230 8812-0019

## Better Living - Peru

Blk 9, Lot 3, Doña Soledad Ave. cor. Peru St., BetterLiving, Parañaque City Tel: (O2) 8511-1213; 8511-1224

## Better Living - Doña Soledad

100 Doña Soledad Ave. Betterliving Subd., Brgy. Don Bosco Parañaque City Tel: (02) 8823-4284; 8823-4280

## BF Homes - Aguirre

327 Aguirre Ave., BF Homes Parañaque City Tel: (02) 8808-7066; 8808-4963

### Bicutan - East Service Rd.

G/F, Waltermart Bicutan
East Service Rd. cor. Mañalac Ave.
Brgy. San Martin de Porres
Parañaque City
Tel: (02) 8556-2690

#### Binondo

G/F, A. CBK Bldg. 493 Quintin Paredes St., Binondo, Manila Tel: (O2) 8247-3708; 8247-3615 8247-3652; 8243-7110

### Blumentritt - Rizal Avenue

2412 Rizal Ave., Sta. Cruz, Manila Tel: (02) 8230-4276; 8230-4366

#### Boni Avenue

G/F, Lourdes Bldg. II, 667 Boni Ave. Bgy. PlainView, Mandaluyong City Tel: (02) 8655-9409; 8655-9412 8654-6106

### Boni Serrano Avenue

107 Boni Serrano Ave. Brgy. Lipunan ng Crame, Quezon City Tel: (02) 8532-1478; 8532-1475

### C. Raymundo Avenue

G/F, ITSP Bldg., 172 C. Raymundo Ave. Brgy. Maybunga, Pasig City Tel: (02) 8640-5690; 8640-4206 8641-0607

### Caloocan - A. Mabini

G/F, Gee Bee Bldg., 428 A. Mabini St. Brgy. 15, Zone 2, Caloocan City Tel: (02) 8294-8403; 8294-8404

## Chino Roces - Bagtikan

G/F, High Pointe Bldg. 1184 Chino Roces Ave. near cor. Bagtikan Brgy. San Antonio, Makati City Tel: (02) 8478-7783; 8478-7781

## Chino Roces - Dela Rosa

G/F, King's Court II Bldg. 2129 Don Chino Roces Ave. cor. Dela Rosa St., Makati City Tel: (02) 8864-0632 to 33; 8864-0792

### Chino Roces - La Fuerza

Units 10 & 11, La Fuerza Plaza 1 2241 Don Chino Roces Ave., Makati City Tel: (02) 8478-9705; 8519-7142

## City Place Square

3/F, C-P2-3, Cityplace Square Reina Regente near cor. Felipe II St. Binondo, Manila Tel: (O2) 7621-1292; 7621-1293

#### Commonwealth

G/F, Crissant Plaza Bldg. 272 Commonwealth Ave. Brgy. Old Balara, Quezon City Tel: (02) 8355-7736; 8355-7596

## Congressional Avenue

Congressional Ave., Brgy. Bahay Toro Project 8, Quezon City Tel: (02) 8926-6609; 8926-5934 8426-8587; 8928-6047

### Cubao - Araneta Center

G/F, Philamlife Bldg., Aurora Blvd. cor. General Araneta St., Cubao Quezon City Tel: (02) 8709-7697; 8709-7702 8709-7709

#### Cubao - P. Tuazon

G/F, Prince John Condominium 291 P. Tuazon Ave. cor. 18<sup>th</sup> Ave. Cubao, Quezon City Tel: (02) 8913-4730; 8913-5266 8912-1816

#### Del Monte

271 Del Monte cor. Biak na Bato Quezon City Tel: (02) 8367-1813; 8367-1822 8367-1939

#### Del Monte - D. Tuazon

155 Del Monte Ave., Brgy. Manresa Quezon City Tel: (02) 3416-4712; 3416-1627

## Divisoria

802 Ilaya St., Binondo, Manila Tel: (02) 8244-9972; 8247-4307 8244-9928

## **Don Antonio Heights**

Lot 24, Block 7, Holy Spirit Drive Don Antonio Heights, Brgy. Holy Spirit Quezon City Tel: (O2) 8376-0817; 8376-0820 8376-0647

## E. Rodriguez Avenue

G/F, MC Rillo Bldg. 1168 E. Rodriguez Ave. Brgy. Mariana, Quezon City Tel: (02) 8695-3520; 8695-3519 8695-3521

## E. Rodriguez Ave. - Cubao

1731 E. Rodriguez Sr. Ave. Brgy. Pinagkaisahan, Cubao, Quezon City Tel: (O2) 8477-O285; 8477-3979

## E. Rodriguez - Welcome Rotonda

G/F, AEK Bldg., 40 E. Rodriguez Sr. Ave. Brgy. Don Manuel, Quezon City Tel: (02) 8255-3865; 8255-3997

## Eastwood City

Unit D, Technoplaza One Bldg. Eastwood City Cyberpark 188 E. Rodriguez Jr. Ave. Bagumbayan, Quezon City Tel: (02) 8234-1389; 8234-1392 8234-1390

## EDSA - Howmart

1264 EDSA near cor. Howmart Rd. Brgy. A. Samson, Quezon City Tel: (O2) 8990-9588 to 89; 8990-9811

## EDSA - Kalookan

490 EDSA, Quezon City Tel: (02) 8364-1858 to 60; 8364-1862

## EDSA - Muñoz

G/F, Lemon Square Bldg. 1199 EDSA Muñoz, Bgry. Katipunan Quezon City Tel: (02) 8376-5168; 8376-5087 8441-2354

## Elcano

G/F, Elcano Plaza Bldg., 622 Elcano St. Binondo, Manila Tel: (02) 8242-0254; 8242-0256 8242-0259

## Escolta

Unit 3, G/F, First United Bldg. 413 Escolta cor. Banquero Sts. Binondo, Manila Tel: (O2) 8242-4635; 8245-3983 8247-6536

## Evangelista

1806 Evangelista cor. Hen. Mojica Sts. Brgy. Bangkal, Makati City Tel: (02) 8846-9500: 8846-8516 to 17

## F. Ortigas Ir.

Unit G103, G/F AIC Gold Tower Condominium F. Ortigas, Jr. Rd. cor. Garnet and Sapphire Sts., Ortigas Center Pasig City Tel: (02) 8687-0037: 8687-0039

## Fairview

72 Commonwealth Ave. cor. Camaro St. East Fairview, Quezon City Tel: (02) 3430-5260; 3332-8598 3709-2583

## Festival Mall - Expansion Wing

Space No. 2219.1 FSM Expansion Mall Inc., FCC Alabang-Zapote Rd., Muntinlupa City Tel: (O2) 8838-2260; 8845-2649

Store Network
(As of 06 February 2020)



### Festival Mall Level 1

X-cite Area, Level 1, Festival Supermall Filinvest Corp. City, Alabang Muntinlupa City, 1781 Tel: (O2) 8842-5981

### Festival Mall Level 2

2/F, Unit 2115-2118, Festival Supermall Filinvest Corporate City, Alabang Muntinlupa City Tel: (O2) 8850-3722 to 23

## G. Araneta Avenue

Units A & B, Ilo Bldg., 195 G. Araneta Ave. Brgy. Santol, Quezon City Tel: (02) 8715-4580; 8715-9671

## General Luis - Kaybiga

4 Gen. Luis St., Brgy. Kaybiga Caloocan City Tel: (02) 8922-5346; 8921-8167

#### Gil Puyat - Dian

G/F, Wisma Cyberhub Bldg. 45 Sen. Gil Puyat Ave., Makati City Tel: (02) 8845-0493; 8845-0487 8845-0479

## Gil Puyat - F.B. Harrison

131 Gil Puyat Ave. Ext. Brgy 24, Zone 4, Pasay City Tel: (02) 8831-7636; 8831-7637

## Gil Puyat - Metro House

G/F, Metro House Bldg. 345 Sen. Gil Puyat Ave., Makati City Tel: (02) 8890-8102; 8890-8625 8890-8591; 8890-8323; 8890-8420

## Gil Puvat - Pacific Star

G/F, Pacific Star Bldg. Sen Gil Puyat Ave., Makati City Tel: (02) 8403-3368; 8403-7657

## Gil Puyat - Salcedo Village

G/F, Unit 1C, Country Space 1 Bldg. Gil Puyat Ave., Makati City Tel: (02) 8823-2685; 8823-5220

## Gil Puyat - Washington

100 Sen. Gil Puyat Ave. cor. Washington St. Brgy. Pio Del Pilar Makati City Tel: (02) 8864-0632; 8864-0633; 8575-3888 loc. 8396 8864-0792

## Grace Park - 11th Avenue

G/F, Remcor V Bldg., Block 172, Lot 5 Rizal Ave. Ext., Caloocan City Tel: (02) 8376-5825; 8361-0107 8376-5562

#### Grace Park - 3rd Avenue

215 Rizal Ave. Ext., Brgy. 45 Grace Park West, Caloocan City Tel: (02) 5310-5081; 5310-3394

## Grace Park - 7th Avenue

G/F, Units 1,2, & 3, 330 Rizal Ave. Ext. near cor. 7<sup>th</sup> Ave., East Grace Park Caloocan City Tel: (02) 8709-5560; 8709-5548

## Grace Park - 8th Avenue

896 8th Ave. cor. J. Teodoro Grace Park, Caloocan City Tel: (02) 8361-7545; 8361-8856 8364-9576

## **Greenhills Shopping Center**

Units G-102B, Greenlanes Arcade Greenhills Shopping Center San Juan City Tel: (02) 8721-8292; 8721-4886; 8721-3674

## Greenhills - Connecticut

Unit B, G/F, Fox Square Bldg. 53 Connecticut St., Northeast Greenhills San Juan City Tel: (O2) 8705-1413; 8705-1428; 8721-2100

### Greenhills - North

G/F, BTTC Bldg., Ortigas Ave. cor. Roosevelt St., Greenhills San Juan City Tel: (O2) 8477-3741; 8477-3499; 8477-3365

## Greenhills - Promenade

Unit 3, G/F & 2/F, Promenade Bldg. Missouri St., Greenhills, San Juan City Tel: (02) 8571-7737; 8571-5985

## Greenhills - West

G/F, ALCCO Bldg., Ortigas Ave. Greenhills-West, San Juan City Tel: (02) 8721-9605; 8727-7629

#### H.V. Dela Costa

Unit GFC-2, Classica 1 112 H.V. Dela Costa St. Salcedo Village, Makati City Tel: (02) 8550-2289; 8550-2268 8550-2261

#### Intramuros

G/F, BF Condominium, 104 A. Soriano Ave. cor. Solana St., Intramuros, Manila Tel: (02) 8527-2631; 8527-2627 8527-2604

#### J.P. Rizal

805 J.P. Rizal cor. F. Zobel St. San Miguel Village, Makati City Tel: (02) 8511-0789; 8511-0791 to 92

## Jose Abad Santos - Tayuman

G/F & 2/F, Cada Bldg., 1200 Tayuman St. cor. Jose Abad Santos Ave., Tondo, Manila Tel: (02) 8230-2339; 8230-2342 8230-2336

### Iuan Luna - Binondo

580 Juan Luna St., Binondo, Manila Tel: (02) 8523-0275; 8523-0282

### Juan Luna - Pritil

G/F, 1953-1955 Juan Luna St. Tondo, Manila Tel: (02) 8230-2143; 8230-2217 8354-4969

## Julia Vargas

G/F, Unit 101
One Corporate Centre Office Condominium
Doña Julia Vargas Ave. cor. Meralco Ave.
Ortigas Center, Pasig City
Tel: (02) 8655-1597; 8655-3339
8655-1312

## Jupiter - Paseo de Roxas

30 Jupiter cor. Paseo de Roxas Sts. Brgy. Bel-Air, Makati City Tel: (02) 8823-1989; 8823-1952

#### Kalayaan - Matalino

123 Kalayaan Ave. near cor. Matalino St. Brgy. Central, Diliman, Quezon City Tel: (02) 8293-9601; 8293-9495

## Kalentong

908 Gen. Kalentong St. Mandaluyong City Tel: (02) 8534-0669; 8534-0667

### Kamias

10 Kamias Rd. cor. Col Salgado St. Brgy. West, Kamias, Quezon City Tel: (02) 8376-2979; 8376-6136 8961-8088

## Kamuning

JPY Bldg., 52 Kamuning Rd. Brgy Kamuning, Quezon City Tel: (O2) 3412-0573; 3448-7080

#### Katipunan - St. Ignatius

132 Katipunan Ave. St. Ignatius Village, Quezon City Tel: (02) 8913-2370; 8913-2398

#### Lagro

Lot 2-B-6 Quirino Highway Lagro, Novaliches, Quezon City Tel: (02) 8709-1997; 8352-4948 8352-6151

## Las Piñas - Almanza

Aurora Arcade Bldg., Alabang Zapote Road, Almanza Uno, Las Piñas City Tel: (02) 8551-0597; 8551-0612

### Las Piñas - BF Resort

B.F. Resort Drive, Phase IV BF Resort Village, Las Piñas City Tel: (02) 8822-2802; 8822-2699

## Las Piñas - J. Aguilar Avenue

J. Aguilar Ave. cor. Casimiro Drive Brgy. BF International, Las Piñas City Metro Manila Tel: (O2) 8478-7276; 8478-7361

## Las Piñas - Marcos Alvarez

575 Marcos Alvarez Ave. Talon V, Las Piñas Tel: (O2) 8550-2163; 8550-2165

## Las Piñas - Pamplona

Lot 16B PSD 208390 Alabang-Zapote Rd., Las Piñas City Tel: (02) 8872-4883; 8873-5090

## Legaspi - Aguirre

G/F, Unit 1-B, The Biltmore 102 Aguirre St., Legaspi Village Makati City Tel: (02) 8807-1593; 8807-1539

## Legaspi - Dela Rosa

G/F, I - Care Bldg., 167 Legaspi cor. Dela Rosa Sts., Legaspi Village Makati City Tel: (02) 8844-5810; 8845-0006

## Legaspi - Rufino

G/F, Libran Bldg., Legaspi St. cor. V.A. Rufino Ave., Legaspi Village Makati City Tel: (02) 8519-7398; 8519-8125 8519-1785

#### Leviste

Unit Ground B, LPL Mansions Bldg. 122 L.P. Leviste St., Salcedo Village Makati City Tel: (O2) 8828-9858: 8828-9897

## Loyola Heights - Katipunan

Unit 13, Elizabeth Hall Bldg. Lot 1 Blk. 41, Katipunan Avenue Loyola Heights, Quezon City Tel: (02) 8426-0420; 8426-0403 8426-0361

## Makati Ave. - Juno

Unit No. 2, A and W Bldg., 1 Juno St. cor. Makati Ave., Brgy. Bel-air Makati City
Tel: (02) 8880-0529; 8880-0526

## Malabon - Gov. Pascual

Gov. Pascual Ave. cor. Maria Clara St. Acacia, Malabon City Tel: (02) 8351-7619; 8332-9441 8332-9606

## Malabon - Potrero

Units 1 & 2, Mary Grace Bldg. 142 MacArthur Highway Potrero, Malabon Tel: (02) 8352-5490; 8352-7682 8442-7583

## Malabon - Rizal Avenue

726 Rizal Ave., Brgy. Tanong Malabon City Tel: (02) 8441-5267; 8441-4446 8441-4738

## Mandaluyong - Wack-Wack

G/F, Unit JI-E, Jovan Condominium Shaw Blvd. cor. Samat St. Mandaluyong City Tel: (O2) 8570-4017; 8570-4031

## Mandaluyong - Libertad

G/F, Units A, B & C, Dr. Aguilar Bldg. 46 D.M. Guevarra cor. Esteban Sts. Highway Hills, Mandaluyong City Tel: (O2) 8534-5507; 8535-3091 8534-7617

## Mandaluyong - Shaw Blvd.

G/F, Unit No. 7 Sunshine Square Liberty Center Shaw Blvd., Mandaluyong City Tel: (02) 8534-3942; 8534-7958

### Marikina - Concepcion

Bayan-Bayanan Ave., Concepcion Marikina City Tel: (02) 7625-2092

## Marikina - Gil Fernando

Gil Fernando Ave. cor. Estrador St. Midtown Phase 1, San Roque Marikina City Tel: (02) 8681-7143; 8681-7384

#### Marikina - I.P. Rizal

367 J.P. Rizal St., Sta. Elena Marikina City Tel: (02) 8645-2890; 8645-0655 8645-7241

#### Marikina - Parang

JNJ Bldg., 108 BG Molina St. Parang, Marikina Tel: (02) 7625-5541; 7625-6230

## Masambong

L.G. Atkimson Bldg., 627 Del Monte Ave. Brgy. Masambong, Quezon City Tel: (02) 8709-7701; 8376-6108 8376-6952

## Masangkay

1411-1413 Masangkay St., Tondo, Manila Tel: (02) 8230-2363; 8230-2364 8230-2332

#### Mayon

170 Mayon Ave., Quezon City Tel: (02) 8354-4695; 8354-4717 to 18

## Mayon - Dapitan

181 Mayon St. near cor. Dapitan St. Brgy. Sta. Teresita, Quezon City Tel: (02) 8230-4750; 8230-4751

#### Metropolitan Avenue

Savana Bldg. 3, Metropolitan Ave. cor. Venezia St., Brgy. Sta Cruz Makati City Tel: (02) 8556-8947; 8556-8948

## MIA Road

Salud-Dizon Bldg. 1, 5 MIA Road Tambo, Parañaque City Tel: (02) 8808-1825; 8556-9266

## Muntinlupa

G/F, Remenes Center Bldg. 22 National Highway, Putatan Muntinlupa City Tel: (02) 8846-9311: 8659-1008

## Navotas - M. Naval

895 M. Naval St., Brgy. Sipac-Almasen Navotas City Tel: (O2) 8355-4148; 8283-9403 8283-9536

#### Navotas - North Bay

G/F, Unit 2, Melandria III Bldg. 1090 Northbay Blvd., Navotas City Tel: (02) 8922-0812; 8922-1173 8922-1163

## New Manila

G/F, AAP Bldg., 683 Aurora Blvd. New Manila, Quezon City Tel: (02) 8722-6239; 8725-1700 8725-7340; 8726-3202



#### North EDSA

UGF, Units 4, 5, 6 & 7 EDSA Grand Residences, EDSA cor. Corregidor St., Quezon City Tel: (02) 8376-1176; 8376-3059 8376-2832

#### Novaliches - Gulod

Lot 489-B2, Quirino Highway Brgy. Gulod, Novaliches, Quezon City Tel: (02) 8355-2741; 8355-2630 8355-2700

## Novaliches - Talipapa

G/F, Units C, D, E, F & G 526 Quirino Highway, Brgy. Talipapa Novaliches, Quezon City Tel: (02) 8332-3592; 8709-6909

## Ongpin

G/F, Unit G1 Strata Gold Condominium Bldg. 738 Ongpin St., Binondo, Manila Tel: (02) 8353-4414; 8241-0451

## Ortigas - Orient Square

G/F, Orient Square Bldg., Emerald Ave. Ortigas Center, Pasig City Tel: (02) 7910-5621

## Ortigas - ADB Avenue

G/F, Units G1 & G2, ADB Avenue Tower ADB Ave., Ortigas Center, Pasig City Tel: (02) 8532-0292: 8532-0313

## Ortigas - Emerald

G/F, Unit 103, Hanston Bldg. Don F. Ortigas Jr. Road Ortigas Center, Pasig City Tel: (02) 8477-4975; 8477-5371 8477-5368

## Ortigas - Garnet

Unit 102, Prestige Tower, Emerald Ave. Ortigas Center, Pasig City Tel: (02) 8631-0079; 8631-0135 8234-1272

## Ortigas - Rockwell

Unit No. W-O1, Tower 1 The Rockwell Business Center Ortigas Ave., Pasig City Tel: (02) 8633-6909; 8633-6766

## P. Ocampo Avenue

245 P. Ocampo Ave. cor. Flordeliz St. Brgy. La Paz, Makati City Tel: (02) 8887-2321

## Paco

1050 Pedro Gil St., Paco, Manila Tel: (02) 8527-3609: 8527-3298

#### Padre Faura

G/F, Units A-D, Metrosquare Bldg. 2 1241 M.H. Del Pilar cor. Padre Faura Sts. Ermita, Manila Tel: (02) 8404-0536; 8404-0537

## Pasay - D. Macapagal Boulevard

G/F, The Biopolis, Macapagal Blvd. Pasav City Tel: (02) 8511-8351 to 53

## Pasav - Libertad

Unit 265-E, Nemar Bldg. Libertad St., Pasay City Tel: (02) 8550-2427; 8550-1328

### Pasay - Oceanaire

G/F, Units. 108 & 109 Podium Commercial Area Oceanaire Condominium Sunrise Drive cor. Rd. 23 SM Mall of Asia Complex, Pasay City Tel: (02) 8886-9014; 8886-8809

## Paseo de Magallanes

G/F, Unit 102, Tritan Plaza Bldg. San Antonio St., Paseo de Magallanes Makati City Tel: (02) 8478-4856 to 58:

## Paseo de Roxas - Legaspi

G/F, 111 Paseo de Roxas Bldg. 111 Paseo de Roxas cor. Legaspi Sts. Legaspi Village, Makati City Tel: (02) 8840-5442

## Paseo - Philam Tower

G/F, Philamlife Tower 8767 Paseo de Roxas St., Makati City Tel: (02) 8884-8810;

#### Pasig Boulevard

cor. Pasig Blvd. and Lakeview Drive Brgy. Bagong Ilog, Pasig City Tel: (02) 8661-8790; 8661-8785 to 86

## Pasig Rosario

Unit 3, 1866 Ortigas Ave., Ext. Rosario, Pasig City Tel: (02) 8628-4390; 8628-4300 8234-1992

## Pasig - Kapasigan

A. Mabini cor. Blumentrit Sts. Brgy. Kapasigan, Pasig City Tel: (02) 8642-8559: 8643-8729 8575-3200 loc. 8308

## Pasig - Santolan

G/F, Santolan Bldg. 344 A. Rodriguez Ave. Santolan Pasig City Tel: (02) 8654-0196; 8654-0246 8646-0951

## Pasig - Shaw Boulevard

Units A & B, Karina Bldg., 33 Shaw Blvd. Brgy. San Antonio, Dist. 1, Pasig City Tel: (02) 8570-9356; 8401-3740

### Pasig - Valle Verde

102 E. Rodriguez, Jr. Ave. Ugong, Pasig City Tel: (02) 8695-3345; 8655-3337 8640-0033

## Paso De Blas

191 Paso de Blas, Valenzuela City Tel: (02) 8332-2246; 8332-2061 8332-2620

## Pasong Tamo Extension

G/F, Dacon Bldg., 2281 Pasong Tamo Ext. Makati City Tel: (02) 8892-2825; 8867-2756 8575-3888 loc. 8324; 8867-2755

#### Pateros

M. Almeda cor. G. De Borja Sts. San Roque, Pateros Tel: (02) 8941-5366

#### Paz M. Guazon

Units 5 & 6, Topmark Bldg. 1763 Paz M. Guazon St., Paco, Manila Tel: 516-2263 / 562-0206

## Pedro Gil

574 Pedro Gil St., Malate, Manila Tel: (02) 8256-2018; 8256-2019

## Perea

G/F, Greenbelt Mansion, 106 Perea St. Legaspi Village, Makati City Tel: (02) 8511-0317: 8511-0998

#### Pioneer

UG-09, Pioneer Pointe Condominium Pioneer St., Highway Hills Mandaluyong City Tel: (02) 8584-3515: 8584-3392

#### President's Avenue

35 President's Ave., BF Homes Parañaque City Tel: (02) 8807-5549

## Project 8 - Shorthorn

G/F, West Star Business Center Bldg. 31 Shorthorn St., Brgy. Bahay Toro Proiect 8. Ouezon City Tel: (02) 8952-4526; 8332-4339

## Quezon Ave. - Banawe

G/F, PPSTA 1 Bldg., Quezon Ave. cor. Banawe St., Quezon City Tel: (02) 8743-4715; 8412-1681

#### Quezon Ave. - Dr. Garcia

G/F, Kayumanggi Press Bldg. 940 Quezon Ave. near cor. Dr. Garcia St. Brgy. Paligsahan, Quezon City Tel: (02) 8709-7805; 8709-7807 to 08

## Quezon Ave. - Scout Albano

Quezon Ave. near cor. Scout Albano Brgy. South Triangle, Quezon City Tel: (02) 8352-8100; 8352-8163 8352-8160

## **Ouezon Ave. - Scout Santiago**

Units 2G-7 and 2G-8 Sunshine Blvd. Plaza, 1328 Quezon Ave. cor. Scout Santiago St. Brgy. South Triangle, Quezon City Tel: (02) 8372-8214 to 15

## Ouiapo

E & L Haw Dynasty Bldg. 502 Evangelista cor. P. Paterno Sts. Quiapo, Manila Tel: (02) 8353-0052; 8353-0053 8353-0037

#### Rada

G/F, Unit No. 102 La Maision Rada Condominium Bldg. Rada St., Legaspi Village, Makati City Tel: (02) 8804-2865; 8804-2866 8804-2869

## Regalado

Regalado Ave. cor. Archer St. North Fairview Subd., Quezon City Tel: (02) 8939-5459: 8417-2822

## Roosevelt - Frisco

184 Roosevelt Ave. San Francisco del Monte, Quezon City Tel: (02) 3411-8035: 3372-9480 3372-1090

## Roosevelt - Sto. Niño

282 Roosevelt Ave., Brgy. Sto. Niño San Francisco del Monte, Quezon City Tel: (02) 8922-1723; 8709-1354

## Roxas Boulevard

G/F, DENR Bldg., 1515 Roxas Blvd. Ermita, Manila Tel: (02) 8525-3605; 8526-0533

## Salcedo

G/F. First Life Center, 174 Salcedo St. Legaspi Village, Makati City Tel: (02) 8815-8747; 8815-8810 8815-8490; 8815-8669

## Sampaloc - J. Figueras

427-433 |. Figueras St. Sampaloc, Manila Tel: (02) 8735-0082: 8735-0083

#### San Juan

EastWest Bank Bldg., F. Blumentritt cor. M. Salvador, Brgy. San Perfecto San Juan City Tel: (02) 8723-8991; 8725-5442; 8727-8522

#### San Lorenzo - A. Arnaiz

The E-Hotels Makati Bldg. 906 A. Arnaiz Ave. (formerly Pasay Rd.) San Lorenzo Village, Makati City Tel: (02) 8812-0211; 8845-0295 8845-0263; 8845-0295

### San Miguel Avenue

G/F, Medical Plaza Bldg., San Miguel Ave. Ortigas Center, Pasig City Tel: (02) 8637-5121; 8637-5649 8637-5251

## Soler

G/F. R & S Tower, 941 Soler St. Binondo, Manila Tel: (02) 8244-0169; 8243-5872 8243-6406

#### Sto. Cristo

Unit 108, Sto. Cristo Condominium Sto Cristo cor. Ilang-Ilang Sts. San Nicolas, Binondo, Manila Tel: (02) 8247-7110; 8247-7112

## Sucat - Evacom

8208 Dr. A. Santos Ave. Brgy. San Isidro, Parañague City Tel: (02) 8822-4249: 8822-7217

## Sucat - Kabihasnan

G/F. Unit 3 & 4 Perry Logistics Center Bldg. Ninoy Aquino Ave., Parañague City Tel: (02) 8553-5064: 8553-5400

## Sucat - Kingsland

G/F and 2/F, No. 5 & 6, Kingsland Bldg. Dr. A. Santos Ave., Sucat, Parañaque City Tel: (02) 8553-5108: 8553-5110

#### Sucat - NAIA

Unit 707-6, Columbia Air Freight Complex Miescor Drive, Ninoy Aguino Ave. Brgy. Sto. Niño Parañaque City Tel: (02) 8852-2949; 8852-2846

## T. Alonzo

623 T. Alonzo St., Brgy. 300 Zone O29, Sta. Cruz, Manila Tel: (02) 8733-7627; 8733-7645 8733-9387

## T.M. Kalaw

A-1,2,3 & 4 Ditz Bldg. 444 T.M. Kalaw St., Ermita, Manila Tel: (02) 8353-9756: 8353-9739

#### Taft Avenue

Philippine Academy of Family Physicians (PAFP) Bldg., 2244 Taft Ave., Manila Tel: (02) 8708-5241; 8708-5973 8708-5902

## Taft - Nakpil

RLR Bldg., 1820 Taft Ave. near cor. Nakpil St., Malate, Manila Tel: (02) 8525-0495; 8525-0428

## Tandang Sora

Lot 80 - A Kalaw Hills Subd. Brgy. Culiat, Tandang Sora, Quezon City Tel: (02) 8951-2550; 8951-0813; 8456-6989

### Tektite

G/F. East Tower. PSE Center Exchange Drive, Ortigas Center, Pasig City Tel: (02) 8667-3211; 8637-4164; 8575-3888 loc. 8349: 8637-4165

## The Fort - Active Fun

G/F, Active Fun Bldg., 9th Ave. cor. 28th St., City Center Bonifacio Global City, Taguig City Tel: (02) 8856-7490: 8856-7423

## The Fort - B3 Bonifacio High Street

G/F, Quadrant 3 Wumaco Bldg. 2 7th Ave. B3, Bonifacio High St. Bonifacio Global City, Taguig Tel: (02) 8403-7132; 8403-7130

## The Fort - Beaufort

G/F, The Beaufort, 5<sup>th</sup> Ave. cor. 23<sup>rd</sup> St. Bonifacio Global City, Taguig City Tel: (02) 8808-2236; 8575-3895; 8575-3896: 8575-3882

## The Fort - BGC Corporate Center

G/F, Unit 2, BGC Corporate Center 3030 11th Ave. cor. 30th St., City Center Bonifacio Global City, Taguig City Tel: (02) 8800-8671: 8800-8546

### The Fort - Burgos Circle

G/F, Units H & I, Crescent Park Residences 30th St. cor. 2nd Ave., Bonifacio Global City Taguig City Tel: (02) 8478-5481; 8478-5482; 8478-5483

#### The Fort - F1 Center

G/F. Unit D. F1 City Center, 32nd St. near cor. 5<sup>th</sup> Ave., Bonifacio Global City Taguig City Tel: (02) 8478-3834; 8478-4326; 8575-3888 loc. 8268: 8478-5213:

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The Fort - Marajo Tower

G/F, The Marajo Tower, 26<sup>th</sup> St. cor. 4<sup>th</sup> Ave., Fort Bonifacio Global City Taguig City Tel: (02) 8856-0201; 8856-2722; 8856-4275

The Fort - PSE Tower

5/F, One Bonifacio High St. Philippine Stock Exchange Tower (One BHS – PSE Tower), 5<sup>th</sup> Ave. cor. 28<sup>th</sup> St., Bonifacio Global City Taguig City Tel: (O2) 8851-4649; 8851-4723

The Fort - South of Market

G/F, Units 25 & 26, North Tower South of Market (SOMA) Bldg., 26<sup>th</sup> St. cor. 11<sup>th</sup> Ave., Bonifacio Global City Taguig City Tel: (02) 551-4072 / 831-6759

Timog Avenue

G/F, Timog Arcade, Timog Ave. cor. Sct. Torillo, Quezon City Tel: (02) 8376-7884; 8376-7886

Timog - Mother Ignacia

21 Timog Ave., Brgy. South Triangle Quezon City Tel: (02) 8374-3619; 8374-2358

Tomas Mapua - Lope de Vega

G/F & 2/F, Valqua Bldg. 1003 Tomas Mapua cor. Lope de Vega Sts. Sta. Cruz, Manila Tel: (02) 8711-0423; 8711-0412 8711-0411

**Tomas Morato** 

257 Tomas Morato St. near cor. Sct. Fuentabella, Quezon City Tel: (O2) 8929-5313; 8928-6286 8928-2163

Tordesillas

Unit 105, Le Metropole Condominium H.V. Dela Costa cor. and Tordesillas Sts. & Sen. Gil Puyat Ave., Salcedo Village Makati City Tel: (02) 8828-8407; 8828-8586

**UN** Avenue

MAGCOOP Bldg., UN Ave. near cor. A. Mabini Sts., Ermita, Manila Tel: (02) 8354-5082; 8524-7753

UP Village

65 Maginhawa St., U.P. Village Diliman, Quezon City Tel: (02) 3433-8625; 3376-0215 3376-1452 Valenzuela - Dalandanan

Malanday Machinery's Commercial Bldg. 212 KM. 15 McArthur Highway Brgy. Dalandanan, Valenzuela City Tel: (02) 8277-0276; 8277-0246; 8277-0251

Valenzuela - Gen. T. De Leon

G/F, Units 4 & 5, Liu Shuang Yu Bldg. 3026 Gen. T. De Leon St. Brgy. Gen. T. De Leon, Valenzuela City Tel: (02) 3440-5635; 3456-7921

Valenzuela - Marulas

JLB Enterprises Bldg., KM. 12 McArthur Highway, Marulas Valenzuela City Tel: (02) 8445-0670; 8291-8961; 8291-0053

Valero

G/F, Retail 1B, Paseo Park View Tower 1 140 Valero St., Salcedo Village Makati City Tel: (O2) 7751-0002 to O3; 7817-3733

Visavas Avenue

G/F, K.L. Group Bldg., Units B, C, & D 15 Visayas Ave., Brgy. Vasra, Quezon City Tel: (O2) 8441-6604; 8441-6621

West Avenue

108 West Ave. cor. West Lawin St. West Triangle, Quezon City Tel: (02) 8928-5920; 8927-1185 8927-1597

West Service Road

West Service Rd. cor. Sampaguita Ave. UPS IV Subd., Parañaque City Tel: (02) 8822-3910 to 11

Wilson

220–B Wilson St., San Juan City Tel: (02) 8696-7366; 8661-9330; 8696-7365

Xavierville

60 Xavierville Ave., Xavierville Subd. Brgy. Loyola Heights, Quezon City Tel: (02) 8364-5379; 8363-9498

Ylaya - Padre Rada

G/F, Josefa Bldg., 981 Ylaya cor. Padre Rada Sts., Tondo, Manila Tel: (02) 8243-9006; 8243-9005 LUZON

Angeles - Balibago Saver's Mall Bldg., MacArthur Highway Balibago, Angeles City Tel: (045) 458-0613

Antipolo - Marcos Hi-way

Ciannat Complex, Marcos Highway Brgy. Mayamot, Antipolo City Tel: (02) 8682-2250; 8682-2251

Antipolo - ML Quezon

146 M.L. Quezon Ave. cor. F. Dimanlig St. San Roque, Antipolo City Tel: (02) 8661-9677; 8661-9676

Bacoor - Aguinaldo Hi-way

General E. Aguinaldo Highway Talaba, Bacoor City, Cavite Tel: (046) 417-0482; 417-0395

Bacoor - Molino

G/F, Units 101, 102 & 103 VCENTRAL Mall Molino Bldg. Molino Blvd., Bacoor City, Cavite Tel: (046) 424-2518; 424-2037

Baguio - Legarda

G/F, Lindi Hotel, 12 Legarda Rd. Baguio City Tel: (075) 442-5288; 442-4404

Baguio City - Session Road

Unit B, 101 Lopez Bldg., Session Rd. Baguio City Tel: (074) 424-8507; 424-8524 442-3339

Baguio - Rizal Monument

One VF Tower, Benjamin Salvosa Drive Brgy. Rizal Monument, Baguio City Tel: (074) 448-0513 to 0514

Baliuag

Doña Remedios Trinidad Highway cor. Benigno S. Aquino Ave. Baliuag, Bulacan Tel: (044) 766-4878; 766-5308

Bataan - Balanga

Don Manuel Banzon Ave. cor. Cuaderno St., Doña Fransica Balanga City, Bataan Tel: (047) 237-0350 to 51

Bataan - Dinalupihan

Bgy. San Ramon, Dinalupihan, Bataan Tel: (047) 636-0040

Bataan - Mariveles

8<sup>th</sup> Ave., Freeport Area of Bataan (FAB) Mariveles, Bataan Tel: (047) 633-1782; 633-1783 Batangas City

54-A D. Silang cor. Pastor Sts. Brgy. 14 Poblacion, Batangas City Tel: (043) 723-7665; 300-6143

Batangas City - Pallocan

Units 6, 7, & 8, Mayvel Center Bldg. Manuela Pastor Ave., Brgy. Pallocan West Batangas City Tel: (043) 740-6559; 740-6560

Batangas - Balayan

cor. Paz and Union Sts., Poblacion Balayan, Batangas Tel: (043)740-3618; 740-3619

Batangas - Bauan

J.P. Rizal cor. San Agustin Sts. Bauan, Batangas Tel: (043) 702-4970 to 71;

Batangas - Lemery

G/F, LDMC Bldg., llustre Ave. Brgy. Rizal, Lemery, Batangas Tel: (043) 740-2602; 409-3009

Batangas - Nasugbu

J.P. Laurel St., Poblacion Nasugbu, Batangas Tel: (043) 740-1103

Batangas - Rosario

Rosario-Padre Garcia-Lipa Rd. Poblacion Rosario, Batangas Tel: (043) 740-2554; 417-1349

Batangas - Sto. Tomas

KM 67 Maharlika Highway, Poblacion Sto. Tomas, Batangas Tel: (043) 702-8636

Batangas - Tanauan

98 J.P. Laurel Highway Brgy. Darasa, Tanauan City Tel: (043) 702-4939; 702-3943

Benguet - La Trinidad

KM 5, Central Pico, La Trinidad, Benguet Tel: (074) 422-1544; 422-1629

Bulacan - Sta. Maria

115 M. De Leon St., Brgy., Poblacion Sta. Maria, Bulacan Tel: (044) 769-2426; 769-2499

Bulacan - Balagtas

Burol 1st, McArthur Highway Balagtas, Bulacan Tel: (044) 308-2072 Bulacan - Plaridel

Lot 1071- A, Daang Maharlika Rd. (Prev. Cagayan Valley Rd.), Banga First Plaridel, Bulacan Tel: (044) 794-9947; 794-1140 794-3500

Bulacan - San Jose Del Monte

Dalisay Resort, Gov. F. Halili Ave. Tungkong Mangga, San Jose del Monte Bulacan Tel: (044) 815-6128

Cabanatuan - Maharlika

Maharlika Highway, Brgy. Dicarma Tel: (044) 464-1634: 464-1635

Cabanatuan - Melencio

Melencio cor. Gen. Luna Sts. Cabanatuan City Tel: (044) 464-1634; 464-1635

Calamba

G/F, SQA Bldg., Brgy. Uno, Crossing Calamba City, Laguna Tel: (049) 545-9018

Calamba - National Road

1425 National Rd., Brgy. Uno Crossing, Calamba, Laguna Tel: (049) 508-7466 to 77

Candelaria

National Highway cor. Ona St. Brgy. Poblacion, Candelaria, Quezon Tel: (042) 717-5528; 717-5529

Carmona

Lot 1947-B, Paseo de Carmona Cmpd. Governor's Drive, Brgy. Maduya Carmona, Cavite Tel: (046) 482-0410; 482-0411

Cavite - Rosario

Lot 616 F1, Gen. Trias Drive Tejeros Convention, Rosario, Cavite Tel: (046) 435-1107

**Cavite City** 

P. Burgos Ave., Brgy. Caridad Cavite City Tel: (046) 431-0510

Cavite - Naic

Ibayo Silangan cor. Sabang Rd. Naic, Cavite City Tel: (046) 412-0144; 412-0146

Cavite - Silang

132 J. P Rizal cor. E. Montoya Sts. Brgy. San Vicente I, Silang, Cavite Tel: (046) 413-2600; 683-3218 512-4317 Cavite - Tanza

Antero Soriano Highway, Daang Amaya 2 Tanza, Cavite Tel: (046) 431-2097; 431-2378

Cavite - Trece Martires

G/F, Dionets Commercial Place Bldg. Trece Martires-Indang Rd. Brgy. San Agustin, Trece Martires City Cavite City Tel: (046) 514-0071

Dagupan - A.B. Fernandez

New Star Bldg., A.B Fernandez Avenue, Dagupan City Tel: (075) 529-1903; 529-1920 529-2162

Dagupan - Perez

Lot 194 D1-A & Lot 194 D1-B Brgy. Pogo Chico, Perez Blvd. Dagupan City Tel: (075) 522-2284; 522-9221

Dasmariñas

KM. 31, Gen. Emilio Aguinaldo Highway Brgy. Zone 4, Dasmariñas City, Cavite Tel: (046) 424-1454; 424-1589

General Trias

G/F, Unit 102, VCentral Gentri Bldg. Governor's Drive, Manggahan General Trias, Cavite Tel: (046) 476-0596: 476-0598

Ilocos Norte - San Nicolas

Brgy. 2, San Nicolas, Ilocos Norte Tel: (077) 670-6465; 677-1084

Ilocos Sur - Candon

G/F, KAMSU Bldg., Brgy San Jose Candon City, Ilocos Sur Tel: (077) 674-0253; 674-0255 674-0214

lmus

G/F, LDB Bldg. 552 Gen. Aguinaldo Highway Imus City, Cavite Tel: (046) 471-5188

Isabela - Roxas

Maharlika Highway, Brgy. Bantug Roxas, Isabela Tel: (078) 624-0450; 624-0449

Isabela - Cauayan

Maharlika Highway, Cauayan City, Isabela Tel: (078) 652-3945; 652-3946



Isabela - Ilagan

Maharlika Highway cor. Florencio Apostol St. Calamagui 1, Ilagan, Isabela Tel: (078) 624-0193; 624-0098

Isabela - Santiago

Midori Bldg., National Highway Villasis, Santiago City, Isabela Tel: (078) 305-0344

Kawit - Centennial

Centennial Rd., Tabon, Kawit, Cavite Tel: (046) 484-9756; 484-9775

La Union - Agoo

MacArthur Highway, Brgy. San Antonio Agoo, La Union Tel: (072) 687-0016 to 17

La Union - San Fernando

Kenny Plaza, Brgy. Catbangen Quezon Ave., San Fernando La Union Tel: (072) 700-0008; 888-2638

Laguna - Biñan

G/F, Units 1,2,3 & 4 Simrey's Commercial Bldg. National Highway cor. Alma Manzo Rd. Brgy. San Antonio, Biñan City, Laguna

Laguna - Cabuyao

26 J.P. Rizal St., Poblacion Cabuyao City, Laguna Tel: (049) 534-0979; 534-0980

Laguna - Sta. Cruz

Sun Moon Arcade Bldg. 129 P. Guevara Ave., Poblacion 2 Sta Cruz, Laguna Tel: (049) 523-4336; 523-4318

**Laoag City** 

G/F, Puregolds Bldg. Commercial Units 3 & 4, Nolasco St. cor Castro Ave. and J.P. Rizal, Laoag City Tel: (077) 770-5196; 770-5195

Legazpi City

Block 2 Lot 3-B, Landco Business Park Legaspi City, Albay Tel: 480-8237; 480-6659

Lipa City

No. 18, Lot 712 ABC, B. Morada Ave. Lipa City, Batangas Tel: (043) 784-1336; 784-1396

Lucena City

Quezon Ave. cor. Rosas St., Brgy. 8 Lucena City, Quezon Tel: (042) 373-7623; 373-7626 Malolos

G/F, BUFECO Bldg., No. 1197 Brgy. Sumapang Matanda MacArthur Highway, Malolos, Bulacan Tel: (044) 794-4534

Meycauayan - Malhacan

Meycauayan Tollgate Meycauayan City, Bulacan Tel: (044) 769-9394; 769-9382

Mindoro - Calapan

G/F, Paras Bldg., J.P. Rizal St. Brgy. San Vicente South, Calapan Oriental Mindoro Tel: (043) 288-1809; 288-1871

Montalban - Rizal

240 E. Rodriguez Highway Manggahan, Rodriguez, Rizal Tel: (02) 8368-4051; 8368-4050

Naga City

G/F, LAM Bldg., 19 Peñafrancia Ave. Zone 1, Brgy. San Francisco Naga City, Camarines Sur Tel: (054) 472-6502

Nueva Ecija - Gapan

TSI Bldg., Jose Abad Santos Ave. Sto. Niño, Gapan, Nueva Ecija Tel: (044) 486-2258; 486-2248

Nueva Ecija - San Jose

Paulino Bldg., Brgy. Abar 1st Maharlika Rd., San Jose, Nueva Ecija Tel: (044) 958-1563; 958-1580 958-1556

Nueva Ecija - Talavera

Lot No. 269–A Maharlika Rd. Poblacion, Talavera, Nueva Ecija Tel: (044) 958-3849; 958-3865

Nueva Vizcaya - Solano

Maharlika Rd., Poblacion Solano, Nueva Vizcaya Tel: (078) 392-0112 / 392-0938

Olongapo City

1215 Rizal Ave., West Tapinac Olongapo City Tel: (047) 222-8592 to 94

Palawan

Rizal Ave., Brgy. Manggahan Puerto Princesa City, Palawan Tel: (048) 433-0186

Pampanga - Angeles City

Unit 4-7, AYA Bldg., Sto. Rosario St. Brgy. San Jose, Angeles City, Pampanga Tel: (045) 879-1637; 879-1837 322-6527 Pampanga - Apalit

Brgy. San Vicente, Apalit, Pampanga Tel: (045) 652-0037

Pampanga - Clark

Pavilion 16, Berthaphil Clark Center Jose Abad Santos Ave., TFZ Clark SPCL Ecozone, Angeles City, Pampanga Tel: (045) 499-4382; 499-4381

Pampanga - Guagua

Goodluck Bldg., 303 Guagua-Sta. Rita Arterial Rd., Brgy. San Roque Guagua, Pampanga Tel: (045) 458-05-67; 458-0566

Pangasinan - Mangaldan

Cadastral Lot No. 335 Rizal Ave. Brgy. Poblacion, Mangaldan, Pangasinan Tel: (075) 540-5023; 540-5024

Pangasinan - Alaminos

BHF Blue Horizon Bldg., Quezon Ave. Poblacion, Alaminos City, Pangasinan Tel: (075) 633-4026; 633-4028

Pangasinan - Lingayen

Avenida Rizal East Rd. Lingayen, Pangasinan Tel: (075) 206-0080; 206-0081

Pangasinan - Rosales

Estrella Cmpd., Carmen East, Rosales, MacArthur Highway, Pangasinan Tel: (075) 636-9990; 632-1017 632-0976

Pangasinan - San Carlos

Palaris cor. Jaycees Sts. San Carlos, Pangasinan Tel: (075) 632-3095; 632-3096

San Fernando - Dolores

Felix S. David Bdg., MacArthur Highway Dolores, San Fernando City, Pampanga Tel: (045) 961-7936 and 38

San Fernando - JASA

G/F, Units 1A & 1B Kingsborough Commercial Center Bldg. Jose Abad Santos Ave., San Fernando Pampanga Tel: (045) 435-0379; 435-4738

San Fernando - Sindalan

T & M Bldg., MacArthur Highway Brgy. Sindalan, San Fernando, Pampanga Tel: (045) 455-1192; 455-1382

San Mateo

Lot 551-A-8, Gen. Luna St. Brgy. Ampid, San Mateo, Rizal Tel: 997-1911; 997-1913 San Pablo

Lots 2365 & 3152, J.P. Rizal Ave. Poblacion, San Pablo City, Laguna Tel: (049) 503-2834 to 36

San Pedro

National Highway, Brgy. Nueva San Pedro, Laguna Tel: (049) 478-9552 to 53

Sorsogon City

Ma. Bensuat T. Dogillo Bldg. Magsaysay St., Poblacion, Sorsogon City Tel: (056) 421-5778 / 421-5081

Sta. Rosa

Unit 6, Paseo 5 - Paseo de Sta Rosa Greenfield City, Don Jose Santa Rosa City, Laguna Tel: (049) 508-2112; 508-2106

Subic Bay

1109 Rizal Highway Subic Bay Freeport Zone, Olongapo City Tel: (047) 250-2775; 250-2776

Tabaco City

Manuel Cea Bldg. I, Santillan St. Poblacion, Tabaco City, Albay Tel: (052) 487-4132; 487-6202

Tagaytay

G/F, Unit 1001.1, Fora Mall Emilio Aguinaldo Highway Brgy. Crossing East, Rotunda Tagaytay City, Cavite Tel: (046) 423-3929; 423-3928

Tarlac - Concepcion

Lot No. 1889, B1,B2,B3, L. Cortez St. San Nicolas, Concepcion, Tarlac City Tel: (045) 628-2908: 628-2670

Tarlac - McArthur Highway

Lot No. 27 Block 17, McArthur Highway cor. Calle Manuel, San Sebastian Village Tarlac City Tel: (045) 628-3293; 628-3292

Tarlac - F. Tañedo

Mariposa Bldg., F. Tañedo St., Tarlac City Tel: (045) 982-1937; 982-1691

Tarlac - Paniqui

130 M.H. Del Pilar St. cor. MacArthur Highway Paniqui, Tarlac City Tel: (045) 491-3846; 491-3847

Taytay - Manila East

Manila East Rd., Brgy. San Juan Taytay, Rizal Tel: 570-4128; 570-4711 Taytay - Ortigas Extension

Vallley Fair Town Center, Ortigas Ave. Extension, Taytay, Rizal Tel: (O2) 8660-9227; 8660-1828 8660-1826

Tuguegarao City

College Ave. cor. Rizal and Bonifacio St. Brgy. 08, Poblacion, Tuguegarao City Tel: (078) 844-0958

Urdaneta City

S&P Bldg., McArthur Highway Nancayasan, Urdaneta City Tel: (075) 656-2825; 656-2838

Vigan

Quezon Ave., Vigan City, Ilocos Sur Tel: (077) 674-0066; 674-0373 674-0370

Zambales - Iba

Lot No. 1-A, Zambales-Pangasinan Provincial Rd., Brgy. Sagapan Iba, Zambales Tel: (047) 603-0374; 602-1433

## **VISAYAS**

Antique - San Jose

St. Nicolas Bldg., T.A. Fornier St. San Jose, Antique Tel: (036) 540-7398; 540-7385

Bacolod - Araneta

Units 1A & 1B, Metrodome Bldg. Araneta-Alunan St., Sincang Brgy. 39, Bacolod City Tel: (034) 435-2887; 435-1546

Bacolod - East

East Two Corporate Center Bldg. Circumferential Rd., Brgy. Villamonte Bacolod City Tel: (034) 432-0830; 432-0831

Bacolod - Hilado

Hilado St., Bacolod City Tel: (034) 435-1730; 435-1722

Bacolod - Lacson

Lacson cor. Luzuriaga Sts., Bacolod City Tel: (034) 433-8320 to 21

Bacolod - Mandalagan

Lopues Mandalagan Corp. Bldg. Brgy. Mandalagan, Bacolod City Tel: (034) 441-1141; 441-0844 441-1145 Boracay

Alexandrea Bdlg., Main Rd. Brgy. Balabag, Boracay Island Malay, Aklan Tel: (036) 288-2677; 288-2688

Catbalogan City

Curry Ave. cor. San Bartolome St. Catbalogan City, Samar Tel: (055) 543-8041

Cebu IT Park

G/F, Calyx Center, W. Ginonzon cor. Abad Sts., Asia Town IT Park, Cebu City Tel: (032) 236-0675; 236-2278

Cebu Mactan

G/F, Bldg. II M.L. Quezon National Highway Pusok, Lapu-lapu City Tel: (032) 238-4958; 236-6517

Cebu - A.C. Cortes

Carlos Perez Bldg., A.C. Cortes Ave. Brgy. Ibabao, Mandaue City, Cebu Tel: (032) 236-1458; 253-7741

Cebu - A.S. Fortuna

AYS Bldg., A.S. Fortuna St. Brgy. Banilad, Mandaue City, Cebu Tel: (032) 236-4792: 236-4794

Cebu - Banilad

G/F, Unit 101 of PDI Condominium Gov. M. Cuenco Ave. cor. J. Panis St. Banilad, Cebu City Tel: (032) 232-5582; 232-5588

Cebu - Basak Pardo

South Point Place Bldg., N. Balasco Ave. South Rd., Basak Pardo, Cebu City Tel: (032) 236-6954; 236-6980

Cebu - Freedom Park

CLC Bldg., 280 Magallanes St. near cor. Noli Me Tangere, Cebu City Tel: (032) 236-9280: 236-9285

Cebu - Fuente Osmeña

G/F, Cebu Women's Club Bldg. Fuente Osmeña, Cebu City Tel: (032) 260-2381; 236-9371 236-9368

Cebu - Grand Cenia

Grand Cenia Bldg. Archbishop Reyes Ave., Cebu City Tel: (032) 417-1709; 233-5643

Cebu - Juan Luna

Stephen Jo Bldg., Juan Luna, Cebu City Tel: (032) 236-7528; 236-7536

8, Gen. Luna St.



#### Cebu - M. Velez

151, M. Velez St., Guadalupe, Cebu City Tel: (032) 236-0152; 236-0131

## Cebu - Magallanes

Go Quiaco Bldg., Magallanes cor. Gonzales Sts., Cebu City Tel: (032) 254-1940; 254-1005

## Cebu - Mandaue North Road

G/F, ALDO Bldg., North Rd. Basak, Mandaue City, Cebu Tel: (032) 236-5582; 520-3599

## Cebu - Mandaue Subangdaku

Kina Bldg., National Highway Subangdaku, Mandaue City, Cebu Tel: (032) 346-5268; 420-5779

## Cebu - Minglanilla

G/F, La Nueva-Minglanilla Center Ward 2, Poblacion, Minglanilla, Cebu Tel: (032) 236-9314; 236-9324

## Cebu - N. Escario

Cebu Capitol Commercial Complex Bldg. N. Escario St., Cebu City Tel: (032) 253-9226; 255-8250

## Cebu - Park Mall

Alfresco 4, Units 39, 40 & 40A Parkmall, Mandaue City Tel: (032) 505-4057; 505-3755

#### Cebu - Srp Il Corso

Units R 160 & 161, IL Corso Retail Bldg. SRP, Cebu City Tel: (032) 236-0774; 236-0735

## Cebu - Talisay

Paul Sy Bldg., Highway Tabunok Talisay City, Cebu Tel: (032) 236-9434; 236-9433

### **Dumaguete City**

Don Joaquin T. Villegas Bldg. Colon St., Dumaguete City Tel: (035) 226-3797 to 98

## Iloilo - Diversion

The 21 Ave. Bldg., Benigno Aquino Ave. Mandurriao, Iloilo City Tel: (033) 323-1107; 323-1108

## Iloilo - Iznart

G/F, B&C Square Bldg., Iznart St. cor. Solis St., Iloilo City Tel: (033) 338-1207; 338-1961

## Iloilo - Jaro

Jaro Townsquare, Mandaue Foam Bldg. Quintin Salas, Jaro, Iloilo City Tel: (033) 320-0241: 320-0247

#### Iloilo - Ledesma

Sta. Cruz Arancillo Bldg., Ledesma cor. Fuentes Sts., Iloilo City Tel: (033) 336-0441; 336-0443

## Iloilo - Molo

GT Plaza Mall, MH del Pilar St. Molo, Iloilo City Tel: (033) 330-2003; 330-2004

#### Kalibo

Roxas Ave. Ext., Kalibo, Aklan Tel: (036) 268-3461 / 268-3462

## Ormoc City

G/F, Hotel Don Felipe Annex Bldg. Bonifacio St., Ormoc City Tel: (053) 255-8689; 255-8693 561-0150

## Roxas City

cor. Roxas Ave. and Osmeña St. (formerly Pavia St.), Roxas City, Capiz Tel: (036) 620-0652; 620-0134

#### Silav

Rizal St., Silay City, Negros Occidental Tel: (034) 441-3863; 441-3866

## Tacloban City - Marasbaras

G/F, JGC Bldg., Brgy. 77 Marasbaras, Tacloban City Tel: (053) 325-3596; 323-0133

#### Tacloban - J. Romualdez

RUL Bldg., Justice Romualdez St. Brgy. 15, Tacloban City Tel: (053) 832-2717; 832-2534

## Tagbilaran City

CPG Ave., 2<sup>nd</sup> District, Tagbilaran City Tel: (038) 411-0903; 411-0904 411-0911

## **MINDANAO**

## Bukidnon - Valencia

Tamay Lang Lang Park Lane Bldg. G. La Viña Ave., Poblacion Valencia City, Bukidnon Tel: (088) 828-4068; 828-4078

#### **Butuan City**

G/F, Deofevente Bldg. Lot No. 7, Governor J. Rosales Ave. Brgy. Imadejas, Butuan City Tel: (085) 225-9620 / 342-7757

## Butuan - P. Burgos

Units 1, 2 & 3, G/F, FSUU Bldg. P. Burgos cor. San Francisco Sts. Brgy. Sikatuna, Butuan City Tel: (085) 225-0432; 225-0429

## Cagayan de Oro - Pueblo de Oro

VLC Tower One, B1 L1, Gran Via St. Pueblo de Oro, Cagayan de Oro City Tel: (088) 881-5148; 881-5149

## Cagayan de Oro - Carmen

RTS Bldg., Vamenta Blvd. Carmen, Cagayan de Oro City Tel: (088) 880-0265 / 880-1342

## Cagayan de Oro - Cogon

De Oro Construction Supply, Inc. Bldg. Don Sergio Osmeña St. cor. Limketkai Drive, Cagayan de Oro City Tel: (088) 850-0336; 850-0371

## Cagayan de Oro - Lapasan

Lapasan Highway, Cagayan de Oro City Tel: (088) 850-1870 / 850-1869

## Cagayan de Oro - Velez

Juan Sia Bldg., 50 Don Apolinar Velez St., Cagayan de Oro City Tel: (088) 857-8801 to 02

## Cotabato City

31 Quezon Ave., Poblacion 5 Cotabato City Tel: (064) 421-5961; 421-5962

## Davao - Agdao

Doors 2 & 3, Cabaguio Plaza Cabaguio Ave., Agdao, Davao City Tel: (082) 222-2029; 222-0072

## Davao - Bajada

Carolina Uykimpang Bldg. cor. Iñigo St. J.P. Laurel Ave., Davao City Tel: (082) 285-2701; 285-2700

## Davao - Buhangin

G/F, D3G Bldg., KM. 5 Buhangin Rd. cor. Gladiola St., Buhangin, Davao City Tel: (082) 221-7420; 221-8186 221-6596

## Davao - C.M. Recto

P&E Bldg., Poblacion, Brgy. 035 C.M. Recto Ave., Davao City Tel: (082) 285-0376 / 228-6016

## Davao - Digos

Commercial Space-4, Davao RJ and Sons Realty & Trading Corp. Bldg. V. Sotto St., Brgy. Zone-1, Digos City Davao del Sur Tel: (082) 272-1896; 272-1897

#### Davao - Diversion Road

G/F, Units 4 & 5, D3G Y10 Bldg. C.P. Garcia National Highway Brgy. Cabantian, Davao City Tel: (082) 296-2047; 296-1648

## Davao - J.P. Laurel

J.P. Laurel Ave., Davao City Tel: (082) 222-0137; 222-0138

### Davao - Lanang

Blk. 5 Lot 6, Insular Village Pampanga, Lanang, Davao City Tel: (082) 234-0867 / 234-0726

## Davao - Ma-a

G/F, Rosario Bldg. Don Julian Rodriguez Ave. Ma-a Rd., Davao City Tel: (082) 327-3547 / 287-0907

#### Davao - Magsaysay

EWB Bldg., Lot 100-C, Brgy. 030 Poblacion, R. Magsaysay Ave., Davao City Tel: (082) 222-1279: 221-4712

#### Davao - Matina

Lot 16 Blk 3, McArthur Highway Matina, Davao City Tel: (082) 299-0893; 297-0012

#### Davao - McArthur Matina

BGP Commercial Complex II Bldg. McArthur Highway, Matina, Davao City Tel: (082) 285-8086; 285-8089

## Davao - Panabo City

Quezon St. Sto. Niño Panabo City, Davao del Norte Tel: (084) 628-4022: 628-4024

## Davao - Quirino

Centron Bldg., Quirino Ave. cor. General Luna St., Davao City Tel: (082) 224-0582; 224-0696

## Davao - Sta. Ana

G/F, GH Depot Bldg., Gov. Sales St. Sta. Ana, Davao City Tel: (082) 221-4021; 221-0436

#### Davao - Toril

Saavedra St., Toril, Davao City Tel: 082-295-6623; 295-6621

## **Dipolog City**

G/F, Felicidad II Bldg., Quezon Ave. Miputak, Dipolog City Tel: (065) 908-361 / 908-0360

## General Santos City - Calumpang

Calumpang Medical Specialist Bldg. National Highway, Calumpang General Santos City Tel: (083) 552-4739; 552-4742

## General Santos - Pioneer

Pioneer Ave. cor. Magsaysay Ave. General Santos City Tel: (083) 552-2472; 552-2514

#### General Santos - Santiago

Ireneo Santiago Blvd., General Santos City Tel: (083) 552-0530; 552-0537

## Iligan City

G/F, Party Plaza Bldg., Quezon Ave. Ext. Rabago, Iligan City Tel: (063) 222-1681; 221-1682

### Kidapawan

Doña Leonila Complex, National Highway Poblacion, Kidapawan City North Cotabato Tel: (064) 577-3989; 577-3988

### Koronadal City

G/F, RCA Bldg., Gen. Santos Drive Koronadal City, South Cotabato Tel: (083) 520-0021; 520-0013

## Ozamiz City

G/F, Casa Esperanza Don Anselmo Bernard Ave., Ozamiz City Tel: (088) 564-0153; 564-0158

## Pagadian City

BMD Estate Bldg., F. Pajares cor. Sanson Sts., Pagadian City Zamboanga del Sur Tel: (062) 925-0037; 215-4681

## Surigao City

G/F, EGC Bldg., Rizal St. Washington, Surigao City Tel: (086) 231-5155 to 56

## Tacurong

Tacurong City-Lambayong National Highway, Tacurong Sultan Kudarat Tel: (064) 562-0473; 562-0475

## **Tagum City**

Gaisano Grand Arcade, Apokon Rd. cor. Lapu-Lapu Ext., Brgy. Visayan Village Tagum City Tel: (084) 216-4325; 216-4323

## Zamboanga - Canelar

Printex Bldg., Mayor Jaldon St. Zamboanga City Tel: (062) 990-1110; 990-1102

## Zamboanga - NS Valderrosa

N.S. Valderrosa cor. Corcuerra Sts. Zamboanga City Tel: (062) 992-6571; 992-6574



## LUZON

Baguio Store

2F, Jose Miguel Bldg. II, Yandoc St. cor. Naguilian Rd., Brgy. Kayang Ext. Baguio City Tel: (074) 424-8701

Baler Store-Lite

Burgos St., Brgy. 3 (Poblacion) Baler, Aurora

**Batangas Store** 

G/F, Epicenter National Highway Brgy. Balagtas, Batangas City, Batangas

Cabanatuan Store

Bulanadi Bldg., Maharlika Highway Brgy. H. Concepcion, Cabanatuan City Nueva Ecija Tel: (044) 463-0275

Cainta Store

Km. 19, Ortigas Ave. Ext. Don Mariano Subd., Brgy. San Juan Cainta, Rizal Tel: (02) 682-0085

Daet Store

Blk. 8, Lot-11, FMDC Bldg. Central Plaza Complex, Brgy. Lag-on Daet, Camarines Norte

Dagupan Store

Units L1L & L1M, G/F, Eastgate Plaza Bldg. A.B. Fernandez East Ave., Brgy. Mayombo Dagupan City, Pangasinan Tel: (075) 529-0925

Dasmariñas Store

Lot-4, Aguinaldo Highway, Brgy. Salitran Dasmariñas City, Cavite Tel: (046) 424-0149

Gumaca Store

MAJT Bldg., Brgy. Pipisik Gumaca, Quezon Tel: (042) 717-5306

Iriga Store-Lite

Cheema Bldg., Alfelor St. San Roque (Poblacion), Iriga City Camarines Sur, Bicol Region

Irosin Store

M.H. Del Pilar St., Brgy. San Julian Irosin, Sorsogon Tel: (056) 557-3252

Legazpi Store

Door 2 & 3, Bicol Wei Due Fraternity Bldg. Quezon Ave., Oro Site, Legazpi City Albay Lucena Store

Land Co Bldg., ML Tagarao St. Brgy. 3, Lucena City, Quezon Tel: (042) 373-0976

Masbate Store

Doors 1 & 2, Sanchez Bldg., Sitio Cagba Brgy. Tugbo, Masbate City

Meycauayan Store

Manila North Rd., McArthur Highway Brgy. Calvario, Meycauayan City, Bulacan

Naga Store

Door 48 & 49, Crescini Bldg. CBD 2 Triangulo, Naga City Camarines Sur Tel: (054) 472-0447

Narra Store

National Highway, Brgy. Panacan 2 Narra, Palawan

Pasig Store

360 Dr. Sixto Antonio Ave. cor. Beverly Hills St., Brgy. Caniogan Pasig City Tel: (O2) 8643-6334

**Puerto Princesa Store** 

201 Whitelines Bldg., National Highway Brgy. San Pedro, Puerto Princesa City Palawan Tel: (048) 433-0763

San Fernando, Pampanga Store

McArthur Highway, Suburbia North Subd. Brgy. Maimpis, San Fernando City Pampanga Tel: (045) 860-0947

San Fernando, La Union Store

Diversion Rd., Brgy. Pagdaraoan San Fernando City, La Union Tel: (072) 607-8554

San Ildefonso Store Lite

1/F, 1<sup>st</sup> Stall, Cagayan Valley Rd. Brgv. Sapang Putol, San Ildefonso, Bulacan

Sta. Rosa Store

Hernandez Bldg., National Road Brgy. Macabling, Sta. Rosa City, Laguna Tel: (049) 530-3885

Tanay Store

M. H. Del Pilar, Brgy. Plaza Aldea Tanay, Rizal Province Tel: (02) 8941-7265

Tarlac Store

Silayan Business Center Bldg. Brgy. Santo Cristo, Tarlac City, Tarlac Tel: (045) 628-1131 Tuguegarao Store

Don Domingo St., Brgy. Centro 11 Tuguegarao City, Cagayan Valley Tel: (078) 396-2133

Virac Store-Lite

Virac Town Center, Gogon Sirangan Virac, Catanduanes

## **VISAYAS**

**Bacolod Store** 

R.S. Bldg. cor. Hilado Ext. & 6th Sts. Capitol Shopping Center, Lacson Bacolod City, Negros Occidental Tel: (034) 709-1294

Bantayan Store-Lite

Nemont Bldg., Pres. S. Osmeña corner Escario Streets, Brgy. Binaoba Bantayan, Cebu, 6052

Bayawan Store-Lite

FLC Bldg., National Highway cor. Bollos St., Poblacion Bayawan City, Negros Oriental

Baybay Store

Oppura Bldg., M.L. Quezon cor. D. Veloso St., Brgy. Poblacion-Zone 9 Baybay, Leyte Tel: (053) 563-8019

Bogo Store

CPN Bldg., M.H. del Pilar St. Brgy. Lourdes, Bogo City, Cebu Tel: (032) 340-0109

**Borongan Store** 

Doctora Sabate Bldg., Real St. Brgy. Songco, Borongan City Eastern Samar

Cadiz Store-Lite

Unit III, Gustillo Boulevard, Zone II Cadiz City, Negros Occidental

Calbayog Store

Cor. Orquin St. & Magsaysay Blvd. Brgy. Balud, Calbayog City

Carcar Store

Ramos Bldg., P. Nellas St. Poblacion III, Carcar City, Cebu

Catarman Store

Benpres Bldg., South Diversion Rd. Brgy. Macagtas, Catarman, Samar

Cebu City Store

36, JET House Bldg., Osmeña Blvd. Brgy. Sambag II, Cebu City Tel: (032) 253-3760 Culasi Store-Lite

Alpas Bldg., Centro Sur, Poblacion Culasi, Antique

Danao Store-Lite

FMJ Bldg., National Rd. Brgy. Looc, Danao City

Guimaras Store Lite

Unit 19, Finerock Bldg. Old Site San Miguel Jordan, Guimaras

Iloilo Store

National Rd., Brgy. Tagbak Jaro, Iloilo City

Jagna Store-Lite

DQ Lodge Bldg., Brgy. Looc Jagna, Bohol

Kabankalan Store

The Crossing, Guazon St. Brgy. 2, Kabankalan City Negros Occidental

La Carlota Store-Lite

Gurrea St., Brgy. 3, La Carlota City

Larena Store

GDM Bldg., Bonifacio St. North Poblacion, Larena, Siquijor Tel: (035) 377-2344

Maasin Store

R. Kangleon cor. Rafols Sts. Brgy. Tunga-tunga Maasin City Southern Leyte Tel: (053) 570-8513

Mandaue Store

Northside Business Hub, G. Lopez-Jaena cor. A.P. Cortes St., Brgy. Tipolo Mandaue City, Cebu

Naval Store-Lite

Tacung St., Brgy. P.I. Garcia Naval, Biliran

Ormoc Store

Real St. cor. San Vidal, Brgy. District 21 Ormoc City, Leyte Tel: (053) 255-3074

Passi Store-Lite

Simeon Aguilar St., Poblacion Ilawod Passi City, Iloilo

**Roxas Store** 

Unit II, Cler Grand Hotel, Brgy. Lawaan Roxas City, Capiz Tel: (036) 522-8094 San Carlos Store

Center Mall, F. C. Ledesma Ave. Brgy. Palampas, San Carlos City Negros Occidental

Sogod Store

L. Regis St., Brgy. Zone 5 Sogod, Southern Leyte

Tacloban Store

G/F, Insular Life Bldg. Avenida-Veteranos Ave., Brgy. 34 Tacloban City, Leyte Tel: (053) 523-9189

Tagbilaran Store

G/F, Sum Bldg., #29 San Jose St. Brgy. Bogu, Cogon Dist. Tagbilaran City, Bohol Tel: (038) 235-6747

Talibon Store

G/F, Edificio Luciano - Aurorita Bldg. CPG Ave., Brgy. Poblacion Talibon, Bohol Tel: (038) 515-5860

Tanjay Store

Magallanes St., Cor. Basa St. Pob. 2, Tanjay City, Negros Oriental Tel: (035) 522-8177

Toledo Store

#4 Ma. Theresa Isabel Bldg. Peñalosa St., Luray I, Toledo City, Cebu Tel: (032) 467-8696

**Tubigon Store Lite** 

G/F, GCA Bldg., Jose Dual St. Brgy. Tinangnan, Tubigon, Bohol

## **MINDANAO**

Alabel Store Lite

Talingting Bldg., Magsaysay St., Purok 3 Brgy. Poblacion, Alabel Sarangani Province

Bayugan Store

Libres St., Brgy. Taglatawan Bayugan, Agusan del Sur

Butuan Store

Pareñas Bldg., South Montilla Blvd. Brgy. Golden Ribbon, Butuan City Agusan del Norte Tel: (085) 342-2911

Cabadbaran Store

Rara cor. A. Curato Sts., Brgy. 8 Poblacion Cabadbaran City, Agusan del Norte Cagayan de Oro Store

Silverdale Bldg., Capistrano cor. Mabini St. Brgy. 14, Cagayan de Oro City Misamis Oriental

Camiguin Store-Lite

Plaridel St., Brgy. Poblacion Mambajao, Camiguin Province

Dapa Store

Mabini St., Brgy. 11 Poblacion Dapa, Surigao del Norte

Davao City Store

Uyanguren St., Ramon Magsaysay Ave. Brgy. 29-C, Davao City, Davao del Sur

Digos Store Lite

Dasubarco Bldg., Ramon Magsaysay St. corner Jacinto St., Brgy. Zone 3 Digos City

**Dipolog Store**General Luna cor. Calibo Sts., Dipolog City

Zamboanga del Norte

General Santos Store

UTD Bldg., J. Catolico Ave., Lagao

General Santos City, South Cotabato

**Gingoog Store**Doña Graciana St., Brgy. 20
Gingoog City, Misamis Oriental

Ipil Store

Gethsemane St., Purok Malipayon Poblacion Ipil, Zamboanga Sibugay

Isulan Store

Valdez Bldg. Arcade, National Highway Brgy. Kalawag II, Isulan, Sultan Kudarat

Kabacan Store

National Rd., Rizal St., Brgy. Poblacion Kabacan, North Cotabato Tel: (064) 572-6214

Kitcharao, Agusan del Norte

Kitcharao Store

Koronadal Store Purok Mabuhay, Brgy. Zone IV Koronadal City, South Cotabato

National Highway, Brgy. Songkoy

Madrid Store

Tel: (083) 228-7610

Arpilleda cor. Buniel Sts., Brgy. Quirino Madrid, Surigao del Sur

Malita Store Lite

Castro Bldg., Maruya St., Poblacion Malita, Davao Occidental

eastwest rural bank

Offsite ATM Network



Mangagoy Store

EWRB Bldg., Espiritu St., Mangagoy Bislig City, Surigao del Sur

Maramag Store

G/F, Abao Bldg., Bonifacio St. P-1A South Poblacion, Maramag Bukidnon

Mati Store

Magricom Bldg. 2, Limatoc St., Central Mati City, Davao Oriental

Midsayap Store

Crossing Poblacion 8, Midsavap North Cotabato

Molave Store

Cinema Bldg., Zamora St. Purok Waling-waling, Brgy. Maloloy-on Molave, Zamboanga del Sur

Nabunturan Store

Amatong Bldg., Purok 11, Poblacion Nabunturan, Compostela Valley

Nasipit Store

Roxas St., Brgy. 4, Nasipit Agusan del Norte Tel: (085) 343-2078

Ozamiz Store Lite

G/F, Clarita L. Yu Bldg Don Anselmo Bernad Ave. Brgy. Aguada, Ozamiz City Misamis Occidental

Pagadian Store

Vicente Araneta Tolibas Bldg. Jamisola cor. Ariosa Sts., Santiago Dist. Pagadian City, Zamboanga del Sur

Panabo Store Lite

National Highway P-3A Brgy. San Francisco Panabo City, Davao del Norte

San Francisco Store

Quezon St., Brgy. 2, San Francisco Agusan del Sur

San Jose Store Lite

P-1, San Jose, Dinagat Island

Surigao City Store

Parkway, Km.2, Brgy. Luna Surigao City, Surigao del Norte Tel: (086) 826-6238

Tagoloan Store

National Highway, Brgy. Poblacion Tagoloan, Misamis Oriental

## Tagum Store

KORE Bldg., Purok Doctolero Brgy. Magugpo East, Tagum City Davao del Norte

## Tandag Store

Pimentel Bldg., Donasco St. Brgy. Bag-ong Lungsod, Tandag City Surigao del Sur

#### Trento Store

P-7, Juan Luna St., Brgy. Poblacion Trento, Agusan del Sur

## Valencia Store

LCC Bldg., Purok 2, Sayre Highway Poblacion, Valencia City, Bukidnon

## Zamboanga City Store

Mayor Vitaliano Agan Ave., Nunez Ext. Brgy. Camino, Nuevo, Zamboanga City

### LUZON

Aces Agri - Echague

KM 342, Maharlika Highway Brgy. Garit Norte, Magnolia Chicken Plant, Echague, Isabela

Amosup - Mariners Home

1765 Vasquez cor. Julio Nakpil St. Malate, Manila

### **Ayala Fairview Terraces**

Ayala Fairview Terraces, Quirino Highway cor. Maligaya Drive, Novaliches Quezon City

#### Avala Mall - Circuit

Ayala Mall Circuit Makati Hippodromo St., Brgy. Carmona Makati City

### Avala Mall - Feliz

4/F. Avala Mall Feliz, Marcos Highway cor. Amang Rodriguez, Brgy. Dela Paz Pasig City

## Ayala Mall Cloverleaf

3/F, near food court Ayala Mall Cloverleaf Balintawak, Quezon City

#### Bataan 2020

Roman Superhighway, Samal, Bataan

### Castro Maternity Hospital

M. Ponce St., Subic, Baliuag, Bulacan

#### Centro Mall Cabuyao

Brgv. Pulo. National Highway Rd. Cabuyao, Laguna

## Century Mall

Century City Mall, Kalayaan Ave. cor. Salamanca St., Brgy. Poblacion Makati City

## District Imus

Aguinaldo Highway cor. Daang Hari Rd. Brgy. Anabu II-D, Imus, Cavite

## DMCI Calaca

Gate 4 DMCI, San Rafael Calaca, Batangas

#### **DMCI** Homes

132 Apolinario St., Bangkal, Makati City

## Eastwood 1800

1880 Eastwood Ave. Eastwood City Cyberpark E. Rodriguez, Jr. Ave. (C5), Quezon City

## EWRB - Baguio

2/F, Jose Miguel Bldg. II, Yandoc St. cor. Naguilian Rd., Brgy. Kayang Ext. Baguio City

### **EWRB** - Cabanatuan

Bulanadi Bldg., Maharlika Highway Brgy. H. Concepcion, Cabanatuan City Nueva Eciia

### EWRB - Daet

Blk. 8, Lot-11, FMDC Bldg. Central Plaza Complex, Brgy. Lag-on Daet, Camarines Norte

## **EWRB** - Irosin

M.H. Del Pilar St., Brgy. San Julian Irosin, Sorsogon

#### EWRB - Masbate

Doors 1 & 2, Sanchez Bldg., Sitio Cagba Brgy. Tugbo, Masbate City

## **EWRB Batangas**

G/F, Epicenter, National Highway Brgy. Balagtas, Batangas

#### **EWRB Cainta**

Unit 101, East 1900 Bldg., Gate 3 Vista Verde Executive Village Felix Ave., Cainta Rizal

## **EWRB** Dagupan

G/F. Units L1L & L1M Eastgate Plaza Bldg A.B. Fernandez East Ave. Brgy. Mayombo, Dagupan City Pangasinan

## **EWRB Dasmariñas**

Lot-4 Aguinaldo Highway, Brgy. Salitran Dasmariñas City, Cavite

## **EWRB Gumaca**

MAJT Bldg., Brgy. Pipisik Gumaca, Quezon

## EWRB Legazpi

Doors 2 & 3 Bicol Wei Due Fraternity Bldg. Quezon Ave., Oro Site, Legazpi City

## **EWRB** Lucena

Benco Bldg., Enriquez cor. Juarez Sts. Lucena City

## **EWRB Meycauyan**

2602 Malhacan National Rd. Brgy. Malhacan, Meycauayan City Bulacan

## **EWRB Naga**

Door 43, Central Business Dist. 2 Terminal Naga City

## EWRB San Fernando La Union

Brgy. Pagdurawan, Diversion Rd. San Fernando, La Union

## EWRB San Fernando Pampanga

Suburbia North Subd., McArthur Highway San Fernando, Pampanga

## **EWRB Sta. Rosa**

LC Business Center, National Highway Brgy. Macabling, Sta. Rosa, Laguna

## **EWRB Tanay**

M.H. del Pilar St., Plaza Aldea Tanay, Rizal

### EWRB Tarlac

Silayan Business Center Brgy. Santo Cristo, Tarlac City

## EWRB Tuguegarao

Don Domingo St., Tuguegarao City

## FastByte - North Cyberzone

FastByte, North Cyberzone Northgate, Filinvest Corporate City Alabang, Muntinlupa City

## FDC Cyber Sigma BGC

ATM Area beside new Bistro Deli G/F, Cyber Sigma Bldg., Lawton Ave. Mckinley West, Fort Bonifacio, Taguig City

## FEU - NRMF Fairview

Regalado Ave. cor. Dahlia West Faiview, Quezon City

## Filinvest - Mandaluyong

79 EDSA, Mandaluyong City

## Filinvest - Mandaluvong 2

7/F. Filinvest Bldg., 79 EDSA Mandaluyong City

### Finman Pasig

360 Dr. Sixto Antonio Ave. Caniogan, Pasig City

## FPF Manufacturing Corp.

11th Ave., Phase II FAB, Mariveles, Bataan

## Glorietta Makati

2/F, Glorietta 1, South Drive Ayala Center, Makati City

#### Goldwing

61 F. Balagtas St., Parang, Marikina City

#### **Harbor Point**

Rizal Highway, Subic Bay, Freeport Zone

### Hilton Hotel

Newport Blvd., Newport City Pasay City (Across Resorts World Manila)

EastWest Annual Report 2019

## Offsite ATM Network

(As of 06 February 2020)



#### Jollibee Mabalacat

Lot 301, McArthur Highway Brgy. San Francisco, Mabalacat City

#### La Suerte

Maharlika Highway, Brgy. Alupaye Pagbilao, Quezon

## Landmark Alabang

ATM #05, G/F, Landmark Alabang Festival Mall, Civic Drive, Alabang Muntinlupa City

## Landmark Makati

Ayala Center Makati, Makati City

## Landmark Trinoma

EDSA cor. Mindanao Ave. Ext. Quezon City

## Luckygold Plaza

2/F, Luckygold Plaza Bldg.58 Ortigas Ave. Ext., Pasig City

## Market Market

4/F, ATM Center, Market Market Taguig City

## Marquee Mall

3/F, Marquee Mall Francisco G. Nepo Ave. Angeles City, Pampanga

## Mimosa CitiScape Inc. - Quest Hotel

M.A. Roxas Highway, Clark Freeport Zone Philippines-Mimosa Hotel (Quest Hotel)

## Mitsubishi Laguna

Mitsubishi Motors Philippine Corp. No. 1 Auto Park Ave., Greenfield Automotive Park, Sta. Rosa, Laguna

## New Rosario Arcade

New Rosario, Ortigas Arcade, Pasig City

## One Oasis Ortigas

Building M, Oasis Hub, Ortigas Ave. Pasig City

## **Pasong Tamo Head Office**

2264 Pasong Tamo Ext. Brgy. Magallanes, Makati City

#### Philstar

202 Oca Rail Rd. St., Port Area, Manila

### Powerplant Mall

3/F, R3, Power Plant Mall Rockwell Center, Makati City

#### **RBC Sheridan**

9/F, Rockwell Business Center Sheridan, Sheridan St. Mandaluyong City

## Robinsons Forum Pioneer

30 EDSA cor. Pioneer St. Mandaluyong City

## Robinsons Magnolia

Aurora Blvd. cor. Doña Hemady St. Quezon City

## **Robinsons Metro East**

Marcos Highway, Brgy. Dela Paz Santolan, Pasig City

## Robinsons Place Cainta

2/F, ATM Center, Ortigas Ave. Ext. Brgy. Sto. Domingo, Cainta, Rizal

### Robinsons Place Dasmariñas

1/F, Aguinaldo Highway cor. Gov's Drive Sitio Palapala, Dasmariñas, Cavite

## Robinsons Place Imus

G/F, E. Aguinaldo Highway Tanzang Luma V, Imus, Cavite

## Robinsons Place Manila

M. Adriatico cor. Pedro Gil Malate, Manila

## Robinsons Sta. Rosa Market

1/F, Old National Highway Brgy. Tagapo, Sta. Rosa, Laguna

## Shangri-La Plaza

LG/F, East Wing, EDSA Mandaluyong City

## Simbayanan

115 M.L Quezon St., Purok O2 New Lower Bicutan, Taguig City

## SLU Hospital Baguio

Saint Louis University Hospital Assumption Rd., Baguio City

### SM Aura Premiere

LG/F, Parking Entrance near DHL SM Aura Premier, 26<sup>th</sup> St. cor. McKinley Parkway, Taguig City

## SM Center Sangandaan

3/F near Cinemas, Samson Rd. Sangandaan, Caloocan City

## **SM** Fairview

SM City Fairview Complex Quirino Highway, Fairview, Quezon City

## SM Mall of Asia

J.W. Diokno Blvd., Mall of Asia Complex CBPIA, Pasay City

## SM Megamall

SM Megamall Bldg., Julia Vargas cor. EDSA, Wack Wack Village Mandaluyong City

## SM Megamall Wing B

2/F, ATM Center, Megamall Wing B SM Megamall, EDSA cor. J. Vargas Ave. Mandaluyong City

#### SM North EDSA

Parking Lot, SM North EDSA Complex EDSA, Pag Asa 1, Quezon City

## SM Novaliches

Quirino Highway, San Bartolome Novaliches, Quezon City

#### SM San Lazaro

UG/F, Felix Huertas cor. AH Lacson St., Manila

## SM Sta. Mesa Supermarket

Ramon Magsaysay cor. Araneta Ave. Quezon City

## **SM Taytay**

Manila East Rd., Dolores, Taytay, Rizal

## Sogo Hotel

G/F, Sogo Corporate Office 629 EDSA, Cubao, Quezon City

## St. Clare's Medical Center

1838 Dian St., Brgy. Palanan Makati City

## St. Paul - Pasig

St. Paul Rd., Brgy. Ugong, Pasig City

## Super 8 Cogeo

SPI Bldg., Manuel L. Quezon Ave. Brgy. San Roque, Antipolo, Rizal

## The Palms Country Club

1410 Laguna Heights Drive, Filinvest City Alabang, Muntinlupa City

#### Theatre Mall

Ortigas Ave., Greenhills, San Juan

## Toyota Dagupan

Service Reception Area Toyota Dagupan, McArthur Highway Calasiao City, Pangasinan

## Twenty Oaks Mariveles Bataan

Twenty Oaks Duty Free Hypermarket Mariveles, Bataan

## **U.P. Town Center**

2/F beside China Bank ATM UP Town Center, Katipunan Ave. Quezon City

#### Uptown Mall (BGC)

G/F beside National Bookstore, 9<sup>th</sup> Ave. cor. 36<sup>th</sup> St., Bonifacio Global City Taguig City

### Vector - Alabang

G/F, Vector One Bldg. Northgate Cyberzone Alabang, Muntinlupa City

## Vector 2 - Alabang

8/F, Chroma Hospitality Vector 2, Alabang

#### **VISAYAS**

#### Avala Center Cebu

2/F beside Sanuk Ayala Center Cebu Expansion Cebu Business Park, Cebu City

## **Boracay Villa Lourdes**

D' Mall Station 2, Brgy. Balabag Boracay Island, Malay, Aklan

## **BQ** Luitton

Luitton Bldg., Gallares St. Tagbilaran City

## Crimson Bay Hotel

Seascape Resort Town, Sitio Dapdap Lapu-Lapu City, Mactan, Cebu

## Crimson Hotel Boracay

Crimson Resort and Spa Boracay Punta Bunga Cove, Brgy. Yapak Boracay Island, Malay, Aklan

## EWRB - Carcar

Ramos Bldg., P. Nellas St. Poblacion III, Carcar City, Cebu

#### EWRB - Catarman

Benpres Bldg., South Diversion Rd. Brgy. Macagtas, Catarman, Samar

## EWRB - Kabankalan

The Crossing, Guazon St., Brgy. 2 Kabankalan City, Negros Occidental

## EWRB - Larena

GDM Bldg., North Poblacion Bonifacio St., Larena, Siquijor

## EWRB - Narra

National Highway, Brgy. Panacan II Narra, Palawan

## EWRB - San Carlos

Center Mall, F. C. Ledesma Ave. Brgy. Palampas, San Carlos City Negros Occidental

## EWRB - Sogod

L. Regis St., Brgy. Zone 5 Sogod, Southern Leyte

### **EWRB Bacolod**

RS Bldg. cor. Hilado & 6<sup>th</sup> Sts. Capitol Shopping Center, Bacolod City

## EWRB Baybay

D. Veloso cor. M. L. Quezon St. Baybay City, Leyte

## **EWRB Bogo**

CPN Bldg., M. H. Del Pilar St. Carbon, Bogo City, Cebu

### **EWRB Calbayog**

Irigon Bldg., Pajarito St. Calbayog City, Western Samar

## **EWRB F. Ramos**

V. Yap Bldg., 29 F. Ramos St. Cebu City

#### **EWRB** Iloilo

Bonifacio Drive infront of Metro Iloilo Water Dist., Iloilo City

### **EWRB Maasin**

R. Kangleon St., Tunga-Tunga Maasin City, Southern Leyte

## EWRB Mandaue Subangdaku

Dayzon Bldg., Lopez Jaena St. Subangdaku, Mandaue City

## EWRB Ormoc

Juan Luna St., Sabang, Ormoc City

## EWRB Palawan

National Highway, Brgy. San Pedro Puerto Princesa City, Palawan

## **EWRB Roxas**

Unit 2, CLER Grand Hotel Brgy. Lawaan, Roxas City

## EWRB Tacloban

G/F, Insular Life Bldg. Avenida Veterans St., Brgy. 34 Tacloban City

## **EWRB Tagbilaran**

G/F, Sum Bldg., 29 San Jose St. Brgy. Cogon, Tagbilaran City, Bohol

## EWRB Talibon

G/F, Edificio Luciano Aurorita Bldg. CPG Ave., Poblacion, Talibon, Bohol

## **EWRB Tanjay**

Magallanes cor. Basa Sts. Pob. 2, Tanjay City, Negros Oriental

## **EWRB Toledo**

Peñalosa St., Luray I, Toledo City, Cebu

### Gaisano Casuntingan

M.L. Quezon Ave., Casuntingan Mandaue City

## Gaisano Country Mall

G/F, Banilad, Cebu City

## Gaisano Grand Fiesta Mall

Highway Tabunok, Talisay City Gaisano Grand Mall Mactan Brgy. Basak, Agus Rd., Lapu-lapu, Cebu

## Gaisano Grand Mall Mactan

Brgy. Basak, Agus Rd., Lapu-lapu, Cebu

## Gaisano Mall Tagum

Apokon Rood cor. Lapu Lapu Ext. Brgy. Visayan Vill., Tagum City

## **Gaisano Metro Store Lapu-Lapu** M.L. Quezon Highway, Pajo

Lapu-lapu City, Čebu

Gaisano SRP

Hotel Del Rio Hotel Del Rio – Iloilo, M.H. Del Pilar St. Molo, Iloilo City

South Reclamation Project, Talisay City

## I Center Mall

AS Fortuna St., Bakilid Mandaue City, Cebu

## La Nueva Supermart

G.Y. Dela Serna St., Lapu-Lapu City

Km. 2 Brgy. Lawa-an Roxas City

## Lifebank Roxas

**Lifebank Sta. Barbara** Lifebank Sta. Barbara, Bypass Rd. Brgy. Duyan Duyan, Sta. Barbara, Iloilo

## Lovefeeds - Iloilo

Love Feeds New Panay Agri Venture Brgy. Cabugao Sur, Pavia, Ilollo

## Marina Mall (Cebu) G/F, Bk. C108 Mactan, Lapu-Lapu, Cebu

Robinsons Galleria Cebu 2/F. ATM 202. Robinsons Galleria Cebu

## SM City - Consolacion

Cebu North Rd., Brgy. Lamac Consolacion, Cebu

## SM City Cebu

North Reclamation Area, Cebu City

## Offsite ATM Network

(As of O6 February 2020)



### SM City Cebu 2

LG/F, North Reclamation Area, Cebu City

### SM Seaside Cebu

1024B, SM Seaside City Cebu SRP-Mambaling Rd., Cebu City

## **MINDANAO**

### Abreeza Corporate Center

I.P. Laurel Ave., Bajada, Davao City

## Abreeza Mall

J.P. Laurel Ave., Bajada Lanang, Davao City

### Apo View Hotel

150 J. Camus St., Davao City

## Cagayan de Oro Liceo University

RN Pelaez Blvd., Causwagan Cagayan de Oro City

#### Davao Doctors Hospital

Davao Doctors Hospital Dumoy Satellite Out Patient Facility McArthur Highway, Talomo, Davao City

## EWRB - Maramag

G/F, Abao Bldg., Bonifacio St. P-1A South, Poblacion, Maramag Bukidnon

## EWRB - Zamboanga

Nunez Ext., Brgy. Camino Nuevo Mayor Vitaliano Agan Ave. Zamboanga City

### **EWRB** Bayugan

Libres St., Taglatawan, Bayugan Agusan del Sur

## **EWRB Butuan GBI**

Montilla Blvd., Butuan City

### **EWRB Cabadbaran**

Garame St., Cabadbaran Agusan del Norte

## EWRB Cagayan de Oro

Capistrano cor. Mabini St. Cagayan de Oro City

## **EWRB Dapa**

Mabini St., Brgy. 11, Poblacion Dapa Surigao del Norte

## EWRB Davao Tagum

Magugpo East, Tagum City

## **EWRB Davao Uyangurin**

Uyangurin St., Ramon Magsaysay Ave. Davao City

## EWRB Dipolog

General Luna cor. Calibo Sts. Zamboanga del Norte

### **EWRB GenSan**

Doors 2 & 3, Grace Commercial Bldg. Jose Catolico Sr. Ave., Gen. Santos City

## **EWRB Gingoog**

DESMARK Arcade, Brgy. 17 National Highway, Gingoog City

## EWRB Ipil

Eastwest Rural Bank, Inc. - Ipil Zamboanga Ipil, Sibugay, Zamboanga

### EWRB Kabacan Cotabato

National Rd., Rizal St., Poblacion Kabacan, Cotabato

#### EWRB Kitcharao

Brgy. Songkoy, National Highway Kitcharao, Agusan del Norte

## EWRB Koronadal

UGA Bldg., Gensan Drive, Purok Mabuhay, Zone IV, Koronadal City

#### EWRB Madrid

Arpilleda cor. Buniel St., Brgy. Quirino Madrid, Surigao del Sur

## EWRB Mangagoy

Espiritu St., Mangagoy Bislig City, Surigao del Sur

## **EWRB Mati**

Door 5, Magricom Bldg. II National Highway, Mati, Davao Oriental

## EWRB Midsayap Cotabato

Crossing Poblacion 8 Midsayap, Cotabato

## EWRB Molave

Goles Bldg., Mabini St. Brgy. Madasigon, Molave Zamboanga del Sur

## EWRB Nabunturan

Purok 11, Brgy. Poblacion Nabunturan, Compostela Valley

## EWRB Pagadian

Jamisola cor. Ariosa Sts. Santiago Dist., Pagadian City

## EWRB San Francisco

Quezon St. Brgy. 2, San Francisco Agusan del Sur

### EWRB Surigao

Parkway, Km. 3, Brgy. Luna Surigao City, Surigao del Norte

## **EWRB Tagoloan**

National Highway, Poblacion Tagoloan, Misamis Oriental

## **EWRB Tandag**

Pimentel Bldg., Donasco St. Bagong Lungsod, Tandag, Surigao del Sur

#### **EWRB Trento**

P-7 Juan Luna St., Poblacion Trento Agusan del Sur

## **EWRB Valencia**

Alkuino Bldg., Sayre Highway Poblacion, Valencia City, Bukidnon

## Gaisano Grand Tagum

National Highway, Tagum City Davao del Norte

#### Gaisano Mall of Davao

UG/F, ATM Center
IP Laurel Ave., Davao City

## Gaisano Mall Toril

Gaisano Mall Toril, Toril, Davao City

#### Nasipi

Roxas St., Nasipit, Agusan del Norte

## Robinsons Cagayan de Oro

Rosario Crescent cor. Florentino Sts. Limketkai Center, Cagayan de Oro City

#### SM City Davao

SM City Davao - Annex Quimpo Blvd., Ecoland, Davao City

## SM Lanang

J.P. Laurel Ave., Bajada, Lanang Davao City

## Veranza Mall

J. Catolico Ave., General Santos City

## STOCK TRANSFER SERVICE, INC.

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